

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

SCHEDULE TO
TENDER OFFER STATEMENT UNDER SECTION 14(d)(1) OR 13(e)(1)
OF THE SECURITIES EXCHANGE ACT OF 1934

TAUBMAN CENTERS, INC.
(Name of Subject Company (Issuer))
SIMON PROPERTY ACQUISITIONS, INC.
SIMON PROPERTY GROUP, INC.
(Names of Filing Persons (Offerors))
COMMON STOCK, PAR VALUE \$0.01 PER SHARE
(Title of Class of Securities)

876664103
(CUSIP Number of Class of Securities)

James M. Barkley, Esq.
Simon Property Group, Inc.
National City Center
115 West Washington Street
Suite 15 East
Indianapolis, IN 46024
Telephone: (317) 636-1600

(Name, Address and Telephone Numbers of Person

Authorized to Receive Notices and Communications on Behalf of Filing Persons)

Copies to:

Steven A. Seidman, Esq.
Robert B. Stebbins, Esq.
Willkie Farr & Gallagher
787 Seventh Avenue
New York, New York 10019
Telephone: (212) 728-8000

CALCULATION OF FILING FEE

TRANSACTION
VALUATION*
AMOUNT OF
FILING FEE**
\$1,109,065,320
\$221,813.06

* Estimated for purposes of calculating the amount of the filing fee only. Calculated by multiplying \$18, the per share tender offer price, by 61,614,740 shares of Common Stock, consisting of (i) 51,314,492 outstanding shares of Common Stock, (ii) 2,269 shares of Common Stock issuable upon conversion of outstanding shares of Series B Non-Participating Convertible Preferred Stock, (iii) 7,097,979 shares of Common Stock issuable upon conversion of outstanding partnership units of The Taubman Realty Group, Limited Partnership ("TRG") and (iv) 3,200,000 shares of Common Stock issuable upon conversion of outstanding options (each of which entitles the holder thereof to purchase one partnership unit of TRG which, in turn, is convertible into one share of Common Stock), in each case, based on the subject Company's Quarterly Report on Form 10-Q for the period ended September 30, 2002 and the Company's Proxy Statement for its 2002 Annual Meeting of Shareholders.

** The amount of the filing fee calculated in accordance with Regulation 240.0-11 of the Securities Exchange Act of 1934, as amended, equals 1/50th of one percent of the value of the transaction.

/ / Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

Amount Previously Paid: None Filing Party: Not Applicable
Form or Registration No.: Not Applicable Date Filed: Not Applicable

/ / Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer.

/ / Check the appropriate boxes below to designate any transactions to which the statement relates.

/X/ third-party tender offer subject to Rule 14d-1.

/ / issuer tender offer subject to Rule 13e-4.

/ / going-private transaction subject to Rule 13e-3.

/ / amendment to Schedule 13D under Rule 13d-2.

Check the following box if the filing is a final amendment reporting the

SCHEDULE TO

This Tender Offer Statement on Schedule TO (the "Schedule TO") relates to the offer by Simon Property Acquisitions, Inc., a Delaware corporation (the "Purchaser") and wholly owned subsidiary of Simon Property Group, Inc., a Delaware corporation ("SPG Inc."), to purchase all of the outstanding shares of common stock, par value \$.01 per share (the "Common Stock" or the "Shares"), of Taubman Centers, Inc. (the "Company") at a purchase price of \$18 per Share, net to the seller in cash, without interest thereon, upon the terms and subject to the conditions set forth in the Offer to Purchase, dated December 5, 2002 (the "Offer to Purchase"), and in the related Letter of Transmittal (which, together with any supplements or amendments, collectively constitute the "Offer"), copies of which are attached as Exhibits (a)(1)(A) and (a)(1)(B) hereto, respectively. This Schedule TO is being filed on behalf of the Purchaser and SPG Inc.

The item numbers and responses thereto below are in accordance with the requirements of Schedule TO.

Item 1. SUMMARY TERM SHEET.

The information set forth in the Offer to Purchase under "Summary Term Sheet" is incorporated herein by reference.

Item 2. SUBJECT COMPANY INFORMATION.

(a) The name of the subject company is Taubman Centers, Inc., a Michigan corporation. The Company's principal executive offices are located at 200 East Long Lake Road, Suite 300, P.O. Box 200, Bloomfield Hills, Michigan 48303, and its phone number is (248) 258-6800. The information set forth in the Offer to Purchase Section 8 ("Certain Information Concerning the Company") is incorporated herein by reference.

(b) The information set forth in the Offer to Purchase under "Introduction," Section 1 ("Terms of the Offer; Expiration Date") and Section 6 ("Price Range of the Shares") is incorporated herein by reference.

(c) The information set forth in the Offer to Purchase Section 6 ("Price Range of the Shares") is incorporated herein by reference.

Item 3. IDENTITY AND BACKGROUND OF FILING PERSON.

(a), (b), (c) This Tender Offer Statement is being filed by the Purchaser and SPG Inc. The information set forth in the Offer to Purchase under "Introduction," Section 9 ("Certain Information Concerning the Purchaser and SPG Inc.") and Schedule I to the Offer to Purchase is incorporated herein by reference.

Item 4. TERMS OF THE TRANSACTION.

(a)(1) The information set forth in the Offer to Purchase under "Introduction," Section 1 ("Terms of the Offer; Expiration Date"), Section 2 ("Acceptance for Payment and Payment"), Section 3 ("Procedures for Accepting the Offer and Tendering Shares"), Section 4 ("Withdrawal Rights"), Section 5 ("Material U.S. Federal Income Tax Consequences of the Offer and the Proposed Merger"), Section 11 ("Purpose of the Offer and the Proposed Merger; Plans for the Company; State Anti-Takeover Laws"), Section 14 ("Certain Conditions of the Offer") and Section 15 ("Certain Legal Matters; Required Regulatory Approvals") is incorporated herein by reference.

(a)(1)(ix) Not applicable.

(a)(1)(x) Not applicable.

(a)(1)(xi) Not applicable.

(a)(2)(v) Not applicable.

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(a)(2)(vi) Not applicable.

Item 5. PAST CONTACTS, TRANSACTIONS, NEGOTIATIONS AND AGREEMENTS.

(a) No transactions, other than those described in paragraph (b), have occurred during the past two years between the filing person and the Company or any of its affiliates that are not natural persons.

(b) The information set forth in the Offer to Purchase under "Introduction," Section 9 ("Certain Information Concerning

the Purchaser and SPG Inc."), Section 10 ("Background of the Offer; Contacts with the Company") and Section 11 ("Purpose of the Offer and the Proposed Merger; Plans for the Company; State Anti-Takeover Laws") is incorporated herein by reference.

Item 6. PURPOSES OF THE TRANSACTION AND PLANS OR PROPOSALS.

- (a) The information set forth in the Offer to Purchase under "Introduction," Section 10 ("Background of the Offer; Contacts with the Company") and Section 11 ("Purpose of the Offer and the Proposed Merger; Plans for the Company; State Anti-Takeover Laws") is incorporated herein by reference.
- (c) The information set forth in the Offer to Purchase under "Introduction," Section 7 ("Effect of the Offer on the Market for the Shares; NYSE Listing; Margin Regulations; Exchange Act Registration"), Section 10 ("Background of the Offer; Contacts with the Company"), Section 11 ("Purpose of the Offer and the Proposed Merger; Plans for the Company; State Anti-Takeover Laws") and Section 13 ("Dividends and Distributions") is incorporated herein by reference.

Item 7. SOURCE AND AMOUNT OF FUNDS OR OTHER CONSIDERATION.

- (a), (b), (d) The information set forth in the Offer to Purchase under Section 9 ("Certain Information Concerning the Purchaser and SPG Inc.") and Section 12 ("Source and Amount of Funds") is incorporated herein by reference.

Item 8. INTEREST IN SECURITIES OF THE SUBJECT COMPANY.

- (a) The information set forth in the Offer to Purchase under "Introduction," Section 9 ("Certain Information Concerning the Purchaser and SPG Inc."), Section 10 ("Background of the Offer; Contacts with the Company"), Section 11 ("Purpose of the Offer and the Proposed Merger; Plans for the Company; State Anti-Takeover Laws") and Schedule I to the Offer to Purchase is incorporated herein by reference.
- (b) The information set forth in the Offer to Purchase under Section 10 ("Background of the Offer; Contacts with the Company") is incorporated herein by reference.

Item 9. PERSONS/ASSETS RETAINED, EMPLOYED, COMPENSATED OR USED.

- (a) The information set forth in the Offer to Purchase under "Introduction" and Section 16 ("Certain Fees and Expenses") is incorporated herein by reference.

Item 10. FINANCIAL STATEMENTS.

- (a), (b) Because the consideration offered consists solely of cash, the Offer is not subject to any financing condition and the Offer is for all outstanding Shares, Purchaser believes the financial condition of SPG Inc., the Purchaser and their affiliates is not material to a decision by a holder of Shares whether to sell, tender or hold Shares pursuant to the Offer.

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Item 11. ADDITIONAL INFORMATION.

- (a) The information set forth in the Offer to Purchase under "Introduction," Section 1 ("Terms of the Offer; Expiration Date"), Section 11 ("Purpose of the Offer and the Proposed Merger; Plans for the Company; State Anti-Takeover Laws"), Section 15 ("Certain Legal Matters; Required Regulatory Approvals") and Section 7 ("Effect of the Offer on the Market for the Shares; NYSE Listing; Margin Regulations; Exchange Act Registration") is incorporated herein by reference.
- (b) The information set forth in the Offer to Purchase and the related Letter of Transmittal, copies of which are filed as Exhibits (a)(1)(A) and (a)(1)(B) hereto, respectively, is incorporated herein by reference.

Item 12. EXHIBITS.

- (a)(1)(A) Offer to Purchase, dated December 5, 2002.
- (a)(1)(B) Letter of Transmittal.
- (a)(1)(C) Notice of Guaranteed Delivery.
- (a)(1)(D) Letter to Brokers, Dealers, Commercial Banks, Trust Companies and Nominees.
- (a)(1)(E) Form of Letter to clients for use by Brokers, Dealers, Commercial Banks, Trust Companies and Nominees.
- (a)(1)(F) Guidelines for Certification of Taxpayer Identification

- (a)(1)(G) Press release issued by Simon Property Group, Inc. and Simon Property Acquisitions, Inc., dated December 5, 2002, announcing the commencement of the Offer.
- (a)(1)(H) Summary Advertisement, dated December 5, 2002.
- (a)(2) Not applicable.
- (a)(3) Not applicable.
- (a)(4) Not applicable.
- (a)(5) Complaint filed by Simon Property Group, Inc. and Simon Property Acquisitions, Inc. on December 5, 2002 in the United States District Court for the Eastern District of Michigan against the Company, the Company Board and certain members of the Taubman family.
- (b) Credit Agreement, dated April 16, 2002 among Simon Property Group L.P., the Lenders named therein, the Co-Agents named therein, UBS AG, Stamford Branch, as Payment and Disbursement Agent, JPMorgan Securities Inc. as the Joint Lead Arranger and Joint Book Manager, Commerzbank AG as Documentation Agent and JPMorgan Chase Bank as Joint Syndication Agent and Banc of America N.A. as Joint Syndication Agent and Citicorp Real Estate, Inc. as Joint Syndication Agent (incorporated by reference to Exhibit 10.1 on the Form 8-K filed by Simon Property Group, L.P. on December 5, 2002).
- (d) Not applicable.
- (g) Not applicable.
- (h) Not applicable.

SIGNATURE

After due inquiry and to the best of their knowledge and belief, the undersigned hereby certify as of December 5, 2002 that the information set forth in this statement is true, complete and correct.

SIMON PROPERTY GROUP, INC.

By: /s/ JAMES M. BARKLEY

 Name: James M. Barkley
 Title: Secretary and General Counsel

SIMON PROPERTY ACQUISITIONS, INC.

By: /s/ JAMES M. BARKLEY

 Name: James M. Barkley
 Title: Secretary and Treasurer

EXHIBIT INDEX

EXHIBIT NO.	DESCRIPTION
(a)(1)(A)	Offer to Purchase, dated December 5, 2002.
(a)(1)(B)	Letter of Transmittal.
(a)(1)(C)	Notice of Guaranteed Delivery.
(a)(1)(D)	Letter to Brokers, Dealers, Commercial Banks, Trust Companies and Nominees.
(a)(1)(E)	Form of Letter to clients for

use by
Brokers,
Dealers,
Commercial
Banks, Trust
Companies and
Nominees. (a)
(1)(F)
Guidelines
for
Certification
of Taxpayer
Identification
Number on
Substitute
Form W-9. (a)
(1)(G) Press
release
issued by
Simon
Property
Group, Inc.
and Simon
Property
Acquisitions,
Inc., dated
December 5,
2002,
announcing
the
commencement
of the Offer.
(a)(1)(H)
Summary
Advertisement,
dated
December 5,
2002. (a)(2)
Not
applicable.
(a)(3) Not
applicable.
(a)(4) Not
applicable.
(a)(5)
Complaint
filed by
Simon
Property
Group, Inc.
and Simon
Property
Acquisitions,
Inc. on
December 5,
2002 in the
United States
District
Court for the
Eastern
District of
Michigan
against the
Company, the
Company Board
and certain
members of
the Taubman
family. (b)
Credit
Agreement,
dated April
16, 2002
among Simon
Property
Group L.P.,
the Lenders
named
therein, the
Co-Agents
named
therein, UBS
AG, Stamford
Branch, as
Payment and
Disbursement
Agent,
JPMorgan
Securities
Inc. as the
Joint Lead
Arranger and
Joint Book
Manager,
Commerzbank
AG as
Documentation

Agent and
JPMorgan
Chase Bank as
Joint
Syndication
Agent and
Banc of
America N.A.
as Joint
Syndication
Agent and
Citicorp Real
Estate, Inc.
as Joint
Syndication
Agent
(incorporated
by reference
to Exhibit
10.1 on the
Form 8-K
filed by
Simon
Property
Group, L.P.
on December
5, 2002). (c)
Not
applicable.
(d) Not
applicable.
(e) Not
applicable.
(f) Not
applicable.
(g) Not
applicable.
(h) Not
applicable.

OFFER TO PURCHASE FOR CASH
ALL OUTSTANDING SHARES OF COMMON STOCK
OF
TAUBMAN CENTERS, INC.
AT
\$18.00 NET PER SHARE
BY
SIMON PROPERTY ACQUISITIONS, INC.,
A WHOLLY OWNED SUBSIDIARY OF
SIMON PROPERTY GROUP, INC.

THE OFFER AND WITHDRAWAL RIGHTS WILL EXPIRE AT 12:00 MIDNIGHT, NEW YORK CITY TIME, ON FRIDAY, JANUARY 17, 2003, UNLESS THE OFFER IS EXTENDED.

THE OFFER IS CONDITIONED UPON, AMONG OTHER THINGS, (1) THERE BEING VALIDLY TENDERED AND NOT WITHDRAWN PRIOR TO THE EXPIRATION OF THE OFFER SUCH NUMBER OF SHARES OF COMMON STOCK (THE "SHARES") OF TAUBMAN CENTERS, INC. THAT REPRESENTS, TOGETHER WITH SHARES OWNED BY SIMON PROPERTY ACQUISITIONS, INC. (INCLUDING ANY SUCCESSOR THERETO, THE "PURCHASER"), SIMON PROPERTY GROUP, INC. OR ANY OF ITS OTHER SUBSIDIARIES, AT LEAST TWO-THIRDS (2/3) OF THE TOTAL VOTING POWER OF TAUBMAN CENTERS, INC., (2) THE PURCHASER BEING SATISFIED, IN ITS SOLE DISCRETION, THAT AFTER CONSUMMATION OF THE OFFER NONE OF THE SHARES ACQUIRED BY THE PURCHASER SHALL BE DEEMED "EXCESS STOCK" (AS DEFINED HEREIN), (3) FULL VOTING RIGHTS FOR ALL SHARES TO BE ACQUIRED BY THE PURCHASER IN THE OFFER HAVING BEEN APPROVED BY THE SHAREHOLDERS OF TAUBMAN CENTERS, INC. PURSUANT TO THE MICHIGAN CONTROL SHARE ACT (AS DEFINED HEREIN), OR THE PURCHASER BEING SATISFIED, IN ITS SOLE DISCRETION, THAT THE PROVISIONS OF SUCH STATUTE ARE INVALID OR OTHERWISE INAPPLICABLE TO THE SHARES TO BE ACQUIRED BY THE PURCHASER PURSUANT TO THE OFFER, AND (4) THE PURCHASER BEING SATISFIED, IN ITS SOLE DISCRETION, THAT, AFTER CONSUMMATION OF THE OFFER, THE MICHIGAN BUSINESS COMBINATION ACT (AS DEFINED HEREIN) WILL NOT PROHIBIT FOR ANY PERIOD OF TIME, OR IMPOSE ANY SHAREHOLDER APPROVAL REQUIREMENT WITH RESPECT TO, THE PROPOSED SECOND STEP MERGER OR ANY OTHER BUSINESS COMBINATION INVOLVING TAUBMAN CENTERS, INC. AND THE PURCHASER OR ANY OTHER AFFILIATE OF SIMON PROPERTY GROUP, INC. SEE SECTIONS 1 AND 14 FOR MORE INFORMATION.

(COVER CONTINUED ON NEXT PAGE)

THE DEALER MANAGER FOR THE OFFER IS:

MERRILL LYNCH & CO.

December 5, 2002

(COVER CONTINUED FROM PREVIOUS PAGE)

SIMON PROPERTY GROUP, INC. AND THE PURCHASER ARE SEEKING TO NEGOTIATE WITH TAUBMAN CENTERS, INC. WITH RESPECT TO THE COMBINATION OF TAUBMAN CENTERS, INC. WITH THE PURCHASER OR ANOTHER AFFILIATE OF SIMON PROPERTY GROUP, INC. SIMON PROPERTY GROUP, INC. IS WILLING TO ALLOW HOLDERS OF TAUBMAN REALTY GROUP LIMITED PARTNERSHIP INTERESTS, INCLUDING THE TAUBMAN FAMILY, TO RETAIN THEIR ECONOMIC INTEREST IN THE TAUBMAN REALTY GROUP LIMITED PARTNERSHIP, OR AT SUCH HOLDERS' OPTION, TO PARTICIPATE IN A TRANSACTION WHEREBY SUCH HOLDERS WOULD RECEIVE EITHER THE OFFER PRICE OR AN EQUIVALENT VALUE FOR SUCH HOLDERS' LIMITED PARTNERSHIP INTERESTS BY EXCHANGING SUCH INTERESTS ON A TAX EFFICIENT BASIS FOR SIMON PROPERTY GROUP, L.P. LIMITED PARTNERSHIP INTERESTS. THE PURCHASER RESERVES THE RIGHT TO AMEND THE OFFER (INCLUDING AMENDING THE NUMBER OF SHARES TO BE PURCHASED AND THE OFFER PRICE (AS DEFINED HEREIN)) UPON ENTERING INTO A MERGER AGREEMENT WITH TAUBMAN CENTERS, INC., OR TO NEGOTIATE A MERGER AGREEMENT WITH TAUBMAN CENTERS, INC. NOT INVOLVING A TENDER OFFER PURSUANT TO WHICH THE PURCHASER WOULD TERMINATE THE OFFER AND THE SHARES WOULD, UPON CONSUMMATION OF SUCH MERGER, BE CONVERTED INTO CASH, COMMON STOCK OF SIMON PROPERTY GROUP, INC. AND/OR OTHER SECURITIES IN SUCH AMOUNTS AS ARE NEGOTIATED BY SIMON PROPERTY GROUP, INC., THE PURCHASER AND TAUBMAN CENTERS, INC.

IMPORTANT

If you wish to tender all or any part of your Shares prior to the expiration of the Offer, you should either (1) complete and sign the Letter of Transmittal (or a facsimile thereof) in accordance with the instructions in the Letter of Transmittal included with this Offer to Purchase, have your signature thereon guaranteed if required by Instruction 1 to the Letter of Transmittal, mail or deliver the Letter of Transmittal (or such facsimile thereof) and any other required documents to the Depository for the Offer and either deliver the certificates for such Shares to the Depository for the Offer along with the Letter of Transmittal (or a facsimile thereof) or deliver such Shares pursuant to the procedures for book-entry transfers set forth in Section 3 of this Offer to Purchase, or (2) request your broker, dealer, commercial bank, trust company or other nominee to effect the transaction for you. If you have Shares registered in the name of a broker, dealer, commercial bank, trust company or other nominee, you must contact such broker, dealer, commercial bank, trust company or other nominee if you desire to tender your Shares.

A shareholder who desires to tender such shareholder's Shares and whose certificates representing such Shares are not immediately available or who cannot comply with the procedures for book-entry transfer on a timely basis may tender such Shares by following the procedures for guaranteed delivery set forth in Section 3.

Any questions and requests for assistance may be directed to the Information

Agent or the Dealer Manager at their respective addresses and telephone numbers set forth on the back cover of this Offer to Purchase. Additional copies of this Offer to Purchase, the Letter of Transmittal, the Notice of Guaranteed Delivery and other related materials may be obtained from the Information Agent.

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DIRECTORS AND EXECUTIVE OFFICERS OF SIMON PROPERTY GROUP, INC.
AND THE PURCHASER

SUMMARY TERM SHEET

This summary term sheet is a brief summary of the material provisions of the offer to purchase shares of common stock of Taubman Centers, Inc. being made by Simon Property Acquisitions, Inc., and is meant to help you understand the offer. This summary term sheet is not meant to be a substitute for the information contained in the remainder of this Offer to Purchase, and the information contained in this summary is qualified in its entirety by the fuller descriptions and explanations contained in the later pages of this Offer to Purchase. The following are some of the questions you, as a shareholder of Taubman Centers, Inc., may have and answers to those questions. You are urged to carefully read this entire Offer to Purchase and the related Letter of Transmittal prior to making any decision regarding whether to tender your shares.

WHO IS OFFERING TO PURCHASE MY SHARES OF COMMON STOCK OF TAUBMAN CENTERS, INC.?

Simon Property Acquisitions, Inc. is a Delaware corporation formed for the purpose of making a tender offer for your outstanding shares of common stock of Taubman Centers, Inc., and we have carried on no activities other than in connection with making the tender offer. We are a wholly owned direct subsidiary of Simon Property Group, Inc., a Delaware corporation. Simon Property Group, Inc. is the general partner of Simon Property Group, L.P. Simon Property Group, Inc. qualifies for treatment as a real estate investment trust, or REIT, for federal income tax purposes. Simon Property Group, L.P. is a subsidiary of Simon Property Group, Inc. and owns, operates, manages, leases, acquires, expands and develops real estate properties, primarily regional malls and community shopping centers. See the Introduction and Section 9 for more information. It is currently contemplated that, prior to consummation of the offer, we will merge with and into a wholly owned subsidiary of Simon Property Group, L.P., which subsidiary will be the surviving entity and will succeed to all of our rights and obligations under the offer.

WHAT ARE WE SEEKING TO PURCHASE, AT WHAT PRICE, AND DO I HAVE TO PAY ANY BROKERAGE OR SIMILAR FEES TO TENDER?

We are offering to purchase all of the outstanding shares of Taubman Centers, Inc. common stock at a price of \$18.00 per share, net to you, in cash, without interest. On October 15, 2002, the last trading day prior to Simon Property Group, Inc.'s private communication to Taubman Centers, Inc. expressing its interest in pursuing a business combination, the closing price of a share of Taubman Centers, Inc. common stock on the New York Stock Exchange was \$13.32. On December 4, 2002, the last trading day prior to the commencement of the offer pursuant to this Offer to Purchase, the closing price of a share of Taubman Centers, Inc. common stock on the New York Stock Exchange was \$16.46. We are not offering to purchase any of the outstanding shares of Series A preferred stock or Series B preferred stock of Taubman Centers, Inc.

If you are the record owner of your shares of common stock and you tender

your shares to us in the offer, you will not have to pay any brokerage or similar fees. However, if you own your shares through a broker or other nominee, your broker or nominee may charge you a fee to tender. You should consult your broker or nominee to determine whether any charges will apply. See the Introduction and Section 16 for more information.

WHY ARE WE MAKING THIS OFFER?

We are making this offer because Simon Property Group, Inc. wants to acquire control of, and ultimately all the common stock of, Taubman Centers, Inc. If the offer is consummated, Simon Property Group, Inc. currently intends, as soon as practicable following the consummation of the offer, to propose and seek to have Taubman Centers, Inc. consummate a merger or similar business combination with us or another subsidiary of Simon Property Group, Inc. pursuant to which each then outstanding share of common stock of Taubman Centers, Inc. (other than shares held by us, Simon Property Group,

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Inc. or its other subsidiaries) would be converted into the right to receive an amount in cash per share equal to the highest price per share paid by us pursuant to the offer, without interest. See the Introduction and Section 11 for more information.

HOW LONG DO I HAVE TO DECIDE WHETHER TO TENDER INTO THE OFFER?

You have until the expiration of the offer to tender. The offer currently is scheduled to expire at 12:00 midnight, New York City time, on January 17, 2003. If the offer is extended, we will issue a press release announcing the extension on or before 9:00 a.m., New York City time, on the first business day following the date the offer was scheduled to expire. See Section 1 for more information.

We may elect to provide a "subsequent offering period" for the offer. A subsequent offering period, if one is included, will be an additional period of time beginning after we have completed the purchase of shares tendered during the offer, during which shareholders may tender, but not withdraw, their shares and receive the offer consideration. We currently do not intend to include a subsequent offering period, although we reserve the right to do so.

WHAT ARE THE MOST IMPORTANT CONDITIONS TO THE OFFER?

The most important conditions to the offer are:

- There being validly tendered and not withdrawn prior to the expiration of the offer such number of shares of common stock, par value \$.01 per share, of Taubman Centers, Inc., referred to in this summary as the shares, that represents, together with shares owned by us, Simon Property Group, Inc. or any of its other subsidiaries, at least two-thirds (2/3) of the total voting power of Taubman Centers, Inc.
- Our being satisfied, in our sole discretion, that after consummation of the offer none of the shares we acquire shall be deemed "Excess Stock" (as defined herein).
- Full voting rights for all shares of common stock of Taubman Centers, Inc. we acquire pursuant to the offer having been approved by the shareholders of Taubman Centers, Inc. pursuant to the Michigan Control Share Act, or our being satisfied, in our sole discretion, that the provisions of such statute are invalid or otherwise inapplicable to the shares we are to acquire pursuant to the offer.
- Our being satisfied, in our sole discretion, that, after consummation of the offer, the Michigan Business Combination Act will not prohibit for any period of time, or impose any shareholder approval requirement with respect to, the proposed second-step merger or any other business combination involving Taubman Centers, Inc. and us or any other affiliate of Simon Property Group, Inc.

A more detailed discussion of the conditions to the consummation of the offer may be found in the Introduction and Section 14. We can waive any and all of the conditions to the offer without the consent of Taubman Centers, Inc. or any of its shareholders.

DO WE HAVE THE FINANCIAL RESOURCES TO PAY THE PURCHASE PRICE IN THE OFFER?

Simon Property Group, L.P., a subsidiary of Simon Property Group, Inc., will provide us with sufficient funds to purchase all the shares of common stock of Taubman Centers, Inc. that are tendered and not withdrawn in the offer. Simon Property Group, L.P. will obtain all of the funds necessary for us to purchase these shares of common stock of Taubman Centers, Inc. from available cash, working capital, an existing credit facility, and/or one or more new credit facilities. The offer is not conditioned on either us or Simon Property Group, L.P. obtaining financing. See Section 12 for more information.

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HOW DO I ACCEPT THE OFFER AND TENDER MY SHARES?

To tender shares, you must deliver the certificates representing your shares, together with a completed Letter of Transmittal and any other documents required by the Letter of Transmittal, to Computershare Trust Company of New York, the depository for the offer, not later than the time the tender offer expires. If your shares are held in street name (i.e., through a broker, dealer or other nominee), the shares can be tendered by your nominee through The Depository Trust Company. If you are unable to deliver any required document or instrument to the depository by the expiration of the tender offer, you may gain some extra time by having a broker, a bank or other fiduciary that is an

eligible institution guarantee that the missing items will be received by the depository within three New York Stock Exchange trading days. For the tender to be valid, however, the depository must receive the missing items within that three trading-day period. See Section 3 for more information.

IF I ACCEPT THE OFFER, WHEN WILL I GET PAID?

If the conditions to the offer as set forth in the Introduction and Section 14 are satisfied or waived and we consummate the offer and accept your shares of common stock of Taubman Centers, Inc. for payment, you will receive a check equal to the number of shares you tendered multiplied by \$18.00, promptly following expiration of the offer. See Section 2 for more information.

CAN I WITHDRAW MY PREVIOUSLY TENDERED SHARES?

You may withdraw a portion or all of your tendered shares of common stock of Taubman Centers, Inc. by delivering written, telegraphic or facsimile notice to the depository prior to the expiration of the offer. Further, if we have not agreed to accept your shares for payment within 60 days of the commencement of the offer, you can withdraw them at any time after that 60-day period until we do accept your shares for payment. Once shares are accepted for payment, they cannot be withdrawn. See Section 4 for more information.

If we provide a subsequent offering period following the offer, no withdrawal rights will apply to shares tendered during such subsequent offering period or to shares tendered in the offer and accepted for payment. See Section 1 for more information.

WHAT DOES THE BOARD OF DIRECTORS OF TAUBMAN CENTERS, INC. THINK OF THE OFFER?

Taubman Centers, Inc.'s board of directors rejected an earlier offer by Simon Property Group, Inc. to acquire all of the outstanding shares of common stock of Taubman Centers, Inc. for \$17.50 per share. Within ten business days after the date of this Offer to Purchase, Taubman Centers, Inc. is required by law to publish, send or give to you (and file with the Securities and Exchange Commission) a statement as to whether it recommends acceptance or rejection of the offer, that it has no opinion with respect to the offer or that it is unable to take a position with respect to the offer. See Section 10 for more information.

IF I DO NOT TENDER BUT THE OFFER IS SUCCESSFUL, WHAT WILL HAPPEN TO MY SHARES?

As indicated above, if the offer is consummated, Simon Property Group, Inc. currently intends, as soon as practicable following the consummation of the offer, to propose and seek to have Taubman Centers, Inc. consummate a merger or similar business combination with us or another subsidiary of Simon Property Group, Inc. pursuant to which all shares of common stock of Taubman Centers, Inc. that are not purchased in the offer (other than shares held by us, Simon Property Group, Inc. or its other subsidiaries) would be converted into the right to receive an amount in cash per share equal to the highest price per share paid by us pursuant to the offer, without interest. If the proposed merger or similar business combination takes place, shareholders who do not tender in the offer would receive the

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same amount of cash per share that they would have received had they tendered their shares in the offer. See Section 7 for more information.

ARE DISSENTERS' RIGHTS AVAILABLE IN EITHER THE OFFER OR THE PROPOSED MERGER?

Except to the extent made available by the Michigan Control Share Act (as defined below) as described in Section 11, dissenters' rights are not available in the offer. Dissenters' rights will not be available to shareholders in connection with the proposed second-step merger or similar business combination. See Section 11 for more information.

WHAT ARE THE FEDERAL INCOME TAX CONSEQUENCES OF THE TRANSACTION?

The receipt of cash by you in exchange for your shares pursuant to the offer or the proposed second-step merger (or upon exercise of dissenters' rights) is a taxable transaction for federal income tax purposes and may also be a taxable transaction under applicable state, local or foreign tax laws. In general, you will recognize capital gain or loss equal to the difference between your adjusted tax basis in the shares you tender and the amount of cash you receive for those shares. You should consult your tax advisor on the tax implications of tendering your shares. See Section 5 for more information.

WHAT IS THE MARKET VALUE OF MY SHARES AS OF A RECENT DATE?

On October 15, 2002, the last trading day prior to Simon Property Group, Inc.'s private communication to Taubman Centers, Inc. expressing its interest in pursuing a business combination, the closing price of a share of Taubman Centers, Inc. common stock on the New York Stock Exchange was \$13.32 per share. On December 4, 2002, the last trading day before the commencement of the offer pursuant to this Offer to Purchase, the closing price of a share of Taubman Centers, Inc. common stock on the New York Stock Exchange was \$16.46 per share. You should obtain a recent quotation for your shares prior to deciding whether or not to tender. See Section 6 for more information.

WHOM CAN I CALL WITH QUESTIONS?

You can call MacKenzie Partners, our Information Agent, at (212) 929-5500 (collect) or (800) 322-2885 (toll-free) or Merrill Lynch & Co., the Dealer Manager, at (866) 276-1462 (toll-free) with any questions you may have.

To: All Holders of Shares of Common Stock
of Taubman Centers, Inc.

INTRODUCTION

Simon Property Acquisitions, Inc., a Delaware corporation (including any successor thereto, the "Purchaser"), hereby offers to purchase all the outstanding shares of common stock, par value \$.01 per share (the "Common Stock" or the "Shares"), of Taubman Centers, Inc., a Michigan corporation (the "Company"), at a price of \$18.00 per Share, net to the seller in cash, without interest thereon (the "Offer Price"), upon the terms and subject to the conditions set forth in this Offer to Purchase and in the related Letter of Transmittal (which, together with any amendments or supplements thereto, constitute the "Offer"). The Purchaser is a wholly owned subsidiary of Simon Property Group, Inc., a Delaware corporation ("SPG Inc."). SPG Inc. is the general partner and the owner of a majority of the equity interests of Simon Property Group, L.P., a Delaware limited partnership ("SPG L.P."). It is currently contemplated that, prior to consummation of the Offer, the Purchaser will merge with and into a wholly owned subsidiary of SPG L.P., which subsidiary will be the surviving entity and will succeed to all of the Purchaser's rights and obligations under the Offer.

Tendering shareholders who are record owners of their Shares and tender directly to the Depository (as defined below) will not be obligated to pay brokerage fees or commissions or, except as otherwise provided in Instruction 6 of the Letter of Transmittal, stock transfer taxes with respect to the purchase of Shares by the Purchaser pursuant to the Offer. Shareholders who hold their Shares through a broker or bank should consult such institution as to whether it charges any service fees. The Purchaser will pay all charges and expenses of Merrill Lynch & Co., as dealer manager (the "Dealer Manager"), Computershare Trust Company of New York, as depository (the "Depository"), and Mackenzie Partners, as information agent (the "Information Agent"), incurred in connection with the Offer. See Section 16 for more information.

The purpose of the Offer is for SPG Inc. to acquire control of, and ultimately all the Common Stock of, the Company. If the Offer is consummated, SPG Inc. currently intends, as soon as practicable following the consummation of the Offer, to propose and seek to have the Company consummate a merger or similar business combination (the "Proposed Merger") with the Purchaser or another subsidiary of SPG Inc. pursuant to which each then outstanding Share (other than Shares held by the Purchaser, SPG Inc. or its other subsidiaries) would be converted into the right to receive an amount in cash per Share equal to the highest price per Share paid by the Purchaser pursuant to the Offer, without interest. The Offer is not being made for shares of Series A Cumulative Redeemable Preferred Stock, \$.01 par value, of the Company (the "Series A Preferred Stock") or Series B Non-Participating Convertible Preferred Stock, \$.001 par value, of the Company (the "Series B Preferred Stock"). Each outstanding share of Series A Preferred Stock and Series B Preferred Stock would remain outstanding following consummation of the Proposed Merger.

Although the Purchaser will seek to have the Company consummate the Proposed Merger as soon as practicable after consummation of the Offer, if the Company's board of directors (the "Company Board") opposes the Offer, certain provisions of the Michigan Business Corporation Act, as amended (the "MBCA"), and the Company's Restated Articles of Incorporation (as amended, the "Charter") and by-laws (as amended, the "By-Laws"), may affect the ability of the Purchaser to obtain control of the Company and to effect the Proposed Merger. Accordingly, the timing and details of the consummation of the Offer and the Proposed Merger will depend on a variety of factors and legal requirements, actions of the Company Board, the number of Shares (if any) acquired by the Purchaser pursuant to the Offer, and whether the Minimum Tender Condition, the Excess Share Condition, the Control Share Condition, and the Business Combination Condition (each as defined below), and all other conditions set forth in Section 14, are satisfied or waived. There can be no assurance that the Purchaser will be able to consummate the Offer or, if the Offer is consummated, that SPG Inc. or the

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Purchaser will be able to effectuate the Proposed Merger. See below and Section 14 for more information.

THE COMPANY BOARD PUBLICLY REJECTED AN EARLIER OFFER BY SPG INC. TO ACQUIRE ALL OF THE SHARES FOR \$17.50 PER SHARE, STATING THAT ANY DISCUSSIONS REGARDING A TRANSACTION WOULD NOT BE PRODUCTIVE BECAUSE THE TAUBMAN FAMILY (WITH ITS GREATER THAN 30% VOTING STAKE) HAS INFORMED THE COMPANY BOARD THAT IT IS CATEGORICALLY OPPOSED TO THE SALE OF THE COMPANY.

SPG INC. AND THE PURCHASER BELIEVE THAT THE COMPANY BOARD (OR A COMMITTEE OF ITS DIRECTORS INDEPENDENT OF THE HOLDERS OF SERIES B PREFERRED STOCK), ACTING AS FIDUCIARIES FOR THE COMMON SHAREHOLDERS, COULD AND SHOULD ENTER INTO NEGOTIATIONS WITH SPG INC. RELATING TO A BUSINESS COMBINATION IN ORDER TO ALLOW THE HOLDERS OF SHARES THE OPPORTUNITY TO RECEIVE THE OFFER PRICE. SPG INC. AND THE PURCHASER BELIEVE THAT THE TAUBMAN FAMILY ALSO HAS FIDUCIARY DUTIES TO THE COMMON SHAREHOLDERS OF THE COMPANY TO TAKE STEPS TO REMOVE THE IMPEDIMENTS TO THE CONSUMMATION OF THE OFFER.

WHILE SPG INC. AND THE PURCHASER WOULD PREFER THAT THE COMPANY BOARD AND THE TAUBMAN FAMILY TAKE ACTIONS TO FACILITATE THE OFFER, SPG INC. AND THE PURCHASER HAVE BEGUN TO TAKE THEIR OWN STEPS TO ATTEMPT TO REMOVE THE IMPEDIMENTS TO THE CONSUMMATION OF THE OFFER. ON DECEMBER 5, 2002, SPG INC. AND THE PURCHASER FILED A COMPLAINT IN THE UNITED STATES DISTRICT COURT FOR THE EASTERN DISTRICT OF MICHIGAN (THE "COMPLAINT") AGAINST THE COMPANY, THE COMPANY BOARD AND CERTAIN MEMBERS OF THE TAUBMAN FAMILY. AMONG OTHER THINGS, THE COMPLAINT SEEKS TO INVALIDATE THE VETO POWER OVER THE OFFER THAT THE TAUBMAN FAMILY PURPORTS TO WIELD, AND UPON WHICH THE COMPANY BOARD IS IMPLICITLY RELYING. SPG INC. AND THE PURCHASER ALSO ASSERT IN THE COMPLAINT THAT THE DEFENDANTS ARE VIOLATING

MICHIGAN LAW BY ENGAGING IN CONDUCT THAT IS DESIGNED TO IMPEDE THE OFFER AND INJURE SHAREHOLDERS.

THE COMPLAINT CHALLENGES A SERIES OF TACTICAL CORPORATE MECHANISMS THAT PURPORTEDLY GIVE THE TAUBMAN FAMILY A BLOCKING VOTING POSITION AGAINST THE OFFER, INCLUDING: (I) THE EXCESS SHARE PROVISION (AS DEFINED BELOW), WHICH IS UNALTERABLE AND UNWAIVABLE BY THE COMPANY BOARD ABSENT AMENDMENT OF THE CHARTER BY A TWO-THIRDS SHAREHOLDER VOTE; (II) THE COMPANY BOARD PROVIDING TO THE TAUBMAN FAMILY, FOR NOMINAL CONSIDERATION, IN VIOLATION OF ITS FIDUCIARY DUTIES AND WITHOUT ADEQUATE DISCLOSURE OR SHAREHOLDER APPROVAL AS REQUIRED UNDER MICHIGAN LAW, SERIES B PREFERRED STOCK THAT PURPORTS TO INCREASE THE TAUBMAN FAMILY'S VOTING POWER FROM LESS THAN 1% TO OVER 30%; AND (III) THE TAUBMAN FAMILY'S RECENT ACQUISITION OF AN ADDITIONAL 3% OF THE VOTING POWER (THE "NEW 3% SHARES") BY THE EXERCISE OF OPTIONS BY THE TAUBMAN FAMILY AND THE GRANT OF IRREVOCABLE PROXIES BY SEVERAL CLOSE ASSOCIATES OF THE TAUBMAN FAMILY.

THROUGH THE COMPLAINT, SPG INC. AND THE PURCHASER SEEK, AMONG OTHER THINGS, (I) A DECLARATION THAT THE SERIES B PREFERRED STOCK AND NEW 3% SHARES HELD OR CONTROLLED BY THE TAUBMAN FAMILY DO NOT HAVE ANY VOTING RIGHTS, (II) A PRELIMINARY AND PERMANENT INJUNCTION PREVENTING THE TAUBMAN FAMILY FROM VOTING ITS SERIES B PREFERRED STOCK AND THE NEW 3% SHARES, AND (III) A DECLARATION THAT BOTH THE COMPANY BOARD AND THE TAUBMAN FAMILY HAVE BREACHED, AND CONTINUE TO BREACH, THEIR FIDUCIARY DUTIES TO THE COMMON SHAREHOLDERS. SPG INC. AND THE PURCHASER BELIEVE THAT THE TAUBMAN FAMILY, WHO HOLD APPROXIMATELY A 1% ECONOMIC STAKE IN THE COMPANY, SHOULD NOT BE PERMITTED TO USE THE SERIES B PREFERRED STOCK AND THE NEW 3% SHARES TO VETO THE OFFER AND DENY THE HOLDERS OF THE COMMON STOCK THE ABILITY TO RECEIVE A PREMIUM FOR THEIR SHARES.

IN ADDITION, TO FURTHER FACILITATE SATISFACTION OF THE CONTROL SHARE CONDITION, THE PURCHASER HAS TAKEN PRELIMINARY STEPS TO SOLICIT PROXIES TO APPROVE FULL VOTING RIGHTS FOR ALL SHARES ACQUIRED BY THE PURCHASER PURSUANT TO THE OFFER. AS DESCRIBED BELOW, THE PURCHASER CURRENTLY INTENDS ON SOME FUTURE DATE TO DELIVER TO THE COMPANY AN "ACQUIRING PERSON STATEMENT" IN ACCORDANCE WITH THE MICHIGAN CONTROL SHARE ACT AND CURRENTLY INTENDS, ON SOME FUTURE DATE, TO REQUEST A SPECIAL MEETING OF THE COMPANY'S SHAREHOLDERS FOR THE PURPOSE OF CONSIDERING THE VOTING RIGHTS TO BE ACCORDED THE SHARES TO BE ACQUIRED BY THE PURCHASER PURSUANT TO THE OFFER.

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BASED ON PUBLICLY AVAILABLE INFORMATION, THE PURCHASER DOES NOT BELIEVE THAT THE MICHIGAN BUSINESS COMBINATION ACT APPLIES TO THE COMPANY. HOWEVER, TO THE EXTENT IT IS APPLICABLE, SPG INC. AND THE PURCHASER BELIEVE THAT THE COMPANY BOARD (OR A COMMITTEE OF ITS DIRECTORS INDEPENDENT OF THE HOLDERS OF SERIES B PREFERRED STOCK) AND THE TAUBMAN FAMILY, EACH AS FIDUCIARIES FOR THE COMMON SHAREHOLDERS, COULD AND SHOULD TAKE ALL NECESSARY ACTIONS TO PROVIDE THAT THE COMPANY WILL NOT BE SUBJECT TO THE MICHIGAN BUSINESS COMBINATION ACT. TO THE EXTENT THAT THE MICHIGAN BUSINESS COMBINATION ACT APPLIES TO THE COMPANY, THE PURCHASER IS CONSIDERING ITS OPTIONS AS TO POSSIBLE CHALLENGES TO THE APPLICABILITY OF THE MICHIGAN BUSINESS COMBINATION ACT TO THE COMPANY AND/OR THE VALIDITY OF ANY PURPORTED APPLICATION THEREOF SO AS TO REMOVE THIS IMPEDIMENT TO THE CONSUMMATION OF THE OFFER.

BY TENDERING SHARES INTO THE OFFER, THE COMPANY'S SHAREHOLDERS WILL EFFECTIVELY EXPRESS TO THE COMPANY BOARD AND THE TAUBMAN FAMILY THAT THEY WISH TO BE ABLE TO ACCEPT THE OFFER OR A SIMILAR TRANSACTION WITH SPG INC. AND ITS AFFILIATES. THIS DIRECTIVE TO THE COMPANY BOARD SHOULD ENCOURAGE ALL MEMBERS OF THE COMPANY BOARD, ACTING AS FIDUCIARIES FOR THE COMMON SHAREHOLDERS, TO NEGOTIATE WITH SPG INC. AND THE PURCHASER AND/OR TO REMOVE ALL IMPEDIMENTS TO THE CONSUMMATION OF THE OFFER. THIS DIRECTIVE TO THE TAUBMAN FAMILY SHOULD ENCOURAGE THE TAUBMAN FAMILY, ACTING AS FIDUCIARIES FOR THE COMMON SHAREHOLDERS, TO REMOVE ALL IMPEDIMENTS TO THE CONSUMMATION OF THE OFFER.

IN ADDITION, CERTAIN SHAREHOLDERS OF THE COMPANY HAVE COMMENCED LAWSUITS AGAINST THE COMPANY AND CERTAIN MEMBERS OF THE COMPANY BOARD RELATING TO THE SERIES B PREFERRED STOCK. ON NOVEMBER 14 AND NOVEMBER 15, 2002, TWO ACTIONS, STYLED AS CLASS ACTIONS COMMENCED ON BEHALF OF THE COMPANY'S SHAREHOLDERS, WERE FILED IN THE CIRCUIT COURT FOR THE COUNTY OF OAKLAND, STATE OF MICHIGAN, AGAINST THE COMPANY AND THE COMPANY BOARD. THE ACTIONS ARE CAPTIONED JOSEPH LEONE V. TAUBMAN CENTERS, INC., ET AL., 02-045425-CZ (FILED NOV. 15, 2002) ("LEONE" ACTION); AND LIONEL Z. GLANCY V. ROBERT TAUBMAN ET AL., 02-045409-CK (FILED NOV. 14, 2002) ("GLANCY" ACTION). ON NOVEMBER 19, 2002, A THIRD CLASS ACTION CAPTIONED JUDITH B. SCHIFFMAN REVOCABLE LIVING TRUST V. TAUBMAN CENTERS, INC., ET AL., 02-045904-CB (FILED NOVEMBER 19, 2002) WAS FILED IN THE SAME COURT (THE "SCHIFFMAN ACTION").

IN THE LEONE ACTION, THE COMPLAINT ALLEGES THAT THE COMPANY AND CERTAIN MEMBERS OF THE COMPANY BOARD HAVE BREACHED THEIR FIDUCIARY DUTIES BY, AMONG OTHER THINGS, THWARTING SPG INC.'S OFFER TO BUY ALL OUTSTANDING COMMON STOCK OF THE COMPANY AND THROUGH THE ISSUANCE OF SERIES B PREFERRED STOCK TO THE TAUBMAN FAMILY IN A TRANSACTION WITHOUT PROPER DISCLOSURE OR A SHAREHOLDER VOTE. AMONG OTHER THINGS, THE LEONE ACTION SEEKS AS RELIEF AN ORDER DECLARING THAT THE ISSUANCE OF THE SERIES B PREFERRED STOCK WAS UNAUTHORIZED AND THAT THE TAUBMAN FAMILY'S VOTING POWER IN THE COMPANY IS ILLEGAL.

IN THE GLANCY ACTION (WHICH NAMES ALL BUT ONE OF THE COMPANY'S DIRECTORS AS DEFENDANTS), THE COMPLAINT ALLEGES THAT THE DEFENDANTS ARE, AMONG OTHER THINGS, (I) BREACHING THEIR FIDUCIARY DUTIES BY FAILING TO TAKE ANY ACTION TO INFORM THEMSELVES ABOUT THE "GENEROUS OFFER MADE BY SIMON PROPERTY GROUP," (II) ABUSING THEIR FIDUCIARY POSITIONS, AND (III) SEEKING TO ENTRENCH THEMSELVES IN THE MANAGEMENT OF THE COMPANY. THE GLANCY ACTION SEEKS AS RELIEF, AMONG OTHER THINGS, AN ORDER ENJOINING DEFENDANTS FROM TAKING ANY ACTION THAT WILL ENTRENCH THEM TO THE DETRIMENT OF MAXIMIZING VALUE FOR THE PUBLIC STOCKHOLDERS.

THE SCHIFFMAN ACTION, WHICH NAMES ALL OF THE COMPANY'S DIRECTORS AS DEFENDANTS, CONTAINS SUBSTANTIALLY SIMILAR ALLEGATIONS AND SEEKS SUBSTANTIALLY SIMILAR RELIEF AS THE LEONE AND GLANCY ACTIONS.

SPG INC. AND THE PURCHASER ARE SEEKING TO NEGOTIATE WITH THE COMPANY WITH RESPECT TO THE COMBINATION OF THE COMPANY WITH THE PURCHASER OR ANOTHER AFFILIATE OF SPG INC. SPG INC. IS WILLING TO ALLOW THE HOLDERS OF THE TAUBMAN REALTY GROUP LIMITED PARTNERSHIP INTERESTS,

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INCLUDING THE TAUBMAN FAMILY, TO RETAIN THEIR ECONOMIC INTEREST IN THE TAUBMAN REALTY GROUP LIMITED PARTNERSHIP, OR AT SUCH HOLDERS' OPTION, TO PARTICIPATE IN A TRANSACTION WHEREBY SUCH HOLDERS WOULD RECEIVE EITHER THE OFFER PRICE OR AN EQUIVALENT VALUE FOR SUCH HOLDERS' LIMITED PARTNERSHIP INTERESTS BY EXCHANGING SUCH INTERESTS ON A TAX EFFICIENT BASIS FOR SPG INC. LIMITED PARTNERSHIP INTERESTS. THE PURCHASER RESERVES THE RIGHT TO AMEND THE OFFER (INCLUDING AMENDING THE NUMBER OF SHARES TO BE PURCHASED AND THE OFFER PRICE) UPON ENTERING INTO A MERGER AGREEMENT WITH THE COMPANY, OR TO NEGOTIATE A MERGER AGREEMENT WITH THE COMPANY NOT INVOLVING A TENDER OFFER PURSUANT TO WHICH THE PURCHASER WOULD TERMINATE THE OFFER AND THE SHARES WOULD, UPON CONSUMMATION OF SUCH MERGER, BE CONVERTED INTO CASH, COMMON STOCK OF SPG INC., AND/OR OTHER SECURITIES IN SUCH AMOUNTS AS ARE NEGOTIATED BY SPG INC., THE PURCHASER AND THE COMPANY.

THE OFFER DOES NOT CONSTITUTE A SOLICITATION OF PROXIES FOR ANY MEETING OF THE COMPANY'S SHAREHOLDERS. ANY SUCH SOLICITATION WHICH THE PURCHASER, SPG INC. OR ANY OF ITS OTHER SUBSIDIARIES MIGHT SEEK WOULD BE MADE ONLY PURSUANT TO SEPARATE PROXY MATERIALS COMPLYING WITH THE REQUIREMENTS OF SECTION 14(A) OF THE SECURITIES EXCHANGE ACT OF 1934, AS AMENDED (THE "EXCHANGE ACT").

CERTAIN CONDITIONS TO THE OFFER

The Offer is subject to the fulfillment of certain conditions, including the following:

MINIMUM TENDER CONDITION. Consummation of the Offer is conditioned upon there being validly tendered and not withdrawn prior to the expiration of the Offer such number of Shares (the "Minimum Number of Shares") that represents, together with Shares owned by the Purchaser, SPG Inc. or any of its subsidiaries, at least two-thirds (2/3) of the total voting power of the Company (the "Minimum Tender Condition"). Voting power of the Company is calculated based upon the aggregate voting power attributable to the outstanding Shares and the purported voting power attributable to the outstanding shares of Series B Preferred Stock (assuming exercise of all then outstanding rights to purchase Shares or partnership units of The Taubman Realty Group Limited Partnership ("Taubman L.P.")). Each of the Shares and shares of Series B Preferred Stock are entitled to one vote per share.

According to the Company's Form 10-Q for the quarter ending September 30, 2002, as of September 30, 2002 there were issued and outstanding (i) 51,314,492 Shares, (ii) 31,767,066 shares of Series B Preferred Stock, which shares are convertible into shares of Common Stock at a rate of one share of Common Stock for each 14,000 shares of Series B Preferred Stock, in specified circumstances (any resulting fractional shares will be redeemed for cash), (iii) 7,097,979 partnership units of Taubman L.P. which have rights of conversion into 7,097,979 shares of Common Stock of the Company, and (iv) options to purchase 3,200,000 partnership units of Taubman L.P. Each outstanding option is currently exercisable, and, pursuant to the Charter, each unitholder who is issued a partnership unit of Taubman L.P. (whether upon exercise of an option or otherwise) shall also receive a share of Series B Preferred Stock for a purchase price of \$.001 per share.

The Minimum Number of Shares required to be validly tendered and not properly withdrawn is approximately 41,063,980 Shares, based on the foregoing and assuming (i) the Taubman family's Series B Preferred Stock is held to be invalid, as requested in the Complaint, (ii) no shares of Common Stock have been issued in connection with any conversion of Series B Preferred Stock, (iii) conversion into 7,097,979 shares of Common Stock of all 7,097,979 partnership units of Taubman L.P. which have rights of conversion, (iv) options to purchase 3,200,000 partnership units of Taubman L.P. are exercised and subsequently converted into Common Stock, and (v) that since September 30, 2002 there have been no issuances of additional shares of Common Stock, Series B Preferred Stock or partnership units of Taubman L.P. (other than as described in clauses (iii) and (iv) above), or of additional securities or

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rights convertible into or exercisable for Common Stock, Series B Preferred Stock or partnership units of Taubman L.P. Based on the foregoing and the assumptions set forth in clauses (ii)-(v) above, but assuming instead that the Series B Preferred Stock maintains its voting rights, the Minimum Number of Shares required to be validly tendered and not properly withdrawn would be greater than the number of Shares outstanding under the existing capital structure of the Company.

The Taubman family purportedly holds a significant voting stake in the Company that may affect the satisfaction of the Minimum Tender Condition. SPG Inc. and the Purchaser believe that the Company Board (or a committee of its directors independent of the holders of Series B Preferred Stock) and the Taubman family, each acting as fiduciaries for the common shareholders, could and should take all necessary actions to afford the holders of Shares the ability to satisfy the Minimum Tender Condition, and SPG Inc. and the Purchaser hereby request that they take such action. SPG Inc. and the Purchaser also have commenced litigation regarding the legality of the voting rights of the Series B Preferred Stock and the New 3% Shares held or controlled by the Taubman family and the ability of the Taubman family to vote these shares in order to increase the likelihood that the holders of Shares will be able to satisfy the Minimum Tender Condition.

EXCESS SHARE CONDITION. Consummation of the Offer is conditioned upon the Purchaser being satisfied, in its sole discretion, that the provisions of Article III, Section 2, Subsection (d) of the Charter (the "Excess Share Provision") have been amended or waived in such manner that will permit the Purchaser to purchase all of the Shares tendered pursuant to the Offer without triggering the Excess Share Provision (the "Excess Share Condition").

The Excess Share Provision prohibits any person or entity, subject to certain specified exceptions, from owning greater than 8.23% of the total aggregate value (calculated according to the most recent closing price on the New York Stock Exchange (the "NYSE") or, if unavailable, by the Company Board in its good faith determination) of the outstanding capital stock (the "Ownership Limit"), which includes all outstanding Common Stock and preferred stock of the Company; provided, however, that "look-through entities" may receive an exception granted by the Company Board to increase their Ownership Limit up to 9.9%. Any transfer that would result in any person beneficially owning in excess of the Ownership Limit of the aggregate value of the outstanding Common Stock and preferred stock of the Company, is void from the moment of attempted transfer as to the shares of Common Stock and/or preferred stock of the Company that are in excess of the Ownership Limit, and the intended transferee acquires no rights, including voting rights, in such shares. The Company is required to demand transfer of any stock transferred in excess of the Ownership Limit ("Excess Stock") to a designated agent, acting for the benefit of a charitable organization chosen by the Company Board, who will then sell the Excess Stock in an arm's length transaction, and who will also have the exclusive right to vote the stock prior to sale.

For a company to qualify as a real estate investment trust, or REIT, under the Internal Revenue Code of 1986, as amended (the "Code"), not more than 50% of the value of the issued and outstanding stock of the company may be owned, directly, or indirectly, by five or fewer individuals (as defined in the Code) during the last half of a taxable year other than the first year of the company's qualification as a REIT.

The Company's Excess Share Provision cannot be waived by the Company Board, absent a Charter amendment, to allow any person to own more than 9.9% of the aggregate value of the Company's outstanding capital stock, subject to certain specified exceptions. Article III, Section 2, Subsection (b) of the Charter provides that actions to be taken by the shareholders of the Company generally require the affirmative vote of the holders of two-thirds (2/3) of the outstanding shares of capital stock of the Company ("Two-Thirds Shareholder Approval"). Two-Thirds Shareholder Approval is required in order to amend or waive the Excess Share Provision in a manner that would permit the Excess Share Condition to be met.

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Consummation of the Offer would not jeopardize the Company's status as a REIT because neither SPG Inc. nor the Purchaser would be deemed an individual (as defined in the Code) for purposes of the restriction on concentration of ownership of REITs as described above. Accordingly, SPG Inc. and the Purchaser believe that the Company Board (or a committee of its directors independent of the holders of Series B Preferred Stock) and the Taubman family, each acting as fiduciaries for the common shareholders, could and should take all necessary action to amend the Charter in order to satisfy the Excess Share Condition, and hereby request that they take such action. SPG Inc. and the Purchaser also have commenced litigation regarding the legality of the voting rights of the Series B Preferred Stock and the New 3% Shares held or controlled by the Taubman family and the ability of the Taubman family to vote these shares in order to prevent the Taubman family from using its shares to impede an amendment to the Charter which would satisfy the Excess Share Condition.

The foregoing summary of the Charter is qualified by reference to the text of the Charter filed by the Company with the Securities and Exchange Commission (the "Commission") and which can be examined or copies thereof obtained as set forth in Section 8 (except that copies thereof may not be available at the regional offices of the Commission).

CONTROL SHARE CONDITION. Consummation of the Offer is conditioned upon full voting rights for all Shares to be acquired by the Purchaser pursuant to the Offer having been approved by the Company's shareholders under Chapter 7B of the MBCA (the "Michigan Control Share Act") or the Purchaser being satisfied, in its sole discretion, that the Michigan Control Share Act is invalid or otherwise inapplicable to the Shares to be acquired by the Purchaser in the Offer (the "Control Share Condition").

A Michigan corporation may provide in its articles of incorporation or by-laws that it will not be subject to the Michigan Control Share Act; however, based upon its publicly filed Charter and By-Laws, the Company has not done so.

In general, the Michigan Control Share Act relates to the acquisition by any person or group of voting power of voting shares of an "issuing public corporation", that would increase the voting power of such person or group to or above 1/5, 1/3 or a majority of the total voting power of all the voting shares of the corporation. Under the statute, voting shares acquired in such an acquisition are "Control Shares" (as defined in Section 11 hereof).

The Michigan Control Share Act provides that an acquiring person may not vote Control Shares unless and until voting rights are approved in each of the following separate votes of the corporation's shareholders:

(i) by a majority of the votes cast by the holders of shares entitled to vote thereon, and if the proposed Control Share acquisition would, if fully carried out, result in any action which would require a vote as a class or a series, by a majority of the votes cast by the holders of shares of each such class or series entitled to vote thereon, and

(ii) by a majority of the votes cast by the holders of shares entitled to vote and a majority of the votes cast by the holders of shares of each class or series entitled to vote as a class or series, excluding all Interested Shares (as defined in Section 11 of this Offer to Purchase).

Unless the Purchaser has been accorded the right to vote the Shares acquired by it pursuant to the Offer, the Shares acquired pursuant to the Offer will not have voting rights. Unless otherwise provided in the corporation's articles of incorporation or by-laws, if the Control Shares are accorded full voting rights and the acquiring person acquires Control Shares with a majority or more of all the voting power, the Michigan Control Share Act provides that any shareholder, other than the acquiring person, is entitled to demand and receive payment for the "fair value" (which shall not be less than the highest price paid by the acquiring person or acquiring group in the Control Share acquisition) of such shareholder's stock in accordance with the dissenters' rights provisions of the Michigan Control Share Act. See Section 11 for a more detailed description of the dissenters' rights provisions of the Michigan Control Share Act.

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Without waiving its right to seek an amendment to the Company's Charter and/or By-Laws opting out of the Michigan Control Share Act, the Purchaser currently intends to deliver to the Company on some future date an acquiring person statement under the Michigan Control Share Act relating to the Offer, together with a demand that a special meeting (the "Control Share Special Meeting") of the Company's shareholders be called at which shareholders of the Company would be asked to approve full voting rights for all Shares to be acquired by the Purchaser pursuant to the Offer or otherwise acquired by the Purchaser or its affiliates that may be deemed to constitute "Control Shares." Pursuant to the Michigan Control Share Act, the Control Share Special Meeting must be called within 10 days, and, if the Purchaser so requests, must be held no sooner than 30 days and no later than 50 days after receipt by the Company of the demand that the Control Share Special Meeting be held.

THE TENDER OF SHARES INTO THE OFFER DOES NOT CONSTITUTE THE GRANT OF A PROXY, CONSENT OR AUTHORIZATION FOR OR WITH RESPECT TO ANY SPECIAL MEETING OF THE COMPANY'S SHAREHOLDERS. THE OFFER DOES NOT CONSTITUTE A SOLICITATION OF PROXIES FOR ANY MEETING OF THE COMPANY'S SHAREHOLDERS. ANY SUCH SOLICITATION WHICH THE PURCHASER, SPG INC. OR ANY OF ITS OTHER SUBSIDIARIES MIGHT SEEK WOULD BE MADE ONLY PURSUANT TO SEPARATE PROXY SOLICITATION MATERIALS COMPLYING WITH THE REQUIREMENTS OF SECTION 14(A) OF THE EXCHANGE ACT, AND THE RULES AND REGULATIONS PROMULGATED THEREUNDER.

The Purchaser intends to solicit proxies at a later date from the shareholders of the Company with respect to the Control Share Special Meeting, if called. The grant of a proxy with respect to the Control Share Special Meeting is not a condition to the tender of Shares in the Offer.

As discussed above, the Control Share Condition also would be satisfied if the Company Board were to adopt and not rescind an amendment to the By-Laws providing that the Company is not subject to the Michigan Control Share Act. A Michigan corporation may provide in its articles of incorporation or by-laws that it will not be subject to the Michigan Control Share Act; however, based on its publicly filed Charter and By-Laws, the Company has not done so.

The Taubman family purportedly holds a significant voting stake in the Company that may affect the satisfaction of the Control Share Condition. SPG Inc. and the Purchaser believe that the Company Board (or a committee of its directors independent of the holders of Series B Preferred Stock) and the Taubman family, each acting as fiduciaries for the common shareholders, could and should take all necessary actions to amend the By-Laws to provide that the Company is not subject to the Michigan Control Share Act, and SPG Inc. and the Purchaser hereby request that they take such action. SPG Inc. and the Purchaser have commenced litigation regarding the legality of the voting rights of the Series B Preferred Stock and the New 3% Shares held or controlled by the Taubman family and the ability of the Taubman family to vote these shares in order to prevent the Taubman family from using its shares to impede the Offer and to increase the likelihood that the holders of Shares will be able to satisfy the Control Share Condition.

Further, the Control Share Condition would also be met if the Purchaser were satisfied, in its sole discretion, that the Michigan Control Share Act is invalid or otherwise inapplicable to the Offer for any reason. Each of the Purchaser and SPG Inc. also reserves its right to challenge the applicability of the Michigan Control Share Act to the Company and/or the validity of any purported application thereof in order to remove this impediment to the consummation of the Offer.

BUSINESS COMBINATION CONDITION. Consummation of the Offer is conditioned upon the Purchaser being satisfied, in its sole discretion, that Chapter 7A of the MBCA (the "Michigan Business Combination Act") will not prohibit for any period of time, or impose any shareholder approval with respect to, the Proposed Merger or any other "Business Combination" (as defined in the Michigan Business Combination Act) involving the Company and the Purchaser or any other affiliate of SPG Inc. (the "Business Combination Condition").

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In general, the Michigan Business Combination Act prohibits Michigan corporations, such as the Company, from engaging in a "Business Combination" (which is defined to include a variety of transactions, including mergers) with an "interested shareholder" (which is defined generally as a person owning at least 10% of the voting stock of a corporation) for a period of five years following the date the person became such an "interested shareholder," unless (1) the board of directors of the corporation adopts resolutions approving the Business Combination prior to consummation of the Business Combination and prior to the other party to the transaction or its affiliates otherwise becoming

"interested shareholders" or (2) each of the following conditions is met:

(i) an advisory statement is given by the board of directors;

(ii) the combination is approved by a vote of at least 90% of each class of the voting stock of the company entitled to vote; and

(iii) the combination is approved by a vote of at least two-thirds of each class of the voting stock of the company entitled to vote, excluding the voting shares owned by the "interested shareholder."

See Section 11 for a more detailed description of the Michigan Business Combination Act. If the Michigan Business Combination Act applies to the Company, the Purchaser believes that it and SPG Inc. collectively would be deemed to be an "interested shareholder" for purposes of the Michigan Business Combination Act upon consummation of the Offer and that, accordingly, unless the Company Board were to adopt resolutions approving the Offer and the Proposed Merger prior to consummation of the Offer or the conditions set forth in clause (2) above are satisfied, the Michigan Business Combination Act would prohibit consummation of the Proposed Merger for a period of five years.

The requirements of the Michigan Business Combination Act do not apply if the Company on May 29, 1984 had an existing interested shareholder, unless the Company opted into the protections of the statute by Company Board resolution or through the provisions of its Charter or By-Laws. Based on publicly available information, the Purchaser does not believe that the Michigan Business Combination Act applies to the Company. However, to the extent that the Michigan Business Combination Act does apply to the Company, SPG Inc. and the Purchaser believe that that the Company Board (or a committee of its directors independent of the holders of Series B Preferred Stock) and the Taubman family, each acting as fiduciaries for the common shareholders, could and should take all necessary actions to provide that the Company will not be subject to the Michigan Business Combination Act, and SPG Inc. and the Purchaser hereby request that they take such action. Each of the Purchaser and SPG Inc. also reserves its right to challenge the applicability of the Michigan Business Combination Act to the Company and/or the validity of any purported application thereof in order to remove this impediment to the consummation of the Offer.

CERTAIN OTHER CONDITIONS TO THE CONSUMMATION OF THE OFFER ARE DESCRIBED IN SECTION 14. THE PURCHASER RESERVES THE RIGHT (SUBJECT TO THE APPLICABLE RULES AND REGULATIONS OF THE COMMISSION) TO AMEND OR WAIVE ANY ONE OR MORE OF THE TERMS AND CONDITIONS OF THE OFFER. SEE SECTIONS 1, 11 AND 14 FOR MORE INFORMATION.

THE OFFER IS NOT CONDITIONED ON THE PURCHASER OBTAINING FINANCING. SEE SECTION 12 FOR MORE INFORMATION.

IN THE EVENT THE OFFER IS NOT CONSUMMATED, THE PURCHASER INTENDS TO EXPLORE ALL OPTIONS, WHICH MAY INCLUDE, WITHOUT LIMITATION, THE ACQUISITION OF SHARES THROUGH OPEN MARKET PURCHASES, PRIVATELY NEGOTIATED TRANSACTIONS, A TENDER OFFER OR EXCHANGE OFFER OR OTHERWISE, UPON SUCH TERMS AND AT SUCH PRICES AS IT SHALL DETERMINE, WHICH MAY BE MORE OR LESS THAN THE PRICE PAID IN THE OFFER. THE PURCHASER ALSO RESERVES THE RIGHT TO DISPOSE OF SHARES.

THIS OFFER TO PURCHASE AND THE RELATED LETTER OF TRANSMITTAL CONTAIN IMPORTANT INFORMATION WHICH SHOULD BE READ CAREFULLY BEFORE ANY DECISION IS MADE WITH RESPECT TO THE OFFER.

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THE OFFER

1. TERMS OF THE OFFER; EXPIRATION DATE.

Upon the terms and subject to the conditions of the Offer (including, if the Offer is extended or amended, the terms and conditions of any such extension or amendment), the Purchaser will accept for payment and pay for all Shares validly tendered and not withdrawn in accordance with the procedures set forth in Section 4 on or prior to the expiration of the Offer. The term "Expiration Date" means 12:00 midnight, New York City time, on January 17, 2003, unless and until the Purchaser, in its sole discretion, extends the period of time for which the Offer is open, in which event the term "Expiration Date" means the time and date at which the Offer, as so extended by the Purchaser, will expire.

The Offer is conditioned upon satisfaction of the Minimum Tender Condition, the Excess Share Condition, the Control Share Condition, the Business Combination Condition, and all the other conditions set forth in Section 14. The Purchaser reserves the right (but will not be obligated), subject to the applicable rules and regulations of the Commission, to amend or waive the Minimum Tender Condition or any other condition of the Offer. If the Minimum Tender Condition or any of the other conditions set forth in the Introduction or Section 14 has not been satisfied by 12:00 midnight, New York City time, on January 17, 2003 (or any other time then set as the Expiration Date), the Purchaser may elect to:

(1) extend the Offer and, subject to applicable withdrawal rights, retain all tendered Shares until the expiration of the Offer, as extended;

(2) subject to complying with applicable rules and regulations of the Commission, waive all of the unsatisfied conditions and accept for payment and pay for all Shares tendered and not withdrawn prior to the expiration of the Offer; or

(3) terminate the Offer and not accept for payment or pay for any Shares and return all tendered Shares to tendering shareholders.

The Purchaser expressly reserves the right (but will not be obligated), in

its sole discretion, at any time and from time to time, to extend the period during which the Offer is open for any reason by giving oral or written notice of the extension to the Depository and by making a public announcement of the extension. During any extension, all Shares previously tendered and not withdrawn will remain subject to the Offer and subject to the right of a tendering shareholder to withdraw Shares.

Subject to any applicable rules and regulations of the Commission, including Rule 14e-1(c) under the Exchange Act, the Purchaser expressly reserves the right to:

(1) terminate or amend the Offer if any of the conditions referred to in the Introduction has not been satisfied or upon the occurrence of any of the events specified in Section 14; or

(2) waive any condition or otherwise amend the Offer in any respect, in each case, by giving oral or written notice of such termination, waiver or amendment to the Depository and by making a public announcement thereof, as described below.

The Purchaser acknowledges that Rule 14e-1(c) under the Exchange Act requires the Purchaser to pay the consideration offered or return the Shares tendered promptly after the termination or withdrawal of the Offer.

If the Purchaser extends the Offer or if the Purchaser is delayed in its acceptance for payment of or payment (whether before or after its acceptance for payment of Shares) for Shares or it is unable to pay for Shares pursuant to the Offer for any reason, then, without prejudice to the Purchaser's rights under the Offer, the Depository may retain tendered Shares on behalf of the Purchaser, and such Shares may not be withdrawn except to the extent tendering shareholders are entitled to withdrawal rights as described herein under Section 4. However, the ability of the Purchaser to delay the payment

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for Shares that the Purchaser has accepted for payment is limited by Rule 14e-1(c) under the Exchange Act, which requires that a bidder pay the consideration offered or return the securities deposited by or on behalf of shareholders promptly after the termination or withdrawal of such bidder's offer.

Any extension, delay, termination, waiver or amendment of the Offer will be followed as promptly as practicable by public announcement thereof, and such announcement in the case of an extension will be made no later than 9:00 a.m., New York City time, on the next business day after the previously scheduled Expiration Date. Without limiting the manner in which the Purchaser may choose to make any public announcement, subject to applicable law (including Rules 14d-4(d) and 14e-1(d) under the Exchange Act, which require that material changes be promptly disseminated to holders of Shares in a manner reasonably designed to inform such holders of such change), the Purchaser currently intends to make announcements regarding the Offer by issuing a press release to the PR Newswire.

If the Purchaser makes a material change in the terms of the Offer, or if it waives a material condition to the Offer, the Purchaser will extend the Offer and disseminate additional tender offer materials to the extent required by Rules 14d-4(d)(1), 14d-6(c) and 14e-1 under the Exchange Act. The minimum period during which an Offer must remain open following material changes in the terms of the Offer, other than a change in price or a change in the percentage of securities sought or a change in any dealer's soliciting fee, will depend upon the facts and circumstances, including the materiality of the changes. With respect to a change in price or, subject to certain limitations, a change in the percentage of securities sought or a change in any dealer's soliciting fee, a minimum 10-business day period from the date of such change is generally required to allow for adequate dissemination of new information to shareholders. For purposes of the Offer, a "business day" means any day other than a Saturday, Sunday or a federal holiday, and consists of the time period from 12:01 a.m. through 12:00 midnight, New York City time.

If the Purchaser decides, in its sole discretion, to increase the consideration offered in the Offer to holders of Shares and if, at the time that notice of the increase is first published, sent or given to holders of Shares, the Offer is scheduled to expire at any time earlier than the expiration of a period ending on the tenth business day from, and including, the date that such notice is first so published, sent or given, then the Offer will be extended until at least the expiration of 10 business days from the date the notice of the increase is first published, sent or given to holders of Shares.

IF, ON OR BEFORE THE EXPIRATION DATE, THE PURCHASER INCREASES THE CONSIDERATION BEING PAID FOR SHARES ACCEPTED FOR PAYMENT PURSUANT TO THE OFFER, SUCH INCREASED CONSIDERATION WILL BE PAID TO ALL SHAREHOLDERS WHOSE SHARES ARE PURCHASED IN THE OFFER, WHETHER OR NOT SUCH SHARES WERE TENDERED BEFORE THE ANNOUNCEMENT OF THE INCREASE IN CONSIDERATION.

Under Rule 14d-11 under the Exchange Act, although the Purchaser does not currently intend to do so, the Purchaser may, subject to certain conditions, elect to provide a subsequent offering period of from three business days to 20 business days in length after the expiration of the Offer on the Expiration Date and acceptance for payment of the Shares tendered in the Offer (a "Subsequent Offering Period"). A Subsequent Offering Period would be an additional period of time, after completion of the first purchase of Shares in the Offer, during which shareholders would be able to tender Shares not tendered in the Offer.

During a Subsequent Offering Period, tendering shareholders would not have withdrawal rights and the Purchaser would promptly purchase and pay for any Shares tendered at the same price paid in the Offer. Rule 14d-11 provides that the Purchaser may provide a Subsequent Offering Period so long as, among other

things:

(1) the initial 20-business day period of the Offer has expired,

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(2) the Purchaser offers the same form and amount of consideration for Shares in the Subsequent Offering Period as in the initial Offer,

(3) the Purchaser immediately accepts and promptly pays for all Shares tendered during the Offer prior to its expiration,

(4) the Purchaser announces the results of the Offer, including the approximate number and percentage of Shares deposited in the Offer, no later than 9:00 a.m., New York City time, on the next business day after the Expiration Date and immediately begins the Subsequent Offering Period, and

(5) the Purchaser immediately accepts and promptly pays for Shares as they are tendered during the Subsequent Offering Period.

If the Purchaser elects to include a Subsequent Offering Period, it will notify shareholders of the Company consistent with the requirements of the Commission.

THE PURCHASER CURRENTLY DOES NOT INTEND TO INCLUDE A SUBSEQUENT OFFERING PERIOD IN THE OFFER, ALTHOUGH IT RESERVES THE RIGHT TO DO SO IN ITS SOLE DISCRETION. UNDER RULE 14D-7(A)(2) UNDER THE EXCHANGE ACT, NO WITHDRAWAL RIGHTS APPLY TO SHARES TENDERED DURING A SUBSEQUENT OFFERING PERIOD AND NO WITHDRAWAL RIGHTS APPLY DURING THE SUBSEQUENT OFFERING PERIOD WITH RESPECT TO SHARES TENDERED IN THE OFFER AND ACCEPTED FOR PAYMENT. THE SAME CONSIDERATION WILL BE PAID TO SHAREHOLDERS TENDERING SHARES IN THE OFFER OR IN A SUBSEQUENT OFFERING PERIOD, IF ONE IS INCLUDED.

A request is being made to the Company under Rule 14d-5 of the Exchange Act and under the MBCA for use of the Company's shareholder lists and security position listings for the purpose of disseminating the Offer to shareholders. Upon compliance by the Company with this request and receipt of these lists or listings from the Company, this Offer to Purchase, the Letter of Transmittal and all other relevant materials will be mailed to record holders of Shares and will be furnished to brokers, dealers, banks, trust companies and similar persons whose names, or the names of whose nominees, appear on the Company's shareholder lists, or, if applicable, who are listed as participants in a clearing agency's security position listing for subsequent transmittal to beneficial owners of Shares by the Purchaser or, if the Company so elects, the materials will be mailed by the Company.

If any tendered Shares are not purchased pursuant to the Offer for any reason, or if Share Certificates are submitted representing more Shares than are tendered, certificates representing unpurchased or untendered Shares will be returned, without expense to the tendering shareholder (or, in the case of Shares delivered pursuant to the book-entry transfer procedures set forth in Section 3, such Shares will be credited to an account maintained within the Book-Entry Transfer Facility (as defined below)), as promptly as practicable following the expiration, termination or withdrawal of the Offer.

The Purchaser reserves the right to transfer or assign to one or more of the Purchaser's affiliates, in whole "or from time to time" in part, the right to purchase all or any portion of the Shares tendered pursuant to the Offer, but any such transfer or assignment will not relieve the Purchaser of its obligations under the Offer or prejudice the rights of tendering shareholders to receive payment for Shares validly tendered and accepted for payment pursuant to the Offer.

2. ACCEPTANCE FOR PAYMENT AND PAYMENT.

Upon the terms and subject to the conditions of the Offer (including, if the Offer is extended or amended, the terms and conditions of the Offer as so extended or amended), the Purchaser will

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purchase, by accepting for payment, and will pay for all Shares validly tendered and not withdrawn on or prior to the Expiration Date as soon as practicable after the Expiration Date. Any determination concerning the satisfaction of the terms and conditions of the Offer shall be within the sole discretion of the Purchaser. See Introduction and Section 14 for more information. The Purchaser expressly reserves the right, in its sole discretion but subject to the applicable rules of the Commission, to delay acceptance for payment of, and thereby delay payment for, Shares if any of the conditions discussed in the Introduction has not been satisfied or upon the occurrence of any of the events specified in Section 14.

In all cases, payment for Shares purchased pursuant to the Offer will be made only after timely receipt by the Depositary of:

(1) the Share certificates ("Share Certificates") representing such Shares or timely confirmation (a "Book-Entry Confirmation") of the book-entry transfer of such Shares (if such procedure is available), into the Depositary's account at The Depositary Trust Company (the "Book-Entry Transfer Facility"), pursuant to the procedures set forth in Section 3;

(2) the Letter of Transmittal (or a facsimile thereof), properly completed and duly executed, with any required signature guarantees, or an Agent's Message (as defined below) in connection with a book-entry transfer; and

(3) any other documents required by the Letter of Transmittal.

The term "Agent's Message" means a message, transmitted by the Book-Entry Transfer Facility to, and received by, the Depository and forming a part of a Book-Entry Confirmation, which states that the Book-Entry Transfer Facility has received an express acknowledgment from the participant in the Book-Entry Transfer Facility tendering the Shares which are the subject of such Book-Entry Confirmation, that such participant has received and agrees to be bound by the terms of the Letter of Transmittal and that the Purchaser may enforce such agreement against such participant.

For purposes of the Offer, the Purchaser will be deemed to have accepted for payment, and thereby purchased, Shares validly tendered and not withdrawn as, if and when the Purchaser gives oral or written notice to the Depository of the Purchaser's acceptance of such Shares for payment pursuant to the Offer. In all cases, upon the terms and subject to the conditions of the Offer, payment for Shares purchased pursuant to the Offer will be made by deposit of the purchase price therefor with the Depository, which will act as agent for tendering shareholders for the purpose of receiving payment from the Purchaser and transmitting payment to validly tendering shareholders. Upon the deposit of funds with the Depository for the purpose of making payments to tendering shareholders, the Purchaser's obligation to make such payment shall be satisfied and tendering shareholders must thereafter look solely to the Depository for payment of amounts owed to them by reason of the acceptance for payment of Shares pursuant to the Offer. UNDER NO CIRCUMSTANCES WILL INTEREST ON THE PURCHASE PRICE FOR SHARES BE PAID BY THE PURCHASER REGARDLESS OF ANY EXTENSION OF THE OFFER OR BY REASON OF ANY DELAY IN MAKING SUCH PAYMENT. The Purchaser will pay any stock transfer taxes incident to the transfer to it of validly tendered Shares, except as otherwise provided in Instruction 6 of the Letter of Transmittal, as well as any charges and expenses of the Depository and the Information Agent.

3. PROCEDURES FOR ACCEPTING THE OFFER AND TENDERING SHARES.

VALID TENDER OF SHARES. Except as set forth below, in order for Shares to be validly tendered pursuant to the Offer, either (1) on or prior to the Expiration Date, (a) Share Certificates representing tendered Shares must be received by the Depository at one of its addresses set forth on the back cover of this Offer to Purchase, or such Shares must be tendered pursuant to the book-entry transfer procedures set forth below and a Book-Entry Confirmation must be received by the Depository, (b) the

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Letter of Transmittal (or a facsimile thereof), properly completed and duly executed, together with any required signature guarantees, or an Agent's Message in connection with a book-entry transfer of Shares, must be received by the Depository at one of such addresses and (c) any other documents required by the Letter of Transmittal must be received by the Depository at one of such addresses or (2) the guaranteed delivery procedures set forth below must be followed.

THE METHOD OF DELIVERY OF SHARES, THE LETTER OF TRANSMITTAL AND ALL OTHER REQUIRED DOCUMENTS, INCLUDING DELIVERY THROUGH THE BOOK-ENTRY TRANSFER FACILITY, IS AT THE ELECTION AND SOLE RISK OF THE TENDERING SHAREHOLDER, AND THE DELIVERY WILL BE DEEMED MADE ONLY WHEN ACTUALLY RECEIVED BY THE DEPOSITARY. IF DELIVERY IS BY MAIL, REGISTERED MAIL WITH RETURN RECEIPT REQUESTED, PROPERLY INSURED, IS RECOMMENDED. IN ALL CASES, SUFFICIENT TIME SHOULD BE ALLOWED TO ENSURE TIMELY DELIVERY.

BOOK-ENTRY TRANSFER. The Depository will make a request to establish accounts with respect to the Shares at the Book-Entry Transfer Facility for purposes of the Offer within two business days after the date of this Offer to Purchase. Any financial institution that is a participant in the system of the Book-Entry Transfer Facility may make book-entry delivery of Shares by causing the Book-Entry Transfer Facility to transfer such Shares into the Depository's account at the Book-Entry Transfer Facility in accordance with the Book-Entry Transfer Facility's procedures for such transfer. However, although delivery of Shares may be effected through book-entry transfer into the Depository's account at the Book-Entry Transfer Facility, the Letter of Transmittal (or a facsimile thereof), properly completed and duly executed, with any required signature guarantees, or an Agent's Message, and any other required documents must, in any case, be transmitted to and received by the Depository at one of its addresses set forth on the back cover of this Offer to Purchase on or prior to the Expiration Date, or the guaranteed delivery procedures set forth below must be complied with.

REQUIRED DOCUMENTS MUST BE TRANSMITTED TO AND RECEIVED BY THE DEPOSITARY AT ONE OF ITS ADDRESSES SET FORTH ON THE BACK COVER PAGE OF THIS OFFER TO PURCHASE. DELIVERY OF DOCUMENTS TO THE BOOK-ENTRY TRANSFER FACILITY IN ACCORDANCE WITH THE BOOK-ENTRY TRANSFER FACILITY'S PROCEDURES DOES NOT CONSTITUTE DELIVERY TO THE DEPOSITARY.

SIGNATURE GUARANTEES. No signature guarantee is required on the Letter of Transmittal if:

(1) the Letter of Transmittal is signed by the registered holder(s) (which term, for purposes of this Section, includes any participant in the Book-Entry Transfer Facility's system whose name appears on a security position listing as the owner of the Shares) of Shares tendered therewith and such registered holder has not completed either the box entitled "Special Delivery Instructions" or the box entitled "Special Payment Instructions" on the Letter of Transmittal, or

(2) such Shares are tendered for the account of a financial institution (including most commercial banks, savings and loan associations and brokerage houses) that is a participant in the Security Transfer Agents Medallion Program, the New York Stock Exchange Medallion Signature Guarantee Program or the Stock Exchange Medallion Program (each, an "Eligible

Institution" and, collectively, "Eligible Institutions").

In all other cases, all signatures on Letters of Transmittal must be guaranteed by an Eligible Institution. See Instructions 1 and 5 to the Letter of Transmittal for more information. If the Share Certificates are registered in the name of a person other than the signer of the Letter of Transmittal, or if payment is to be made, or Share Certificates not tendered or not accepted for payment are to be returned, to a person other than the registered holder of the certificates surrendered, then the tendered Share Certificates must be endorsed or accompanied by appropriate stock powers, in either case signed exactly as the name or names of the registered holders or owners appear on the certificates, with the

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signatures on the certificates or stock powers guaranteed as aforesaid. See Instructions 1 and 5 to the Letter of Transmittal for more information.

If the Share Certificates are forwarded separately to the Depositary, a Letter of Transmittal (or a facsimile thereof), properly completed and duly executed, together with any required signature guarantees, must accompany each such delivery.

GUARANTEED DELIVERY. If a shareholder desires to tender Shares pursuant to the Offer and such shareholder's Share Certificates are not immediately available or the procedures for book-entry transfer cannot be completed on a timely basis or time will not permit all required documents to reach the Depositary on or prior to the Expiration Date, such shareholder's tender may be effected if all the following conditions are met:

(1) such tender is made by or through an Eligible Institution;

(2) a properly completed and duly executed Notice of Guaranteed Delivery, substantially in the form provided by the Purchaser, is received by the Depositary, as provided below, on or prior to the Expiration Date; and

(3) within three NYSE trading days after the date of execution of such Notice of Guaranteed Delivery (a) Share Certificates representing tendered Shares are received by the Depositary at one of its addresses set forth on the back cover of this Offer to Purchase, or such Shares are tendered pursuant to the book-entry transfer procedures and a Book-Entry Confirmation is received by the Depositary, (b) the Letter of Transmittal (or a facsimile thereof), properly completed and duly executed, together with any required signature guarantees, or an Agent's Message in connection with a book-entry transfer of Shares, is received by the Depositary at one of such addresses and (c) any other documents required by the Letter of Transmittal are received by the Depositary at one of such addresses.

The Notice of Guaranteed Delivery may be delivered by hand to the Depositary, transmitted by telegram or facsimile transmission, or mailed to the Depositary and must include a guarantee by an Eligible Institution in the form set forth in such Notice of Guaranteed Delivery.

Notwithstanding any other provision hereof, payment for Shares accepted for payment pursuant to the Offer will in all cases be made only after timely receipt by the Depositary of:

(1) Share Certificates representing tendered Shares or a Book-Entry Confirmation with respect to all tendered Shares, and

(2) a Letter of Transmittal (or a facsimile thereof), properly completed and duly executed, together with any required signature guarantees, or an Agent's Message in connection with a book-entry transfer of Shares and any other documents required by the Letter of Transmittal.

Accordingly, payment might not be made to all tendering shareholders at the same time, and will depend upon when Share Certificates representing, or Book-Entry Confirmations of, such Shares are received into the Depositary's account at the Book-Entry Transfer Facility.

BACKUP U.S. FEDERAL INCOME TAX WITHHOLDING. Under the U.S. federal income tax laws, payments in connection with the Offer may be subject to "backup withholding" at a rate of 30% unless a shareholder that holds Shares:

(1) provides a correct taxpayer identification number (which, for an individual shareholder, is the shareholder's social security number) and any other required information, or

(2) is a corporation or comes within certain other exempt categories and, when required, demonstrates this fact, and otherwise complies with applicable requirements of the backup

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withholding rules. A shareholder that does not provide a correct taxpayer identification number may be subject to penalties imposed by the Internal Revenue Service.

To prevent backup U.S. federal income tax withholding on payments with respect to the purchase price of Shares purchased pursuant to the Offer, each shareholder should provide the Depositary with his or her correct taxpayer identification number and certify that he or she is not subject to backup U.S. federal income tax withholding by completing the Substitute Internal Revenue Service Form W-9 included in the Letter of Transmittal. Noncorporate foreign shareholders should complete and sign an Internal Revenue Service Form W-8BEN, Certificate of Foreign Status, a copy of which may be obtained from the

Depository, in order to avoid backup withholding. See Instruction 10 of the Letter of Transmittal for more information.

APPOINTMENT AS PROXY. By executing a Letter of Transmittal as set forth above, a tendering shareholder irrevocably appoints Stephen E. Sterrett, Executive Vice President and Chief Financial Officer of SPG Inc., James M. Barkley, Secretary and General Counsel of SPG Inc., and Shelly J. Doran, Vice President of Investor Relations of SPG Inc., or any one of them, and any individual designated by any one of them, and each of them individually, as such shareholder's attorneys-in-fact and proxies, in the manner set forth in the Letter of Transmittal, each with full power of substitution, to the full extent of such shareholder's rights with respect to the Shares tendered by such shareholder and accepted for payment by the Purchaser (and any and all non-cash dividends, distributions, rights or other securities issued or issuable in respect of such Shares on or after the date of this Offer to Purchase). All such proxies shall be considered coupled with an interest in the tendered Shares. This appointment will be effective if, when and only to the extent that the Purchaser accepts such Shares for payment pursuant to the Offer. Upon such acceptance for payment, all prior proxies given by such shareholder with respect to such Shares and other securities will, without further action, be revoked, and no subsequent proxies may be given nor any subsequent written consents executed (and, if given or executed, will not be deemed effective). The designees of the Purchaser will, with respect to the Shares and other securities for which the appointment is effective, be empowered to exercise all voting and other rights of such shareholder as they, in their sole discretion, may deem proper at any annual, special, adjourned or postponed meeting of the Company's shareholders, and the Purchaser reserves the right to require that in order for Shares or other securities to be deemed validly tendered, immediately upon the Purchaser's acceptance for payment of such Shares, the Purchaser must be able to exercise full voting rights with respect to such Shares. See Section 14 for more information.

The foregoing proxies are effective only upon acceptance for payment of Shares pursuant to the Offer. The Offer does not constitute a solicitation of proxies, absent a purchase of Shares, for any meeting of the Company's shareholders, which will be made only pursuant to separate proxy solicitation materials complying with the Exchange Act. **THE GRANT OF A PROXY WITH RESPECT TO THE CONTROL SHARE SPECIAL MEETING IS NOT A CONDITION TO THE TENDER OF SHARES INTO THE OFFER.** See the Introduction, Section 14 and Section 17 for more information.

DETERMINATION OF VALIDITY. All questions as to the form of documents and validity, eligibility (including time of receipt) and acceptance for payment of any tender of Shares will be determined by the Purchaser, in its sole discretion, whose determination will be final and binding on all parties. The Purchaser reserves the absolute right to reject any or all tenders determined by it not to be in proper form or the acceptance of or payment for which may, in the opinion of the Purchaser's counsel, be unlawful. The Purchaser also reserves the absolute right to waive any defect or irregularity in any tender of Shares of any particular shareholder whether or not similar defects or irregularities are waived in the case of other shareholders without any effect on the rights of such other shareholders.

The Purchaser's interpretation of the terms and conditions of the Offer (including the Letter of Transmittal and the instructions thereto) will be final and binding on all parties. No tender of Shares will be deemed to have been validly made until all defects and irregularities with respect to such tender

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have been cured or waived. None of the Purchaser, SPG L.P., SPG Inc. or any of their affiliates or assigns, if any, the Dealer Manager, the Depository, the Information Agent or any other person will be under any duty to give any notification of any defects or irregularities in tenders or incur any liability for failure to give any such notification.

OTHER REQUIREMENTS. The Purchaser's acceptance for payment of Shares tendered pursuant to any of the procedures described above will constitute a binding agreement between the tendering shareholder and the Purchaser upon the terms and subject to the conditions of the Offer.

4. WITHDRAWAL RIGHTS.

Except as otherwise provided in this Section 4, tenders of Shares made pursuant to the Offer are irrevocable. Shares tendered pursuant to the Offer may be withdrawn at any time on or prior to the Expiration Date and, unless theretofore accepted for payment as provided herein, may also be withdrawn at any time after February 2, 2003 (or such later date as may apply in case the Offer is extended). If the Purchaser extends the Offer, is delayed in its acceptance for payment of Shares or is unable to purchase Shares validly tendered pursuant to the Offer for any reason, then, without prejudice to the Purchaser's rights under the Offer, the Depository may nevertheless, on behalf of the Purchaser, retain tendered Shares, and such Shares may not be withdrawn except to the extent that tendering shareholders are entitled to withdrawal rights described in this Section 4. Any such delay will be accompanied by an extension of the Offer to the extent required by law.

For a withdrawal to be effective, a notice of withdrawal must be timely received by the Depository at one of its addresses set forth on the back cover of this Offer to Purchase. Any such notice of withdrawal must specify the name of the person who tendered the Shares to be withdrawn, the number of Shares to be withdrawn and the name of the registered holder of the Shares to be withdrawn, if different from the name of the person who tendered the Shares. If Share Certificates evidencing Shares to be withdrawn have been delivered or otherwise identified to the Depository, then, prior to the physical release of such certificates, the serial numbers shown on such certificates must be submitted to the Depository and, unless such Shares have been tendered by an

Eligible Institution, the signatures on the notice of withdrawal must be guaranteed by an Eligible Institution. If Shares have been delivered pursuant to the book-entry transfer procedures as set forth in Section 3, any notice of withdrawal must also specify the name and number of the account at the Book-Entry Transfer Facility to be credited with the withdrawn Shares and otherwise comply with the Book-Entry Transfer Facility's procedures.

Withdrawals of Shares may not be rescinded. Any Shares properly withdrawn will be deemed not validly tendered for purposes of the Offer, but may be retendered at any subsequent time prior to the expiration of the Offer by following any of the procedures described in Section 3.

All questions as to the form and validity (including time of receipt) of notices of withdrawal will be determined by the Purchaser, in its sole discretion, whose determination will be final and binding on all parties. None of the Purchaser, SPG L.P., SPG Inc. or any of their affiliates or assigns, if any, the Dealer Manager, the Depositary, the Information Agent or any other person will be under any duty to give any notification of any defects or irregularities in any notice of withdrawal or incur any liability for failure to give any such notification.

If the Purchaser provides a Subsequent Offering Period following the Offer, no withdrawal rights will apply to Shares tendered during such Subsequent Offering Period or to Shares tendered in the Offer and accepted for payment.

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5. MATERIAL U.S. FEDERAL INCOME TAX CONSEQUENCES OF THE OFFER AND THE PROPOSED MERGER.

The receipt of cash pursuant to the Offer or the Proposed Merger will be a taxable transaction for U.S. federal income tax purposes under the Code, and may also be a taxable transaction under applicable state, local or foreign income or other tax laws.

Generally, for U.S. federal income tax purposes, a tendering shareholder will recognize gain or loss equal to the difference between the amount of cash received by the shareholder pursuant to the Offer or the Proposed Merger and the aggregate adjusted tax basis in the Shares tendered by the shareholder and purchased pursuant to the Offer or converted into cash in the Proposed Merger, as the case may be. Gain or loss will be calculated separately for each block of Shares tendered and purchased pursuant to the Offer or converted into cash in the Proposed Merger, as the case may be. If tendered Shares are held by a tendering shareholder as capital assets, gain or loss recognized by such shareholder will be capital gain or loss, which will be long-term capital gain or loss if such shareholder's holding period for the Shares exceeds one year. In the case of a tendering noncorporate shareholder, long-term capital gain will be eligible for a maximum U.S. federal income tax rate of 20%. In addition, the ability to use capital losses to offset ordinary income is limited.

Generally, a tendering non-U.S. shareholder is not subject to U.S. federal income tax on gains recognized in connection with cash received pursuant to the Offer or in the Proposed Merger, unless such non-U.S. shareholder held more than 5% of the class of the Company stock at some time within the last 5 years.

Non-U.S. shareholders are generally not subject to U.S. federal income tax on gains from disposition of the Shares unless such Shares are a U.S. real property interest in the hands of such shareholder under the Foreign Investment in Real Property Tax Act of 1980, as amended, or FIRPTA. The Shares are not a U.S. real property interest subject to FIRPTA tax if the Company is a domestically-controlled REIT, that is, if at all times during the last 5 years less than 50% in value of the capital stock of the Company has been held by non-U.S. shareholders. We believe, based on the public information available to us, that the Company is a domestically-controlled REIT. Since the Shares are publicly traded, however, no assurance can be given that the Company is a domestically controlled REIT. Even if the Company is not a domestically controlled REIT, the Shares are not a U.S. real property interest subject to FIRPTA tax to a non-U.S. shareholder, unless such shareholder held more than 5% of the capital stock of the Company, due to the fact that stock of the Company is regularly traded on the NYSE, an established securities exchange. In the event the Company is not domestically controlled as it at present appears to be, the Purchaser would be obligated to withhold 10% of the cash payable pursuant to the Offer to a tendering non-U.S. shareholder who held more than 5% of the stock of the Company, and to remit such amount to the IRS on behalf of such non-U.S. shareholder. Such non-U.S. shareholder may be entitled to a refund if it is determined that the amount withheld exceeds such non-U.S. shareholder's U.S. tax liability.

Notwithstanding the foregoing, capital gain not subject to FIRPTA will be taxable to a non-U.S. shareholder if, among other conditions, the non-U.S. shareholder is a nonresident alien individual who is present in the United States for 183 days or more during the taxable year. Gain from selling the Shares may also be taxable to foreign corporations if such gain is effectively connected with their U.S. trade or business. The branch profits tax may also apply to such a foreign corporation's effectively connected income under certain circumstances.

The foregoing discussion may not be applicable with respect to Shares received pursuant to the exercise of employee stock options or otherwise as compensation or with respect to holders of Shares who are subject to special tax treatment under the Code, such as non-U.S. persons, life insurance companies, tax-exempt organizations and financial institutions and may not apply to a holder of Shares in light of individual circumstances, such as holding Shares as a hedge or as part of a straddle or a hedging, constructive sale, integrated or other risk-reduction transaction.

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SHAREHOLDERS OF THE COMPANY SHOULD CONSULT THEIR OWN TAX ADVISORS REGARDING THE SPECIFIC TAX CONSEQUENCES TO THEM OF THE OFFER AND THE PROPOSED MERGER, INCLUDING THE APPLICABILITY AND EFFECT OF U.S. FEDERAL, STATE, LOCAL AND FOREIGN INCOME AND OTHER TAX LAWS IN THEIR PARTICULAR CIRCUMSTANCES.

DISSENTERS' RIGHTS. A shareholder that exchanges all of its Shares for cash in connection with dissenters' rights under the Michigan Control Share Act will generally recognize capital gain or loss in an amount equal to the difference between the amount of cash received by the shareholder for its Shares and the aggregate adjusted tax basis in the Shares exchanged by the shareholder. If the exchanged Shares are held by a shareholder as capital assets, gain or loss recognized by such shareholder will be treated as capital gain or loss, which will be long-term capital gain or loss if such shareholder's holding period for the Shares exceeds one year. Any long-term capital gain recognized by a tendering non-corporate shareholder generally will be subject to U.S. federal income tax at a maximum rate of 20%. The deductibility of capital losses is subject to limitations for both individuals and corporations.

BACKUP U.S. FEDERAL INCOME TAX WITHHOLDING. Under the U.S. federal income tax laws, payments in connection with the Offer may be subject to "backup withholding" at a rate of 30% unless a shareholder that holds Shares:

(1) provides a correct taxpayer identification number (which, for an individual shareholder, is the shareholder's social security number) and any other required information, or

(2) is a corporation or comes within certain other exempt categories and, when required, demonstrates this fact, and otherwise complies with applicable requirements of the backup withholding rules. A shareholder that does not provide a correct taxpayer identification number may be subject to penalties imposed by the Internal Revenue Service.

To prevent backup U.S. federal income tax withholding on payments with respect to the purchase price of Shares purchased pursuant to the Offer, each shareholder should provide the Depository with his or her correct taxpayer identification number and certify that he or she is not subject to backup U.S. federal income tax withholding by completing the Substitute Internal Revenue Service Form W-9 included in the Letter of Transmittal. Noncorporate foreign shareholders should complete and sign an Internal Revenue Service Form W-8BEN, Certificate of Foreign Status, a copy of which may be obtained from the Depository, in order to avoid backup withholding. Shareholders of the Company should consult their own tax advisors as to their qualification for exemption from withholding and the procedure for obtaining the exemption. See Instruction 10 of the Letter of Transmittal for more information.

6. PRICE RANGE OF THE SHARES.

According to the Company's Form 10-K for the period ended December 31, 2001, the Shares are listed and traded principally on the NYSE under the symbol "TCO." The following table sets forth, for the periods indicated, the reported high and low closing prices for the Shares on the NYSE as reported

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in the Company's Annual Reports for the fiscal years ended December 31, 2000, and December 31, 2001, and as reported by the PR Newswire thereafter.

COMMON STOCK	HIGH	LOW
----- 2000: First		
Quarter.....	\$12.63	\$ 9.75
Quarter.....	12.19	10.25
Quarter.....	11.94	10.56
Quarter.....	11.63	10.38
----- 2001: First		
Quarter.....	12.26	10.75
Quarter.....	14.00	12.02
Quarter.....	14.13	11.63
Quarter.....	15.80	12.80
----- 2002: First		
Quarter.....	15.75	14.78
Quarter.....	15.98	14.26
Quarter.....	15.20	13.31
2002).....	\$16.99	\$12.58

On October 15, 2002, the last trading day prior to SPG Inc.'s private communication to the Company expressing its interest in pursuing a business combination, the closing price of a share of Common Stock on the NYSE was \$13.32 per share. On December 4, 2002, the last trading day before the commencement of the Offer, the closing price of a share of Common Stock on the NYSE was \$16.46 per share. SHAREHOLDERS ARE URGED TO OBTAIN A CURRENT MARKET QUOTATION FOR THE SHARES.

7. EFFECT OF THE OFFER ON THE MARKET FOR THE SHARES; NYSE LISTING; MARGIN REGULATIONS; EXCHANGE ACT REGISTRATION.

NYSE LISTING. The purchase of Shares pursuant to the Offer will reduce the

number of Shares that might otherwise trade publicly and could reduce the number of holders of Shares, which could adversely affect the liquidity and market value of the remaining Shares held by the public. According to the NYSE's published guidelines, the NYSE would consider delisting the Shares if, among other things, (1) the total number of holders of Shares fell below 400, (2) the total number of holders of Shares fell below 1,200 and the average monthly trading volume over the most recent 12 months was less than 100,000 Shares, (3) the number of publicly held Shares (exclusive of holdings of officers, directors and their families and other concentrated holdings of 10% or more) fell below 600,000, (4) the Company's total global market capitalization was less than \$50 million and total shareholders' equity was less than \$50 million, (5) the Company's average global market capitalization over a consecutive 30-trading-day period was less than \$15 million or (6) the average closing price per Share was less than \$1.00 over a consecutive 30-trading-day period. If, as result of the purchase of Shares pursuant to the Offer or otherwise, the Shares no longer meet the requirements of the NYSE for continued listing and the listing of the Shares is discontinued, the market for the Shares could be adversely affected. If the NYSE were to delist the Shares, it is possible that the Shares would continue to trade on another securities exchange or in the over-the-counter market and that price or other quotations would be reported by such exchange or through the Nasdaq Stock Market or other sources. The extent of the public market therefor and the availability of such quotations would depend, however, upon such factors as the number of shareholders and/or the aggregate market value of such securities remaining at such time, the interest in maintaining a market in the Shares on the part of securities firms, the possible termination of registration under the Exchange Act as described below and other factors. The Purchaser cannot predict whether the reduction in the number of Shares that might otherwise trade

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publicly would have an adverse or beneficial effect on the market price for or marketability of the Shares or whether it would cause future market prices to be greater or less than the Offer Price.

MARGIN REGULATIONS. The Shares are currently "margin securities" under the regulations of the Board of Governor of the Federal Reserve System (the "Federal Reserve Board"), which has the effect, among other things, of allowing brokers to extend credit on the collateral of the Shares. Depending upon factors similar to those described above regarding listing and market quotations, following the Offer, it is possible that the Shares may no longer constitute "margin securities" for purposes of the margin regulations of the Federal Reserve Board, in which event the Shares could no longer be used as collateral for loans made by brokers.

EXCHANGE ACT REGISTRATION. The Shares are currently registered under the Exchange Act. Such registration may be terminated upon application of the Company to the Commission if the Shares are not listed on a national securities exchange or quoted on the Nasdaq Stock Market and there are fewer than 300 record holders of the Shares. The termination of registration of the Shares under the Exchange Act would substantially reduce the information required to be furnished by the Company to holders of Shares and to the Commission and would make certain provisions of the Exchange Act, such as the short-swing profit recovery provisions of section 16(b) of the Exchange Act, the requirement to furnish a proxy statement in connection with shareholders' meetings pursuant to Section 14(a) of the Exchange Act, and the requirements of Rule 13e-3 under the Exchange Act with respect to "going-private" transactions, no longer applicable to the Company. See Section 11 for more information. In addition, "affiliates" of the Company and persons holding "restricted securities" of the Company may be deprived of the ability to dispose of such securities pursuant to Rule 144 promulgated under the Securities Act of 1933, as amended. If registration of the Shares under the Exchange Act were terminated, the Shares would no longer be "margin securities" or be eligible for listing on the NYSE.

8. CERTAIN INFORMATION CONCERNING THE COMPANY.

The information concerning the Company contained in this Offer to Purchase has been taken from or based upon publicly available documents and records on file with the Commission and other public sources and is qualified in its entirety by reference thereto. None of the Purchaser, SPG Inc., its affiliates, the Dealer Manager, the Information Agent or the Depositary can take responsibility for the accuracy or completeness of the information contained in such documents and records, or for any failure by the Company to disclose events which may have occurred or may affect the significance or accuracy of any such information but which are unknown to the Purchaser, SPG Inc., its affiliates, the Dealer Manager, the Information Agent or the Depositary.

According to its Form 10-K for the year ended December 31, 2001, the Company was incorporated in the State of Michigan in 1973, and shares of the Company were first issued to the public in 1992. The principal executive offices of the Company are located at 200 East Long Lake Road, Suite 300, P.O. Box 200, Bloomfield Hills, Michigan 48303 and its telephone number is (248) 258-6800.

According to the Company's Form 10-Q for the quarter ended September 30, 2002, the Company is a REIT under the Code, and is the managing general partner of Taubman L.P. Taubman L.P. is an operating subsidiary that engages in the ownership, management, leasing, acquisition, development, and expansion of regional retail shopping centers and interests therein.

The Company is subject to the informational filing requirements of the Exchange Act and, in accordance therewith, is required to file periodic reports, proxy statements and other information with the Commission relating to its business, financial condition and other matters. Such reports, proxy statements and other information can be inspected and copied at the public reference facilities maintained by the Commission at 450 Fifth Street, N.W., Room 1024, Washington, D.C. 20549, and at the Commission's regional office located at Citicorp Center, 500 West Madison Street, Suite 1400, Chicago, Illinois 60661.

Information regarding the public reference facilities may be obtained from the Commission by telephoning 1-800-SEC-0330. The Company's filings are also available to the public on

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the Commission's Internet site (<http://www.sec.gov>). Copies of such materials also may be obtained by mail from the Public Reference Section of the Commission at 450 Fifth Street, N.W., Washington, D.C. 20549 at prescribed rates. Copies of many of the items filed with the Commission and other information concerning the Company are available for inspection at the offices of the NYSE located at 20 Broad Street, New York, New York 10005.

9. CERTAIN INFORMATION CONCERNING THE PURCHASER AND SPG INC.

SPG Inc. is a self-administered and self-managed REIT under the Code. SPG L.P. is a subsidiary and the primary operating partnership of SPG Inc. SPG L.P. is engaged primarily in the ownership, development, management, leasing, acquisition and expansion of income producing properties, primarily regional malls and community shopping centers. Through its affiliated management companies, SPG L.P. provides architectural, design, construction and other services to the properties SPG Inc. owns or in which SPG Inc. holds an interest, as well as certain other regional malls and community shopping centers owned by third parties. SPG Inc. and SPG L.P. own or hold an interest in 248 income-producing properties in the United States, which consist of 170 regional malls, 69 community shopping centers, four specialty retail centers and five office and mixed-use properties in 36 states. SPG Inc. and SPG L.P. also own an interest in five parcels of land held for future development. In addition, SPG Inc. and SPG L.P. have ownership interests in eight additional retail real estate properties operating in Europe and Canada. SPG Inc.'s principal executive offices are located at National City Center, 115 West Washington Street, Suite 15 East, Indianapolis, IN 46204, and its telephone number is (317) 636-1600.

The Purchaser is a Delaware corporation organized in November 2002 with its principal offices located at National City Center, 115 West Washington Street, Suite 15 East, Indianapolis, IN 46204. The telephone number of the Purchaser is (317) 636-1600. The Purchaser is a wholly owned direct subsidiary of SPG Inc. The Purchaser has not carried on any activities other than in connection with this Offer to Purchase.

The Purchaser is not subject to the informational filing requirements of the Exchange Act, and, accordingly, it does not file reports or other information with the Commission relating to its business, financial condition and other matters.

SPG Inc. is subject to the informational filing requirements of the Exchange Act and, in accordance therewith, is required to file periodic reports, proxy statements and other information with the Commission relating to its business, financial condition and other matters. Such reports, proxy statements and other information can be inspected and copied at the public reference facilities maintained by the Commission at 450 Fifth Street, N.W., Room 1024, Washington, D.C. 20549, and at the Commission's regional office located at Citicorp Center, 500 West Madison Street, Suite 1400, Chicago, Illinois 60661. Information regarding the public reference facilities may be obtained from the Commission by telephoning 1-800-SEC-0330. SPG Inc.'s filings are also available to the public on the Commission's Internet site (<http://www.sec.gov>). Copies of such materials also may be obtained by mail from the Public Reference Section of the Commission at 450 Fifth Street, N.W., Washington, D.C. 20549 at prescribed rates. Copies of many of the items filed with the Commission and other information concerning the Company are available for inspection at the offices of the NYSE located at 20 Broad Street, New York, New York 10005.

Because the consideration offered consists solely of cash, the Offer is not subject to any financing condition and the Offer is for all of the outstanding Shares, the Purchaser believes that the financial condition of the Purchaser, SPG Inc. and their affiliates is not material to a decision by a holder of Shares whether to sell, tender or hold Shares pursuant to the Offer.

The name, business address and telephone number, citizenship, present principal occupation and employment history of each of the directors and executive officers of SPG Inc. and the Purchaser are set forth in Schedule I of this Offer to Purchase.

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Except as set forth elsewhere in this Offer to Purchase (including Schedule I hereto), (i) none of the Purchaser or SPG Inc. or, to the knowledge of the Purchaser or SPG Inc., any of the persons listed in Schedule I hereto or any associate or majority owned subsidiary of SPG Inc. or of any of the persons so listed, beneficially owns or has a right to acquire any Shares or any other equity securities of the Company and (ii) none of the Purchaser, or SPG Inc. or, to the knowledge of the Purchaser or SPG Inc., any of the persons or entities referred to in clause (i) above or any of their executive officers, directors or subsidiaries, has effected any transaction in the Shares or any other equity securities of the Company during the past 60 days.

Except as set forth in this Offer to Purchase, (i) none of the Purchaser or SPG Inc. or, to the knowledge of the Purchaser or SPG Inc., any of the persons listed on Schedule I hereto, has any contract, arrangement, understanding or relationship with any other person with respect to any securities of the Company and (ii) during the two years prior to the date of this Offer to Purchase, there have been no transactions that would require reporting under the rules and regulations of the Commission between Purchaser, SPG Inc. or any of SPG Inc.'s other subsidiaries, to the knowledge of Purchaser or SPG Inc., any of the persons listed in Schedule I hereto, on the one hand, and the Company or any of its executive officer, directors and/or affiliates, on the other hand.

Except as set forth in this Offer to Purchase, during the two years prior to the date of this Offer to Purchase, there have been no contracts, negotiations or transactions between Purchaser, SPG Inc. or any of SPG Inc.'s other subsidiaries or, to the knowledge of Purchaser or SPG Inc., any of the persons listed in Schedule I hereto, on the one hand, and the Company or its affiliates, on the other hand, concerning a merger, consolidation or acquisition, a tender offer or other acquisition of securities, an election of directors or a sale or other transfer of a material amount of assets.

None of the Purchaser, SPG Inc. or the persons listed in Schedule I has, during the past five years, been convicted in a criminal proceeding (excluding traffic violations or similar misdemeanors). None of the Purchaser, SPG Inc. or the persons listed in Schedule I has, during the past five years, been a party to any judicial or administrative proceeding (except for matters that were dismissed without sanction or settlement) that resulted in a judgment, decree or final order enjoining the person from future violations of, or prohibiting activities subject to, federal or state securities laws, or a finding of any violation of federal or state securities laws.

10. BACKGROUND OF THE OFFER; CONTACTS WITH THE COMPANY.

On October 16, 2002, David Simon, Chief Executive Officer of SPG Inc., called Robert S. Taubman, Chairman of the Company Board and President and CEO of the Company, to express SPG Inc.'s interest in pursuing a business combination between SPG Inc. and the Company. Later that day, Mr. Simon sent a letter to Mr. Taubman containing a written proposal describing SPG Inc.'s interest in a business combination with the Company:

October 16, 2002
Robert S. Taubman
Chairman of the Board, President
and Chief Executive Officer
Taubman Centers, Inc.
200 East Long Lake Road, Suite 300
Bloomfield Hills, Michigan 48303

Dear Bob:

As you know from our conversations over the last few years, I have long admired Taubman Centers, Inc. and the wonderful portfolio of properties built by you and your family. I would like to discuss with you Simon Property Group's proposal to acquire immediately all of the publicly traded stock of Taubman Centers, Inc. for cash consideration that represents an attractive premium to your common shareholders. In addition, if your limited partners decide

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to participate, we will make an equally attractive offer to combine their holdings into Simon's operating partnership on a basis that affords both tax efficiencies and liquidity.

We believe that a business combination of Simon and Taubman is compelling, and most importantly, will produce substantial and immediate value for your shareholders. In addition, your limited partners will have the opportunity to convert their holdings to units in the Simon operating partnership on the same economic basis or choose to remain limited partners in the Taubman partnership. It is my personal hope that you, your family and Taubman's board will share our enthusiasm for a combination of our companies and that we can move forward quickly.

Because of the importance of this matter, I would like to present this proposal to you in person as soon as possible. At our meeting, I will be prepared to discuss price and other specific components of our proposal, and address any questions you may have about the transaction. I will contact you shortly to arrange a meeting.

Sincerely,
/s/ David Simon

On October 21, 2002, Mr. Taubman returned Mr. Simon's phone call from earlier that day and indicated that he had no interest in having any discussions or meetings regarding SPG Inc.'s proposed business combination.

On October 22, 2002, Mr. Simon sent the following letter to Mr. Taubman:

October 22, 2002
Robert S. Taubman
Chairman of the Board, President
and Chief Executive Officer
Taubman Centers, Inc.
200 East Long Lake Road, Suite 300
Bloomfield Hills, Michigan 48303

Dear Bob:

I am genuinely disappointed by your response to my October 16, 2002 letter, your refusal to meet with me, and your decision to reject out-of-hand our proposal to buy the public shares of Taubman Centers, Inc. (the "Company") at a very significant premium to their current market price. At a minimum, I thought you would want to meet with me to discuss the specifics of our proposal. Given the current state of the financial markets and considering Simon's financial wherewithal and our demonstrated ability to close deals and add value, our proposal represents a financial opportunity for your shareholders that merits careful consideration.

Although I very much wanted to describe our proposal to you in person, I am instead setting out its basic terms in this letter, so that you and your board can review it carefully. We are prepared to pay \$17.50 for each share of Company common stock in cash. We are also willing to provide equivalent value to the holders of all outstanding limited partnership interests in The Taubman Realty Group Limited Partnership (the "Operating Partnership") and allow them to exchange those interests for limited partnership units in Simon's operating partnership on a tax efficient basis or, at their option, remain limited partners in your Operating Partnership.

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Specifically, Simon would acquire all of the Company's outstanding publicly held common stock pursuant to a merger agreement. The individual steps to accomplish this merger would be as follows:

1. Simon (or its affiliate) would make a tender offer to purchase all of Taubman's common stock for \$17.50 per share, net to each seller in cash.
2. As promptly as practicable after consummation of the tender offer, an affiliate of Simon would merge with the Company, and each non-tendering share of Company common stock would be converted into the right to receive \$17.50 per share in cash.

We are also prepared to purchase, either for cash or through an exchange of partnership interests, all limited partnership interests in the Operating Partnership, which would include the acquisition of the Company's Series B preferred stock. However, if your family and the other limited partners would prefer to remain limited partners in the Operating Partnership, we are prepared to accommodate that desire while at the same time making our proposal available to holders of the Company's publicly held common stock.

Our \$17.50 per share all cash offer represents a price never before realized in the Company's ten year trading history and affords your shareholders a 30% premium to today's closing price, as well as a premium to Wall Street's consensus net asset value for the Company. This proposal is not subject to the receipt of financing or any due diligence investigation of the Company and its subsidiaries or any requirement that the limited partners exchange their interests.

We are well aware that the Company's charter contains an "excess share provision" that prohibits the purchase of more than 8.23% of the aggregate value of the Company's stock and that the board of directors can only waive application of this provision to permit a purchase of up to 9.9% of aggregate value. This provision, ostensibly for the purpose of preserving the Company's status as a REIT, goes well beyond what is necessary for that purpose and stands between the Company's shareholders and their ability to realize a substantial premium for their shares. Our proposal, therefore, must be conditioned on the inapplicability of the Company's excess share provision to our bid. In this regard, we note that Simon's acquisition of Company securities need not jeopardize the Company's status as a REIT, and we therefore believe that the Company's board of directors, as fiduciaries, must take steps to amend the Company's charter to allow our proposal to go forward for the benefit of the Company's common shareholders. We also believe it is the responsibility of the holders of the Series B Preferred Stock to approve such an amendment so as not to impede the ability of the Company's common shareholders to receive a significant premium, particularly given the fact that our proposal allows the limited partners of the Operating Partnership the option to either convert their holdings on a tax efficient basis or remain in their existing structure.

While this letter outlines the basic terms of our proposal, we are ready to work diligently with you and your team to finalize all other terms of the deal.

Bob, I know this is a difficult subject for you personally, but our proposal, which is intended to bring immediate and substantial value to the Company's shareholders, warrants your serious and immediate attention. I am confident that given the opportunity to meet with you, we could finalize a mutually beneficial transaction between our two great companies.

I will call you in the next few days, giving you sufficient time to review this letter, so that we can agree on a time and place for a meeting.

Sincerely,
/s/ David Simon

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On October 25, 2002, Mr. Simon placed a call to Mr. Taubman's office and left word requesting that Mr. Taubman return the call. On the evening of October 28, 2002, Mr. Taubman called Mr. Simon at his residence and read to Mr. Simon the following letter which Mr. Taubman then sent to Mr. Simon:

October 28, 2002

David Simon
Chief Executive Officer
Simon Property Group
115 West Washington Street
Indianapolis, Indiana 46204

Dear David,

This will respond to your letter dated October 22, 2002. The Board of Directors of Taubman Centers has met and with the advice of its outside financial and legal advisors, has considered your unsolicited proposal. The Board is unanimous in concluding that the company has no interest whatsoever in pursuing a sale transaction, and that discussion as to such a transaction would not be productive.

Sincerely,
/s/ Robert S. Taubman
Chairman, President and Chief Executive Officer

After reading the letter, Mr. Taubman stated he would resist any attempt by SPG Inc. to acquire the Company.

On November 1, 2002, Mr. Simon's office called Mr. Taubman's office requesting a meeting with Mr. Taubman during the NAREIT national conference.

On November 5, 2002, in response to Mr. Simon's request of November 1, 2002, Mr. Taubman conveyed in a telephone conversation with Mr. Simon that he would be willing to meet with Mr. Simon as long as there would be no discussion about the contents of Mr. Simon's recent letters to Mr. Taubman.

On November 6, 2002, at the NAREIT national conference Mr. Simon offered to provide Mr. Taubman further details regarding SPG Inc.'s offer to acquire the Company and reinforced SPG Inc.'s willingness to accommodate the needs of the Taubman family. Mr. Taubman refused to engage in any discussions about a possible sale of the Company to SPG Inc.

On November 13, 2002, SPG Inc. delivered a letter to the Company Board setting forth the terms of its proposed business combination with the Company, and calling on the Company Board for assistance in surmounting the obstacles presented by the Company's corporate governance structure to such a business combination. This letter also was publicly disclosed by means of the following press release:

INDIANAPOLIS, Nov. 13--Simon Property Group, Inc. (NYSE: SPG) today made a written offer to acquire Taubman Centers, Inc. (NYSE: TCO) for \$17.50 per share in cash, a substantial current premium and a price higher than Taubman Centers shares have ever traded. The letter sent today to the Board of Directors of Taubman Centers by David Simon, Chief Executive Officer of Simon Property Group, follows:

Dear Members of the Board of Directors:

As you may know, we recently made a written offer to Robert S. Taubman to pay \$17.50 in cash for each share of Taubman Centers, Inc. (the "Company") common stock. Our all-cash

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offer would deliver to all Taubman shareholders a substantial premium--approximately 18% above yesterday's closing price and 30% above the price on the day we initially made our offer--and it exceeds the highest price at which Taubman shares have ever traded. Our offer represents a compelling strategic and financial transaction that would produce substantial and immediate value for all of your shareholders. We can move quickly since our offer is not subject to the receipt of financing or any due diligence investigation of the Company.

On several occasions, we have communicated our offer to Mr. Taubman and suggested that we have an opportunity to discuss it with the members of Taubman's board of directors. We wrote Mr. Taubman on October 16, 2002, to request a meeting to present our offer. He refused to meet. On October 22, 2002, we again wrote Mr. Taubman, this time setting forth the basic terms of our offer. Once again, he refused even to have a discussion, writing to us on October 28, 2002, that "the Company has no interest whatsoever in pursuing a sale transaction . . ."

We are dismayed that Mr. Taubman continues in his refusal even to discuss our offer--or indeed any sale transaction, particularly in light of the fact that we have expressed a willingness to be very flexible with respect to the structure of the proposed transaction. The offer is not conditioned upon any participation by the Taubman family. Instead we have agreed to accommodate any desire by the Taubman family to retain its economic interest in the Taubman Realty Group Limited Partnership, or, at their option, to participate in the transaction, and receive either cash or equivalent value for their existing partnership interests by exchanging them on a tax efficient basis for partnership interests in the Simon operating partnership.

Since the Taubman family can choose to (1) retain its current Taubman partnership units, (2) convert into Simon partnership units, or (3) sell for cash, we can only conclude that Mr. Taubman's refusal even to discuss our offer reflects the Taubman family's desire not to permit the Company to be sold under any circumstances. While it is entirely appropriate for the Taubman family to retain the right to choose between various options with respect to the treatment of its own partnership units, it is improper for these insiders to prevent public shareholders from choosing to receive a premium for their shares.

Mr. Taubman apparently believes the Taubman family is not accountable to the public shareholders because of the family's claimed blocking position--via the Series B preferred stock--which was surreptitiously issued in a "restructuring" transaction many years after the Company's

initial public offering without either proper disclosure or a shareholder vote. We question both the propriety and validity of a transaction which attempts to transfer to the Taubman family control and a permanent veto over material decisions that rightfully belong to the public shareholders of Taubman--such as an all-cash, premium offer to acquire the Company.

The effect of the Series B preferred stock, for which the Taubman family paid a total of only \$38,400.00, is to disenfranchise the public shareholders. This entrenchment device is a permanent corporate governance defect embedded in the Company's structure--and it continues to hurt the public shareholders. Indeed, between the time the Series B shares were issued to the Taubman family in 1998 and our October 22 offer letter, the price of Taubman common shares has fallen by 4%.

We understand that the obstacles created in the governance structure by the Taubman family, at the expense of the public shareholders, are significant. However, with the cooperation of the Board of Directors, acting as fiduciaries for the common shareholders, we believe these obstacles are surmountable. We also trust that undisclosed economic or governance burdens have not been, and will not be, imposed on Taubman in response to our offer or otherwise.

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We hope the Board will agree with us that our offer provides an excellent opportunity for Taubman shareholders to realize immediate liquidity and full value for their shares to an extent not likely to be available to them in the marketplace or in any alternative transaction. At a time when good corporate governance is particularly important to investors, we seek your help in restoring the rights of the public shareholders of Taubman.

We prefer to complete this acquisition through a negotiated transaction. We stand ready to make a detailed presentation of our offer to the Board and to answer any questions you may have.

Very truly yours,
David Simon
Chief Executive Officer

Within one hour of SPG Inc.'s November 13, 2002 press release, the Company categorically rejected SPG Inc.'s proposal pursuant to the following press release:

Bloomfield Hills, Michigan, November 13, 2002--Taubman Centers, Inc. (NYSE: TCO) confirmed today that it has received an unsolicited proposal from Simon Property Group, Inc. (NYSE: SPG) seeking to acquire control of the Company. Taubman Centers said that its Board of Directors had previously met and, with the advice of its outside financial and legal advisors, had considered the proposal. The Board unanimously concluded that Taubman Centers has no interest in pursuing a sale transaction and that discussions regarding such a transaction would not be productive.

The Taubman family, large economic stakeholders with voting control of more than 30% of Taubman Centers, has also confirmed that it has no interest in pursuing a sale of the Company. A sale or other extraordinary transaction would require a 2/3rds affirmative vote.

The Company stated, "The Taubman Centers Board of Directors has unanimously rejected this proposal. In addition, the Taubman family has informed the Board that it is categorically opposed to the sale of the Company. Given the family's position, any efforts to purchase Taubman Centers would not be productive." Goldman, Sachs & Co. is acting as financial advisor and the law firm of Wachtell, Lipton, Rosen & Katz is acting as legal advisor.

On December 5, 2002, the Purchaser commenced the Offer.

On December 5, 2002, SPG Inc. and the Purchaser filed the Complaint in the United States District Court for the Eastern District of Michigan against the Company, the Company Board and certain members of the Taubman family. See the Introduction for more information as to the Complaint.

TRANSACTIONS WITH THE COMPANY

Certain affiliates of SPG Inc. and the Company, along with certain other entities, were members in MerchantWired, LLC, a limited liability company formed for the purpose of providing high speed broad band networks to retailers for retail stores throughout the United States. As of September 2002, the members of MerchantWired elected to discontinue operations.

In September 2000, certain affiliates of SPG Inc. and the Company, along with certain other real estate companies, formed Constellation Real Technologies, LLC for the purpose of incubating or acquiring real estate related internet, e-commerce or telecommunications enterprises. Currently, the only significant business investment of this entity is in FacilityPro, a service provider to the real estate industry.

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Certain affiliates of SPG Inc. and the Company, along with an affiliate of The Mills Corporation, a publicly traded REIT, were each partners in the Arizona Mills shopping center property, which is located in Phoenix, Arizona. In the first quarter of 2002, the Company and The Mills Corporation affiliates acquired the SPG Inc. affiliate's partnership interest in the Arizona Mills shopping center property for cash.

TRANSACTIONS INVOLVING COMPANY SHARES.

As of December 4, 2002, SPG Inc. and the Purchaser are the record holders of 11,000 Shares, in the aggregate. On November 15, 2002, SPG Inc. purchased 1,000 Shares at a purchase price of \$16.90 per Share in open market transactions. On November 27, 2002, the Purchaser purchased 5,500 Shares at a purchase price of \$16.20 per Share in open market transactions. Additionally, on November 27, 2002, SPG Inc. purchased 2,700 Shares at a purchase price of \$16.20 per Share and 1,800 Shares at a purchase price of \$16.09 per Share, each in open market transactions. The Shares owned by SPG Inc. and the Purchaser represent less than .01 percent of the total outstanding Shares.

11. PURPOSE OF THE OFFER; PLANS FOR THE COMPANY; STATE ANTI-TAKEOVER LAWS.

GENERAL. The purpose of the Offer is for SPG Inc. to acquire control of, and ultimately all the Common Stock of the Company. If the Offer is consummated, the Purchaser currently intends, as soon as practicable following consummation of the Offer, to propose and seek to have the Company consummate the Proposed Merger with the Purchaser or another subsidiary of SPG Inc. pursuant to which each then outstanding Share (other than Shares held by the Purchaser, SPG Inc. or its other subsidiaries) would be converted into the right to receive an amount in cash per Share equal to the highest price per Share paid by the Purchaser pursuant to the Offer, without interest. However, certain provisions of the MBCA, the Charter and the By-Laws may impede the ability of the Purchaser to obtain control of the Company and to consummate the Proposed Merger. Accordingly, the timing and details of the Proposed Merger will depend on a variety of factors and legal requirements, the actions of the Company Board, the number of Shares acquired by the Purchaser pursuant to the Offer and whether the Minimum Tender Condition, the Excess Share Condition, the Control Share Condition, the Business Combination Condition and the other conditions to the Offer set forth in the Introduction and Section 14 have been satisfied.

At the effective time of the Proposed Merger, each Share that is issued and outstanding immediately prior to the effective time of the Proposed Merger (other than Shares owned by the Purchaser, SPG Inc. or SPG Inc.'s other subsidiaries) would be converted into an amount in cash equal to the highest price per Share paid in the Offer. Each outstanding share of Series A Preferred Stock and Series B Preferred Stock would remain outstanding following consummation of the Proposed Merger.

The Purchaser and SPG Inc. currently intend to pursue the Proposed Merger following consummation of the Offer. The Purchaser, however, reserves the right to amend the terms of the Proposed Merger or to pursue an alternative second-step business combination transaction involving the Company in which the Shares not owned by the Purchaser, SPG Inc. or SPG Inc.'s other subsidiaries would be converted into shares of SPG Inc. common stock and/or other securities or consideration, or exchanged for cash.

COMPANY BOARD AND SHAREHOLDER APPROVAL. In general, pursuant to the MBCA, the approval of both the shareholders and the board of directors of a corporation is required to effect a merger of that corporation with or into another corporation. If the Offer is consummated, the Purchaser currently intends to effect the Proposed Merger as a second-step merger promptly thereafter. As described above, the Proposed Merger can only be effected with the approval of the Company Board and the shareholders. If the Minimum Tender Condition, the Excess Share Condition, the Control Share Condition, the Business Combination Condition and the other conditions to the Offer set forth in the

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Introduction and Section 14 are satisfied, the Purchaser will own (together with Shares owned by SPG Inc. or any of its other subsidiaries) Shares representing at least two-thirds (2/3) of the total voting power of the Company following consummation of the Offer, and will thus have the voting power necessary to assure approval of the Proposed Merger by the Company's shareholders and to elect a majority of the members of the Company Board.

The Purchaser believes that, if the conditions set forth in the Introduction and Section 14 are satisfied, it should be able to implement the Proposed Merger. Nevertheless, the Purchaser can give no assurance that the Proposed Merger will be consummated or as to the timing of the Proposed Merger if it is consummated.

The Offer does not constitute a solicitation of proxies for any meeting of the Company's shareholders. Any such solicitation which the Purchaser, SPG Inc. or SPG Inc.'s other affiliates might make would be made only pursuant to separate proxy materials complying with the requirements of Section 14(a) of the Exchange Act.

ANTI-TAKEOVER LAWS. A number of states have adopted laws and regulations that purport to apply to attempts to acquire corporations that are incorporated in such states, or whose business operations have substantial economic effects in such states, or which have substantial assets, security holders, employees, principal executive offices or principal places of business in such states. In *EDGAR V. MITE CORP.*, the Supreme Court of the United States (the "Supreme Court") invalidated on constitutional grounds the Illinois Business Takeover statute, which, as a matter of state securities law, made certain corporate acquisitions more difficult. However, in 1987, in *CTS CORP. V. DYNAMICS CORP. OF AMERICA*, the Supreme Court held that the State of Indiana could, as a matter of corporate law and, in particular, with respect to those aspects of corporate law concerning corporate governance, constitutionally disqualify a potential acquiror from voting on the affairs of a target corporation without the prior approval of the remaining stockholders. The state law before the Supreme Court was by its terms applicable only to corporations that had a substantial number of stockholders in the state and were incorporated there. The Purchaser reserves the right to challenge the applicability or validity of any state law purportedly applicable to the Offer (including the Michigan Control Share Act and the Michigan Business Combination Act) and nothing in this Offer to Purchase

or any action taken in connection with the Offer is intended as a waiver of such right.

MICHIGAN CONTROL SHARE ACT. Chapter 7B of the MBCA contains the Michigan Control Share Act. A Michigan corporation may provide in its articles of incorporation or by-laws that it will not be subject to the Michigan Control Share Act; however, based upon its publicly filed Charter and By-Laws, the Company has not done so. In general, the Michigan Control Share Act relates to the acquisition by any person or group of voting power over voting shares of an "issuing public corporation," that would increase the voting power of such person or group, to or above one-fifth (1/5), one-third (1/3) or a majority of the total voting power of all the voting shares of the corporation. Under the statute, voting shares acquired in such an acquisition are "Control Shares" (as defined below).

The Michigan Control Share Act provides that an acquiring person may not vote Control Shares unless and until voting rights are approved in each of the following separate votes of the corporation's shareholders:

(i) by a majority of the votes cast by the holders of shares entitled to vote thereon, and if the proposed Control Share acquisition would, if fully carried out, result in any action which would require a vote as a class or a series, by a majority of the votes cast by the holders of shares of each such class or series entitled to vote thereon, and

(ii) by a majority of the votes cast by the holders of shares entitled to vote and a majority of the votes cast by the holders of shares of each class or series entitled to vote as a class or series, excluding all Interested Shares.

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Subject to certain exceptions, Chapter 7B provides that once a person proposes to make or makes a Control Share acquisition and delivers an acquiring person statement to the corporation, the directors of the corporation must call a special meeting of shareholders to consider whether, and to what extent, the Control Shares may be voted.

"Control Shares" means voting shares that, when added to all other shares of the corporation owned by a person (or as to which such person may exercise direct voting power), would permit such person (directly or indirectly, alone or as part of a group) to exercise or direct the exercise of voting power of a corporation equal to or greater than one-fifth (1/5), one-third (1/3) or a majority of the voting power of the corporation. An acquisition of shares is not considered a Control Share acquisition under certain circumstances, including where the acquisition is part of a merger or share exchange if the corporation is a party to the agreement of merger or share exchange.

"Interested Shares" means shares that are entitled to vote under the Michigan Control Share Act and in respect of which any of the following persons may exercise or direct the exercise of such voting power: (a) an acquiring person or a member of a group with respect to a Control Share acquisition, (b) any officer of the corporation, or (c) any employee of the corporation who is also a director.

If authorized by the corporation's articles of incorporation or bylaws: (i) Control Shares acquired in a Control Share acquisition with respect to which no acquiring person statement has been filed may be redeemed by the corporation at any time during the period ending 60 days after the end of the Control Share acquisition at "fair value" (as defined below); and (ii) Control Shares acquired in a Control Share acquisition which are not accorded full voting rights by the shareholders (as described above), may be redeemed by the corporation at "fair value." "Fair value" is defined as a value not less than the highest price paid per share by the acquiring person in the Control Share acquisition. Unless provided otherwise in the corporation's articles of incorporation or by-laws before the Control Share acquisition occurs, in the event that Control Shares acquired in a Control Share acquisition are accorded full voting rights and the acquiring person has acquired a majority of all voting power of the corporation ("Dissenting Events"), any shareholder of the corporation, other than the acquiring person (such shareholders, "Dissenting Shareholders"), is entitled to demand and receive payment for the "fair value" of such shareholder's shares in accordance with the dissenters' rights provisions of the MBCA. See RIGHTS OF DISSENTING SHAREHOLDERS IN CONNECTION WITH THE A CONTROL SHARE ACQUISITION below for a description of procedures required for exercise of dissenting shareholder rights in connection with Dissenting Events relating to a Control Share acquisition.

Without waiving its right to seek an amendment to the Company's Charter and/or By-Laws opting-out of the Michigan Control Share Act, the Purchaser currently intends to deliver to the Company on some future date an acquiring person statement under the Michigan Control Share Act relating to the Offer, together with a demand that the Control Share Special Meeting of the Company's shareholders be called at which shareholders of the Company would be asked to approve full voting rights for all Shares to be acquired by the Purchaser pursuant to the Offer or otherwise acquired by the Purchaser or its affiliates that may be deemed to constitute Control Shares. Pursuant to the Michigan Control Share Act, the Control Share Special Meeting must be called within 10 days, and, if we so request, must be held no sooner than 30 days and no later than 50 days after receipt by the Company of the demand that the Control Share Special Meeting be held.

The Purchaser believes that if the Control Share Condition is satisfied, the Michigan Control Share Act will not be an impediment to consummating the Proposed Merger.

MICHIGAN BUSINESS COMBINATION ACT. Chapter 7A of the MBCA contains the Michigan Business Combination Act. In general, the Michigan Business Combination

Act prohibits Michigan corporations subject to the provisions thereof, from engaging in a "Business Combination" (which is defined to include a variety of transactions, including mergers) with an "interested shareholder" (as defined below) for a period of five years following the date the person became such an "interested

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shareholder", unless (1) prior to the time the person first became an "interested stockholder" the board of directors of the corporation adopts resolutions approving the Business Combination or (2) each of the following conditions is met: (i) an advisory statement is given by the board of directors; (ii) the Business Combination is approved by a vote of at least 90% of each class of the voting stock of the corporation entitled to vote; and (iii) the Business Combination is approved by a vote of at least two-thirds of each class of the voting stock of the corporation entitled to vote, excluding the voting shares owned by the "interested shareholder".

If an "interested shareholder" is unable to meet either of the conditions set forth above, it can still engage in the Business Combination if the following requirements are met: (a) specified fair price criteria are fulfilled, as described below; (b) the consideration to be given to the shareholders is in cash or in the form the "interested shareholder" paid for shares of the same class or series; and (c) between the time the "interested shareholder" becomes an "interested shareholder" and before the consummation of the Business Combination the following conditions are met: (1) any preferred stock dividends are declared and paid on their regular date; (2) the annual dividend rate of stock other than preferred stock is not reduced and is raised if necessary to reflect any transaction which reduces the number of outstanding shares; (3) the "interested shareholder" does not receive any financial assistance or tax advantage from the corporation other than proportionally as a shareholder; (4) the "interested shareholder" does not become the beneficial owner of any additional shares of the corporation; and (5) at least five years have elapsed.

The Michigan Business Combination Act's fair price criteria include the following: (a) the aggregate amount of the cash and market value of the non-cash consideration to be received by the holders of common stock is at least as much as the higher of (1) the highest price the interested shareholder paid for stock of the same class or series within the two-year period immediately prior to the announcement date of the combination proposal, and (2) the market value of stock of the same class or series on the announcement date or on the determination date; and (b) the aggregate amount of the cash and market value of the non-cash consideration to be received by holders of stock other than common stock is at least as much as the highest of (1) the highest price the interested shareholder paid for the same class or series within the two-year period immediately prior to the announcement date of the combination proposal, (2) the highest preferential amount per share to which the holders of such stock are entitled in the event of any liquidation, dissolution, or winding up of the corporation, and (3) the market value of stock of the same class or series on the announcement date or on the determination date.

An "interested shareholder" is generally defined to mean any person that: (a) is the owner of 10% or more of the outstanding voting stock of such corporation, or (b) is an affiliate of a corporation and was the owner of 10% or more of the outstanding voting stock of the corporation at any time within two years immediately prior to the relevant date.

The requirements of the Michigan Business Combination Act do not apply if the Company on May 29, 1984 had an existing interested shareholder, unless the Company opted into the protections of the statute by Company Board resolution or through the provisions of its Charter or By-Laws. Based on publicly available information, the Purchaser does not believe that the Michigan Business Combination Act applies to the Company. However, to the extent that the Company has opted into the protections of the Michigan Business Combination Act, each of the Purchaser and SPG Inc. reserves the right to challenge the applicability of the Michigan Business Combination Act to the Company and/or the validity of any purported application thereof. The Purchaser believes that, if the Business Combination Condition is satisfied, the Michigan Business Combination Act will not be an impediment to consummating the Proposed Merger.

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RIGHTS OF DISSENTING SHAREHOLDERS IN CONNECTION WITH A CONTROL SHARE ACQUISITION. If Dissenting Events (as defined above) occur in connection with a Control Share acquisition that is subject to the Michigan Control Share Act, any record holder of shares who follows the procedures described below will be entitled to receive "fair value" for their shares under applicable dissenters' rights provisions of Michigan corporate law (the "Control Share Dissenters' Rights Provisions"). If a corporation has provided in its by-laws or articles of incorporation that it will not be subject to the Michigan Control Share Act, dissenters' rights are not available. In connection with a Control Share acquisition that is subject to the Michigan Control Share Act, set forth below is a summary of the principal steps to be taken if dissenters' rights are available and the right to dissent is to be exercised.

If Dissenting Events occur, the corporation is required to send a written notice (the "Dissenters' Notice") to the Dissenting Shareholders advising them that they have the right to receive the "fair value" (as defined above) of their shares and making an offer to purchase their shares at a price deemed by the corporation to be the fair value. In addition, the Dissenters' Notice must:

- (i) supply a form for payment demand which includes the date of the first announcement to news media or to shareholders that the Dissenting Events have occurred, and requires that the Dissenting Shareholder certify whether or not beneficial ownership of his or her shares was acquired before such date;

- (ii) state where the payment demand and certificates for the shares must be sent; and
- (iii) set a date by which the corporation must receive the payment demand and certificates representing the Dissenting Shareholder's shares, which date may not be fewer than 30 nor more than 60 days after the date the Dissenters' Notice is delivered.

The Dissenting Shareholder must

- (i) demand payment,
- (ii) certify whether beneficial ownership of his or her shares was acquired prior to the date set forth in the Dissenters' Notice, and
- (iii) deposit the certificates representing his or her shares, all in accordance with the terms of the Dissenters' Notice, in order to preserve statutory dissenters' rights.

A Dissenting Shareholder who demands payment and deposits stock certificates in accordance with the terms of the Dissenters' Notice retains all other rights as a shareholder until the rights are cancelled or satisfied. A Dissenting Shareholder who fails to demand payment or deposit stock certificates as required by the Dissenters' Notice by the respective dates set forth therein is not entitled to payment for his or her shares by the corporation.

After the demand for payment is received, the corporation is required to pay to each Dissenting Shareholder who has met all statutory conditions the "fair value" of his or her shares, plus interest, which must be accompanied by certain information, including valuation information, required by the Control Share Dissenters' Rights Provisions. However, the corporation may elect to withhold such payment from Dissenting Shareholders who acquired beneficial ownership of shares after the date set forth in the Dissenters' Notice (the "Post Announcement Dissenting Shareholders"). If the corporation elects to withhold payment from such shareholders, it is required to send each Post Announcement Dissenting Shareholder an offer, accompanied by certain information specified in the Control Share Dissenters' Rights Provisions, to pay the corporation's estimate of the fair value of the shareholder's shares, provided that such holders agree to accept the amount offered in full satisfaction of their demands for payment.

Within 30 days after (i) the corporation pays the Dissenting Shareholders the corporation's estimate of the fair value of their shares or (ii) the corporation offers to pay the Post Announcement Dissenting Shareholders its estimate of the fair value of their shares, each Dissenting Shareholder may notify the corporation of such shareholder's own estimate of the value of his or her shares and amount

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of interest due (if it differs from the corporation's estimate) and demand payment of the shareholder's estimate of the fair value of the shares (plus interest), less any payment received from the corporation, or reject the corporation's offer and demand payment of the shareholder's estimate of the fair value of the shares (plus interest), as the case may be.

If a demand for payment (whether an original demand or a secondary demand) by a Dissenting Shareholder remains unsettled 60 days after the receipt by the corporation of such demand, the corporation must commence a proceeding in the circuit court where the corporation's principal place of business or registered agent is located to determine the fair value of the Dissenting Shareholder's shares and accrued interest. All Dissenting Shareholders whose claims remain unsettled at such time will be made parties to those proceedings. A Dissenting Shareholder will be entitled to judgment for an amount, if any, by which the court finds the fair value of his or her shares, plus interest, exceeds any amount paid by the corporation or the fair value, plus accrued interest, of any Post Announcement Dissenting Shareholder's after-acquired shares. In a judicial proceeding brought to determine the fair value of shares, an optional dispute resolution mechanism is available upon the agreement of the parties and the approval of the court.

The court in an appraisal proceeding will determine and assess costs against all parties in such amounts as the court finds equitable. The court may assess fees and expenses of counsel and experts against either the corporation or a dissenter if the court finds that the party against whom the fees and expenses are assessed did not comply with the requirements of the Control Share Dissenters' Rights Provisions or acted arbitrarily, vexatiously, or not in good faith in demanding payment. In addition, if the court finds that the services of counsel for any dissenter were of substantial benefit to other dissenters similarly situated and that the fees for those services should not be assessed against the corporation, the court may award to such counsel reasonable fees to be paid out of the amounts awarded the dissenters who were benefited.

THE FOREGOING SUMMARY OF THE RIGHTS OF DISSENTING SHAREHOLDERS DOES NOT PURPORT TO BE A COMPLETE STATEMENT OF THE PROCEDURES TO BE FOLLOWED BY SHAREHOLDERS DESIRING TO EXERCISE THEIR DISSENTERS' RIGHTS, IF ANY. THE PRESERVATION AND EXERCISE OF DISSENTERS' RIGHTS ARE CONDITIONED ON STRICT ADHERENCE TO THE APPLICABLE PROVISIONS OF MICHIGAN LAW.

RIGHTS OF DISSENTING SHAREHOLDERS IN CONNECTION WITH THE PROPOSED MERGER. Because Michigan law provides that dissenters' rights are unavailable (unless otherwise provided by a corporation's articles or bylaws or by board resolution) in a merger in which shareholders receive cash, the Purchaser believes that dissenters' rights would not be available in connection with the Proposed Merger.

"GOING-PRIVATE" TRANSACTIONS. Rule 13e-3 under the Exchange Act is

applicable to certain "going-private" transactions and may under certain circumstances be applicable to the Proposed Merger. The Purchaser does not believe that Rule 13e-3 will be applicable to the Proposed Merger unless the Proposed Merger is consummated more than one year after the termination of the Offer. However, in the event that the Purchaser is deemed to have acquired control of the Company pursuant to the Offer and if the Proposed Merger is consummated more than one year after the completion of the Offer or an alternative transaction is effected whereby shareholders of the Company receive consideration less than that paid pursuant to the Offer, in either case at a time when the Shares are still registered under the Exchange Act, the Purchaser may be required to comply with Rule 13e-3 under the Exchange Act. If applicable, Rule 13e-3 would require, among other things, that certain financial information concerning the Company and certain information relating to the fairness of the Proposed Merger or alternative transaction and the consideration offered to minority shareholders in the Proposed Merger or alternative transaction be filed with the Commission and distributed to minority shareholders before the consummation of any such transaction. The purchase of a substantial number of Shares pursuant to the Offer may result in the Company's being able to terminate its Exchange Act registration. See

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Section 7 for more information. If such registration were terminated, Rule 13e-3 would be inapplicable to any future merger or alternative transaction.

OTHER. The Purchaser reserves the right to purchase, following the consummation or termination of the Offer, additional Shares in the open market, in privately negotiated transactions, in another tender offer or exchange offer or otherwise. In addition, in the event that the Purchaser decides not to pursue the Proposed Merger, the Purchaser will evaluate its other alternatives. Such alternatives could include proposing a merger on terms other than those described above, purchasing additional Shares in the open market, in privately negotiated transactions, in another tender offer or exchange offer or otherwise, or taking no further action to acquire additional Shares. Any additional purchases of Shares could be at a price greater or less than the price to be paid for Shares in the Offer and could be for cash or other consideration. Alternatively, the Purchaser, SPG Inc. or any of its other affiliates may sell or otherwise dispose of any or all Shares acquired pursuant to the Offer or otherwise. Each such transaction may be effected on terms and at prices then determined by such entity, which may vary from the terms and price in the Offer.

FUTURE PLANS FOR THE COMPANY IN ADDITION TO THE PROPOSED MERGER. In connection with the Offer, SPG Inc. and the Purchaser have reviewed, and will continue to review, on the basis of publicly available information, various possible business strategies that they might consider in the event that the Purchaser acquires control of the Company. In addition, if and to the extent that the Purchaser acquires control of the Company or otherwise obtains access to the books and records of the Company, SPG Inc. and the Purchaser intend to conduct a detailed review of the Company and its assets, financial projections, corporate structure, dividend policy, capitalization, operations, properties, policies, management and personnel and consider and determine what, if any, changes would be desirable in light of the circumstances which then exist. Such strategies could include, among other things, changes in the Company's business, facility locations, corporate structure, marketing strategies, capitalization, management or dividend policy.

12. SOURCE AND AMOUNT OF FUNDS.

The Purchaser estimates that the total amount of funds required to acquire the outstanding Shares pursuant to the Offer and to pay related fees and expenses will be approximately \$1,133,000,000 (assuming (i) all Shares not owned by the Purchaser, SPG Inc. or its subsidiaries are tendered, (ii) exercise of all options to acquire partnership units of Taubman L.P., and subsequent conversion into Common Stock, (iii) conversion into Common Stock of all other partnership units of Taubman L.P. which have rights of conversion and (iv) no issuances of Common Stock in connection with any conversion of Series B Preferred Stock). SPG L.P. will provide the Purchaser with sufficient funds to purchase all Shares that are tendered and not withdrawn in the Offer. SPG L.P. has possession of, or has available to it, sufficient funds to fund the purchase by the Purchaser of all of these Shares pursuant to the Offer. SPG L.P. intends to obtain the necessary funds from available cash, working capital, available borrowings under the Credit Facility (as defined below), and/or one or more new credit facilities on terms and conditions to be determined. The "Credit Facility" means SPG L.P.'s existing Third Amended and Restated Credit Agreement, dated as of April 16, 2002, among SPG L.P., the Lenders named therein, the Co-Agents named therein, UBS AG, Stamford Branch, as Payment and Disbursement Agent, JP Morgan Securities Inc. as Joint Lead Arranger and Joint Book Manager and Banc of America Securities LLC as Joint Lead Arranger and Joint Book Manager and Commerzbank AG as Documentation Agent and J.P. Morgan Chase Bank as Joint Syndication Agent and Banc of America, N.A. as Joint Syndication Agent and Citicorp Real Estate, Inc. as Joint Syndication Agent, in the aggregate principal amount of \$1.25 billion. SPG L.P. expects to repay the borrowings under the Credit Facility out of cash from operations and the proceeds from other short- and long-term debt financings and/or equity issuances.

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THE OFFER IS NOT CONDITIONED ON ANY OF THE PURCHASER, SPG INC. OR SPG L.P. OBTAINING FINANCING.

13. DIVIDENDS AND DISTRIBUTIONS.

If, on or after December 4, 2002, the Company

(1) splits, combines or otherwise changes the Shares or its capitalization,

(2) acquires Shares or otherwise causes a reduction in the number of Shares or other securities,

(3) issues or sells additional Shares, any shares of any other class of capital stock, other voting securities or any securities convertible into or exchangeable for, or rights, warrants or options, conditional or otherwise, to acquire, any of the foregoing, or

(4) discloses that it has taken such action,

then, without prejudice to the Purchaser's rights under Section 14, the Purchaser, in its sole discretion, may make such adjustments in the Offer Price and other terms of the Offer and the Proposed Merger as it deems appropriate to reflect such split, combination or other change, including, without limitation, the number or type of securities offered to be purchased.

If, on or after December 4, 2002, the Company declares or pays any cash dividend on the Shares or other distribution on the Shares (except for regular quarterly cash dividends on the Shares not in excess of \$.255 per Share having customary and usual record dates and payment dates), or issues with respect to the Shares any additional Shares, shares of any other class of capital stock, other voting securities or any securities convertible into, or rights, warrants or options, conditional or otherwise, to acquire, any of the foregoing, payable or distributable to shareholders of record on a date prior to the transfer of the Shares purchased pursuant to the Offer to the Purchaser or its nominee or transferee on the Company's stock transfer records, then, subject to the provisions of Section 14, (1) the Offer Price may, in the sole discretion of the Purchaser, be reduced by the amount of any such cash dividends or cash distributions and (2) the whole of any such noncash dividend, distribution or issuance to be received by the tendering shareholders will (a) be received and held by the tendering shareholders for the account of the Purchaser and will be required to be promptly remitted and transferred by each tendering shareholder to the Depository for the account of the Purchaser, accompanied by appropriate documentation of transfer, or (b) at the direction of the Purchaser, be exercised for the benefit of the Purchaser, in which case the proceeds of such exercise will promptly be remitted to the Purchaser. Pending such remittance and subject to applicable law, the Purchaser will be entitled to all rights and privileges as owner of any such noncash dividend, distribution, issuance or proceeds and may withhold the entire Offer Price or deduct from the Offer Price the amount or value thereof, as determined by the Purchaser in its sole discretion.

14. CERTAIN CONDITIONS TO THE OFFER.

Notwithstanding any other provisions of the Offer, and in addition to (and not in limitation of) the Purchaser's rights to extend and amend the Offer at any time, in its sole discretion, the Purchaser shall not be required to accept for payment or, subject to any applicable rules and regulations of the Commission, including Rule 14e-1(c) under the Exchange Act (relating to the Purchaser's obligation to pay for or return tendered Shares promptly after termination or withdrawal of the Offer), pay for, and may delay the acceptance for payment of and accordingly the payment for, any tendered Shares, and may terminate the Offer, if, in the sole judgment of the Purchaser, (1) on or prior to the Expiration Date, any one or more of the Minimum Tender Condition, the Excess Share Condition, the Control Share Condition, or the Business Combination Condition has not been satisfied, or (2) at any time on or after December 4, 2002 and before the time of payment for any such Shares (whether or not any

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Shares have theretofore been accepted for payment pursuant to the Offer), any of the following events shall occur or shall be determined by the Purchaser to have occurred:

(1) there has been or will be any action taken, or any statute, rule, regulation, legislation, interpretation, judgment, order or injunction enacted, enforced, promulgated, amended, issued or deemed applicable to the Offer, by any legislative body, court, government or governmental, administrative or regulatory authority or agency, domestic or foreign that, in the reasonable judgment of the Purchaser, would be expected to, directly or indirectly:

- make illegal or otherwise prohibit or materially delay consummation of the Offer or the Proposed Merger or seek to obtain material damages or make materially more costly the making of the Offer,
- prohibit or materially limit the ownership or operation by the Purchaser, SPG Inc. or any other affiliate of SPG Inc. of all or any material portion of the business or assets of the Company or any of its subsidiaries taken as a whole or compel the Purchaser, SPG Inc. or any other affiliate of SPG Inc. to dispose of or hold separately all or any material portion of the business or assets of the Purchaser, SPG Inc. or any other affiliate of SPG Inc. or of the Company or any of its subsidiaries taken as a whole, or seek to impose any material limitation on the ability of the Purchaser, SPG Inc. or any other affiliate of SPG Inc. or of the Company to conduct its business or own such assets,
- impose material limitations on the ability of the Purchaser, SPG Inc. or any other affiliate of SPG Inc. effectively to acquire, hold or exercise full rights of ownership of the Shares, including, without limitation, the right to vote any Shares acquired or owned by the Purchaser, SPG Inc. or any other affiliate of SPG Inc. or on all matters properly presented to the stockholders of SPG Inc.,
- require divestiture by the Purchaser, SPG Inc. or any other affiliate

of SPG Inc. of any Shares, or

- result in a material adverse effect on the Purchaser, SPG Inc., any other affiliate of SPG Inc. or the Company; or

(2) there has been or will be instituted or pending any action or proceeding by any governmental entity or third party seeking, or that would reasonably be expected to result in any of the consequences referred to in the clauses of paragraph (1) above; or

(3) the Purchaser shall become aware of any change that has or will have occurred (or any development that has or will have occurred involving prospective changes) in the business, assets, liabilities, condition (financial or otherwise), prospects or results of operations of the Company or any of its subsidiaries that has, or could reasonably be expected to have, in the sole discretion of the Purchaser, a material adverse effect on the Company or, assuming consummation of the Offer or the Proposed Merger, on the Purchaser, SPG Inc. or any other affiliate of SPG Inc.; or

(4) there has or will have occurred, and continued to exist,

- any general suspension of, or limitation on prices for, trading in securities on the NYSE,
- a change in the general financial, bank or capital market conditions which materially and adversely affects the ability of financial institutions in the United States to extend credit or syndicate loans,
- a declaration of a banking moratorium or any suspension of payments in respect of banks in the United States (whether or not mandatory),
- a commencement of a war, armed hostilities or other national or international crisis involving the United States or a material limitation (whether or not mandatory) by any governmental entity on the extension of credit by banks or other lending institutions, or

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- in the case of any of the foregoing existing at the time of the commencement of the Offer, a material escalation or the worsening thereof; or

(5) except as and to the extent publicly disclosed in a report filed by the Company with the Commission prior to December 4, 2002, the Company or any of its subsidiaries shall have, directly or indirectly,

- split, combined or otherwise changed, or authorized or proposed a split, combination or other change of, the Shares or its capitalization,
- acquired or otherwise caused a reduction in the number of, or authorized or proposed the acquisition or other reduction in the number of, outstanding Shares or other securities,
- issued, distributed or sold, or authorized, proposed or announced the issuance, distribution or sale of, additional Shares (other than the issuance of Shares under the Company employee stock options outstanding prior to December 4, 2002, in accordance with the terms of such stock options as publicly disclosed prior to December 4, 2002), shares of any other class of capital stock, other voting securities or any securities convertible into or exchangeable for, or rights, warrants or options to acquire, any of the foregoing,
- declared or paid, or proposed to declare or pay, any dividend or other distribution, whether payable in cash, securities or other property, on or with respect to any shares of the Company's capital stock (except for regular quarterly cash dividends on the Shares not in excess of \$.255 per Share having customary and usual record dates and payment dates),
- altered or proposed to alter any material term of any outstanding security,
- issued, distributed or sold, or authorized or proposed the issuance, distribution or sale of any debt securities or any securities convertible into or exchangeable for debt securities or any rights, warrants or options entitling the holder thereof to purchase or otherwise acquire any debt securities or incurred, or authorized or proposed the incurrence of, any debt other than in the ordinary course of business or any debt containing burdensome covenants,
- authorized, recommended, proposed, entered into or announced its intention to enter into an agreement with respect to, or to cause, any merger (other than the Proposed Merger), consolidation, liquidation, dissolution, business combination, acquisition of assets or securities, disposition of assets, release or relinquishment of any material contractual or other right of the Company or any of its subsidiaries or any comparable event not in the ordinary course of business,
- authorized, recommended, proposed or entered into, or announced its intention to authorize, recommend, propose or enter into, any agreement or arrangement with any person or group that, in the sole judgment of the Purchaser, could adversely affect either the value of the Company or any of its subsidiaries or the value of the Shares to the Purchaser, SPG Inc. or any other affiliate of SPG Inc.,
- amended or proposed, adopted or authorized any amendment to the Charter

or By-Laws of the Company or the articles or by-laws or any other organizational documents of any of its subsidiaries,

- entered into any employment, severance or similar agreement, arrangement or plan with or for the benefit of any of its employees or entered into or amended any agreements, arrangements or plans so as to provide for increased or accelerated benefits to the employees as a result of or in connection with the transactions contemplated by the Offer, the Proposed Merger or any other business combination, or
- except as may be required by law, taken any action to terminate or amend any employee benefit plan (as defined in Section 3(2) of the Employee Retirement Income Security Act of 1974, as amended) of the Company or any of its subsidiaries; or

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(6) the Purchaser shall become aware

- that any material contractual right of the Company or any of its subsidiaries shall be impaired or otherwise adversely affected or that any material amount of indebtedness of the Company or any of its subsidiaries shall become accelerated or otherwise become due or become subject to acceleration prior to its stated due date, in any case, with or without notice or the lapse of time or both, as a result of or in connection with the Offer or the consummation by the Purchaser, the Company or any other affiliate of the Company of the Proposed Merger or any other business combination involving the Company and SPG Inc. or any affiliate of SPG Inc.,
- of any covenant, term or condition in any of the instruments or agreements of the Company or any of its subsidiaries that, in the sole judgment of the Purchaser, is or may be (whether considered alone or in the aggregate with other such covenants, terms or conditions) materially adverse to either the value of the Company or any of its subsidiaries or the value of the Shares to the Purchaser, SPG Inc. or any other affiliate of SPG Inc. or the consummation by the Purchaser of the Offer or by SPG Inc. or any affiliate of SPG Inc. of the Proposed Merger or any other business combination (including, without limitation, any event of default that may occur as a result of or in connection with the Offer or the Proposed Merger or any other business combination involving the Company and SPG Inc. or any non-competition, exclusivity, co-promotion or marketing or other arrangement), or
- that any report, document, instrument, financial statement or schedule filed with the Commission contained, when filed, an untrue statement of a material fact or omitted to state a material fact required to be stated therein or necessary in order to make the statements made therein, in light of the circumstances under which they were made, not misleading; or

(7) a tender or exchange offer for any Shares shall have been made or publicly proposed to be made by any other person (including the Company or any of its subsidiaries or affiliates), or it shall have been publicly disclosed or the Purchaser shall have otherwise learned that:

- any person, entity (including the Company or any of its subsidiaries) or "group" (within the meaning of Section 13(d)(3) of the Exchange Act) shall have acquired or proposed to acquire beneficial ownership of more than 5% of any class or series of capital stock of the Company (including the Shares) or any of its subsidiaries, through acquisition of stock, the formation of a group or otherwise, or shall have been granted any right, option or warrant, conditional or otherwise, to acquire beneficial ownership of more than 5% of any class or series of capital stock of the Company (including the Shares) or any of its subsidiaries, other than (A) acquisitions of Shares for bona fide arbitrage purposes only or (B) as disclosed in a Schedule 13G filed with the Commission with respect to the Company prior to December 4, 2002, or the Schedule 13D of Robert S. Taubman and the other reporting persons listed therein filed on January 18, 2000 and amended on November 14, 2002,
- any such person, entity or group that, prior to December 4, 2002, had filed such a Schedule 13G with respect to the Company with the Commission, shall have acquired or proposed to acquire (other than acquisitions of Shares for bona fide arbitrage purposes only), through the acquisition of stock, the formation of a group or otherwise, beneficial ownership of additional shares of any class or series of capital stock of the Company (including the Shares) or any of its subsidiaries constituting 2% or more of any such class or series, or shall have been granted any option, right or warrant, conditional or otherwise, to acquire beneficial ownership of shares of any class or series of capital stock of the Company (including the Shares) or any of its subsidiaries constituting 2% or more of any such class or series, or

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- any person or group shall have entered into a definitive agreement or an agreement in principle or made a proposal with respect to a tender offer or exchange offer or a merger, consolidation or other business combination with or involving the Company or any of its subsidiaries; or

(8) any approval, permit, authorization, favorable review or consent of any governmental entity (including those described or referred to in this Section 14) shall not have been obtained on terms satisfactory to the

Purchaser, in its sole discretion; or

(9) (i) the Purchaser or any of its affiliates shall have entered into a definitive agreement or announced an agreement in principle with respect to the Proposed Merger or any other business combination with the Company or any of its affiliates or the purchase of any material portion of the securities or assets of the Company or any of its subsidiaries or (ii) the Purchaser or any of its affiliates and the Company shall have agreed that the Purchaser shall amend or terminate the Offer or postpone the payment for Shares pursuant thereto;

which, in the sole judgment of the Purchaser, in any such case and regardless of the circumstances (including any action or inaction by the Purchaser, SPG Inc. or any other affiliate of SPG Inc.) giving rise to any such condition, makes it inadvisable to proceed with the Offer and/or with such acceptance for payment or payment.

The foregoing conditions are for the sole benefit of the Purchaser and may be asserted by the Purchaser regardless of the circumstances (including any action or inaction by the Purchaser) giving rise to any such conditions and may be waived by the Purchaser in whole or in part at any time and from time to time, in each case, in the exercise of the sole discretion of the Purchaser. The failure by the Purchaser at any time to exercise any of the foregoing rights shall not be deemed a waiver of any such right and each such right shall be deemed an ongoing right that may be asserted at any time and from time to time. Any determination by the Purchaser concerning any condition described in this Section 14 shall be final and binding on all parties. A public announcement may be made of a material change in, or waiver of, such conditions and the Offer may, in certain circumstances, be extended in connection with any such change or waiver.

Should the Offer be terminated pursuant to the foregoing provisions, all tendered Shares not theretofore accepted for payment shall forthwith be returned by the Depository to the tendering shareholders.

15. CERTAIN LEGAL MATTERS; REQUIRED REGULATORY APPROVALS.

Except as set forth in this Offer to Purchase, based on its review of publicly available filings by the Company with the Commission and other publicly available information regarding the Company, the Purchaser is not aware of any licenses or regulatory permits that would be material to the business of the Company and its subsidiaries, taken as a whole, and that might be adversely affected by the Purchaser's acquisition of Shares (and the indirect acquisition of the stock of the Company's subsidiaries) as contemplated herein, or, except to the extent required by any foreign regulatory authorities, any filings, approvals or other actions by or with any domestic, foreign or supranational governmental authority or administrative or regulatory agency that would be required prior to the acquisition of Shares (or the indirect acquisition of the stock of the Company's subsidiaries) by the Purchaser pursuant to the Offer as contemplated herein. Should any such approval or other action be required, there can be no assurance that any such additional approval or action, if needed, would be obtained without substantial conditions or that adverse consequences might not result to the Company's business, or that certain parts of the Company's or SPG Inc.'s business might not have to be disposed of or held separate or other substantial conditions complied with in order to obtain such approval or action or in the event that such approvals were not obtained or such actions were not taken. The Purchaser does not presently intend, however, to delay the purchase of Shares tendered pursuant to the Offer pending the receipt of any such approval or the taking of any such action (subject to the

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Purchaser's right to delay or decline to purchase Shares if any of the conditions in the Introduction shall not have been satisfied or any of the events in Section 14 shall have occurred). The Purchaser's obligation to purchase and pay for Shares is subject to certain conditions which may be applicable under such circumstances. See Introduction and Section 14 for a description of certain conditions to the Offer.

ANTITRUST. The acquisitions of Shares and the Proposed Merger are exempt from the pre-merger notification and reporting obligations under the Hart-Scott-Rodino Antitrust Improvement Act, though the Offer and the Proposed Merger are subject to substantive federal antitrust laws. Based upon information filed by the Company with the Commission, neither the Purchaser nor SPG Inc. believes that the Offer or the Proposed Merger would be anti-competitive or otherwise contrary to substantive federal antitrust laws.

STATE ANTI-TAKEOVER LAWS. A number of states (including Michigan, where the Company is incorporated) have adopted takeover laws and regulations which purport, to varying degrees, to be applicable to attempts to acquire securities of corporations which are incorporated in such states or which have substantial assets, security holders, principal executive offices or principal places of business therein. See Section 11 for more information.

16. CERTAIN FEES AND EXPENSES.

Merrill Lynch, Pierce, Fenner & Smith Incorporated ("Merrill Lynch") is acting as the Dealer Manager in connection with the Offer and as exclusive financial advisor to SPG Inc. in connection with the Offer. SPG Inc. has agreed to pay Merrill Lynch up to \$9 million in connection with the Offer and reimburse Merrill Lynch (in its capacity as Dealer Manager and exclusive financial advisor) for its reasonable out-of-pocket expenses, including the reasonable fees and expenses of its outside counsel, incurred in connection with its engagement, and will indemnify Merrill Lynch and certain related persons against certain liabilities and expenses, including liabilities under the federal securities laws. At any time, Merrill Lynch and its affiliates may actively trade the debt and equity securities of SPG Inc. and its affiliates and the

Company and its affiliates for their own account or for the accounts of customers and, accordingly, may hold a long or short position in those securities. Merrill Lynch and its affiliates render various financing, investment banking and other advisory services to SPG Inc. and its affiliates and are expected to continue to render such services, for which they have received and expect to continue to receive customary compensation from SPG Inc. and its affiliates.

MacKenzie Partners, Inc. has been retained by the Purchaser as Information Agent in connection with the Offer. The Information Agent may contact holders of Shares by mail, telephone, telex, telegraph and personal interview and may request brokers, dealers and other nominee shareholders to forward material relating to the Offer to beneficial owners. Customary compensation will be paid for all such services in addition to reimbursement of reasonable out-of-pocket expenses. The Purchaser has agreed to indemnify the Information Agent against certain liabilities and expenses, including liabilities under the federal securities laws.

Computershare Trust Company of New York has been retained by the Purchaser as the Depository. The Depository has not been retained to make solicitations or recommendations in its role as Depository. The Depository will receive reasonable and customary compensation for its services in connection with the Offer, will be reimbursed for its reasonable out-of-pocket expenses, and will be indemnified against certain liabilities and expenses in connection therewith.

Except as set forth above, the Purchaser will not pay any fees or commissions to any broker, dealer or other person (other than the Dealer Manager and the Information Agent) for soliciting tenders of Shares pursuant to the Offer. Brokers, dealers, commercial banks and trust companies and other nominees will, upon request, be reimbursed by the Purchaser for customary clerical and mailing expenses incurred by them in forwarding materials to their customers.

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17. MISCELLANEOUS.

The Offer is being made solely by this Offer to Purchase and the related Letter of Transmittal and is being made to all holders of the Shares. The Purchaser is not aware of any jurisdiction where the making of the Offer is prohibited by any administrative or judicial action pursuant to any valid state statute. If the Purchaser becomes aware of any valid state statute prohibiting the making of the Offer or the acceptance of the Shares pursuant thereto, the Purchaser will make a good faith effort to comply with such state statute. If, after such good faith effort the Purchaser cannot comply with any such state statute, the Offer will not be made to (nor will tenders be accepted from or on behalf of) the holders of Shares in such state. In any jurisdiction where the securities, blue sky or other laws require the Offer to be made by a licensed broker or dealer, the Offer shall be deemed to be made on behalf of the Purchaser by the Dealer Manager or one or more registered brokers or dealers which are licensed under the laws of such jurisdiction.

NO PERSON HAS BEEN AUTHORIZED TO GIVE ANY INFORMATION OR MAKE ANY REPRESENTATION ON BEHALF OF THE PURCHASER NOT CONTAINED IN THIS OFFER TO PURCHASE OR IN THE LETTER OF TRANSMITTAL, AND IF GIVEN OR MADE, SUCH INFORMATION OR REPRESENTATION MUST NOT BE RELIED UPON AS HAVING BEEN AUTHORIZED.

The Purchaser has filed with the Commission a Tender Offer Statement on Schedule TO, together with exhibits, pursuant to Rule 14d-3 of the General Rules and Regulations under the Exchange Act, furnishing certain additional information with respect to the Offer, and may file amendments thereto. Such Schedule TO and any amendments thereto, including exhibits, may be examined and copies may be obtained from the offices of the Commission as described in Section 9.

SOLICITATION OF PROXIES

THE OFFER DOES NOT CONSTITUTE A SOLICITATION OF PROXIES FOR ANY MEETING OF THE COMPANY'S SHAREHOLDERS. ANY SUCH SOLICITATION WHICH SPG L.P., SPG INC., THE PURCHASER OR ANY OF THEIR SUBSIDIARIES MIGHT SEEK WOULD BE MADE ONLY PURSUANT TO SEPARATE PROXY MATERIALS COMPLYING WITH THE REQUIREMENTS OF SECTION 14(A) OF THE EXCHANGE ACT.

AS DESCRIBED IN THIS OFFER TO PURCHASE, THE PURCHASER, SPG INC. OR ITS OTHER AFFILIATES MAY SOLICIT PROXIES IN CONNECTION WITH ONE OR MORE MEETINGS OF THE COMPANY'S SHAREHOLDERS. EACH SHAREHOLDER IS URGED TO READ THE PROXY STATEMENT REGARDING THE BUSINESS TO BE CONDUCTED AT THE APPLICABLE MEETING, WHEN IT BECOMES AVAILABLE, BECAUSE IT WILL CONTAIN IMPORTANT INFORMATION. EACH SUCH PROXY STATEMENT WILL BE FILED WITH THE COMMISSION AT OR PRIOR TO THE TIME OF DISTRIBUTION THEREOF. INVESTORS MAY OBTAIN A FREE COPY OF EACH SUCH PROXY STATEMENT (WHEN IT IS AVAILABLE) AND OTHER DOCUMENTS FILED BY THE PURCHASER, SPG INC. AND/OR ITS OTHER SUBSIDIARIES WITH THE COMMISSION AT THE COMMISSION'S WEB-SITE AT [HTTP:// WWW.SEC.GOV](http://www.sec.gov). EACH SUCH PROXY STATEMENT (WHEN IT IS AVAILABLE) AND THESE OTHER DOCUMENTS MAY ALSO BE OBTAINED FOR FREE FROM SPG INC. BY DIRECTING A REQUEST TO SHELLY DORAN AT (317) 685-7330.

SIMON PROPERTY ACQUISITIONS, INC.
December 5, 2002

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SCHEDULE I DIRECTORS AND EXECUTIVE OFFICERS OF SIMON PROPERTY GROUP, INC. AND THE PURCHASER

The name, current principal occupation or employment and material occupations, positions, offices or employment for the past five years, of each director and executive officer of SPG Inc. are set forth below. Unless otherwise indicated below, the business address of each director and officer is 115 West

Washington Street, Indianapolis, Indiana 46204, telephone: 317-636-1600. None of the directors and officers of SPG Inc. listed below has, during the past five years, (1) been convicted in a criminal proceeding (excluding traffic violations or similar misdemeanors) or (2) been a party to any judicial or administrative proceeding that resulted in a judgment, decree or final order enjoining the person from future violations of, or prohibiting activities subject to, federal or state securities laws, or a finding of any violation of federal or state securities laws. All directors and officers listed below are citizens of the United States. Fredrick W. Petri owns 100 Shares and children of David Simon own 125 Shares, each representing less than .01 percent of the total outstanding Shares.

MATERIAL POSITIONS
PRESENT PRINCIPAL
HELD DURING NAME
OCCUPATION THE PAST
FIVE YEARS - ---- --

-- Melvin

Simon.....
Co-Chairman of the
Melvin Simon has
been Co-Chairman of
the Board Board of
Directors of SPG
Inc. (the "SPG Inc.
Board") since 1998
and prior to such
date was Co-Chairman
of the Board and a
director of Simon
DeBartolo Group,
Inc., the
predecessor company
of SPG Inc. (the
"Predecessor
Company") from its
incorporation in
1993. Melvin Simon
is Co-Chairman of
the Board of
Directors of Melvin
Simon & Associates,
Inc. ("MSA"), a
company Melvin Simon
founded in 1960 with
his brother, Herbert
Simon. Melvin Simon
is also a member of
SPG Inc.'s Executive
and Nominating
Committees. Herbert
Simon.....
Co-Chairman of the
Herbert Simon has
been Co-Chairman of
the Board SPG Inc.
Board since 1998 and
prior to such date
was a director of
the Predecessor
Company since its
incorporation in
1993. Herbert Simon
was Chief Executive
Officer of the
Predecessor Company
from its
incorporation in
1993 to 1995, when
he was appointed Co-
Chairman of the
Board. Herbert Simon
is also Co-Chairman
of the Board of
Directors of MSA.
Herbert Simon serves
as a member of SPG
Inc.'s Compensation,
Executive and
Nominating
Committees. Herbert
Simon is a currently
a director of Kohl's
Corporation, a
specialty retailer.
David

Simon.....
Chief Executive
David Simon is the
Chief Executive
Officer Officer;
Director of SPG Inc.
and has been a
director since 1998.

Prior to such date, David Simon was Chief Executive Officer of the Predecessor Company since 1995 and a director of the Predecessor Company from its incorporation in 1993.

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MATERIAL POSITIONS PRESENT PRINCIPAL HELD DURING NAME OCCUPATION THE PAST FIVE YEARS -

- David Simon also served as President of the Predecessor Company from its incorporation until 1996. David Simon has been Executive Vice President of MSA since 1990. From 1988 to 1990, David Simon worked as a Vice President of Wasserstein Perella & Company, a firm specializing in mergers and acquisitions. David Simon is the son of Melvin Simon and the nephew of Herbert Simon. David Simon also currently serves as a director of First Health Group Corp. David Simon is a member of SPG Inc.'s Executive Committee. Hans C.

Mautner.....
Vice Chairman of the Mr. Mautner has been Vice Chairman of the Board SPG Inc. Board since 1998 and prior to such date was Chairman of the Board of Directors and Chief Executive Officer of Corporate Property Investors, Inc. ("CPI") and of Corporate Realty Consultants, Inc. ("CRC") from 1989 to 1998. Mr. Mautner was a director of CPI from 1973 to 1998 and of CRC from 1975 to 1998 and served as Vice President of CPI from 1972 to 1973. Mr. Mautner was appointed Executive Vice President of CPI and CRC in 1973 and elected

President of CPI and CRC in 1976. Subsequently Mr.

Mautner was elected Chairman and President of CPI and CRC in 1988, and elected Chairman, President and Chief Executive Officer of CPI and CRC in 1989. Prior to joining CPI, Mr. Mautner was a General Partner of Lazard Freres. Mr.

Mautner also serves as a board member for various funds in The Dreyfus Family of Funds. Mr. Mautner is a member of SPG Inc.'s Executive Committee.

Richard S. Sokolov.....

President and Chief Mr. Sokolov is President and the Chief Operating Officer;

Operating Officer of SPG Inc. and has been Director a director since 1998. Prior to such date he was a director of the Predecessor Company from

1996. Mr. Sokolov was President and Chief Executive Officer and a director of DeBartolo Realty Corporation from its incorporation until it merged with the

Predecessor Company in 1996. Prior to that Mr.

Sokolov had served as Senior Vice President, Development of The Edward J. DeBartolo

Corporation since 1986 and as Vice President and General Counsel of The Edward J. DeBartolo

Corporation since 1982. Mr. Sokolov is a trustee and a member of the Executive

Committee of the International Council of Shopping Centers.

MATERIAL POSITIONS PRESENT PRINCIPAL HELD DURING NAME OCCUPATION THE PAST FIVE YEARS - -

Mr. Sokolov serves as a member of SPG Inc.'s Executive Committee.

Birch Bayh.....
Director Mr. Bayh is

currently a director of SPG Inc. Mr. Bayh has been a Partner in the Washington, D.C. law firm of Venable, Baetjer, Howard & Civiletti, LLP since May 1, 2001. Prior to that date, Mr. Bayh was a partner of Oppenheimer Wolff & Donnelly LLP for more than five years. Mr. Bayh served as a United States Senator from Indiana from 1963 to 1981. Mr. Bayh is currently a director of ICN Pharmaceuticals, Inc. Mr. Bayh has been a director of SPG Inc. since 1998 and prior to such date was a director of the Predecessor Company since 1993. Mr. Bayh is a Member of SPG Inc.'s Compensation, Nominating and Governance Committees.

Melvyn E. Bergstein.....

Director Mr. Bergstein is currently a director of SPG Inc. Mr. Bergstein has been the Chairman and Chief Executive Officer of DiamondCluster International, Inc. since 2000. Mr. Bergstein co-founded Diamond Technology Partners in 1994 which combined with Cluster Consulting in late 2000 to form DiamondCluster International. Prior to founding Diamond Technology Partners, Mr. Bergstein served in several capacities throughout a 21-year career with Arthur Andersen LLP's consulting division, as partner, managing director of worldwide technology, board member and chairman of the Consulting Oversight Committee. Mr. Bergstein has been a director of SPG Inc. since 2001 and a member of the Compensation and Governance Committees.

M. Denise DeBartolo
Director Ms. DeBartolo York is currently a director

York.....

of SPG Inc. Ms. DeBartolo York is Chairman of The DeBartolo Corporation. She previously served as Chairman of the Board of The Edward J. DeBartolo Corporation and in other executive capacities with The Edward J. DeBartolo Corporation for more than five years. Ms. DeBartolo York has been a director of SPG Inc. since 1998 and prior to that was a director of the Predecessor Company from 1996. Ms. DeBartolo York serves as a member of SPG Inc.'s Nominating Committee. G. William Miller.....
Director Mr. Miller is

currently a director of
SPG Inc. Mr. Miller has
been Chairman of the
Board and Chief
Executive Officer of G.
William

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MATERIAL
POSITIONS
PRESENT
PRINCIPAL
HELD DURING
NAME
OCCUPATION
THE PAST FIVE
YEARS - ----

Miller & Co.
Inc., a
merchant
banking firm,
since 1983.
Mr. Miller is
a former
Secretary of
the U.S.
Treasury and
a former
Chairman of
the Federal
Reserve
Board. From
January 1990
until
February
1992, Mr.
Miller was
Chairman and
Chief
Executive
Officer of
Federated
Stores, Inc.,
the parent
company of
predecessors
to Federated
Department
Stores, Inc.
Mr. Miller is
currently
also a
director of
Repligen
Corporation.
He has been a
director of
SPG Inc.
since 1998
and prior to
such date
served as a
director of
the
Predecessor
Company from
1996. Mr.
Miller serves
as a member
of SPG Inc.'s
Audit,
Nominating
and
Governance
Committees.
Fredrick W.
Petri.....
Director Mr.
Petri is
currently a
director of
SPG Inc. He
is a partner
of Petrone,
Petri &
Company, a
real estate
investment
firm that Mr.

Petri founded in 1993. Mr. Petri has also been an officer of Housing Capital Company since its formation in 1994.

Prior to that, he was an Executive Vice President of Wells Fargo Bank, where for over 18 years Mr. Petri held various real estate positions.

Mr. Petri has previously been a member of the Board of Governors and a Vice President of the National Association of Real Estate Investment Trusts and a director of the National Association of Industrial and Office Park Development.

Mr. Petri is also a trustee of the Urban Land Institute and the University of Wisconsin's Real Estate Center. Mr. Petri has been a director of SPG Inc. since 1998 and prior to that was a director of the Predecessor Company since 1996. Mr. Petri currently serves as a member of SPG Inc.'s Compensation and Audit Committees.

J. Albert Smith, Jr.....

Director Mr. Smith is currently a director of SPG Inc. Mr. Smith has been President of Bank One Central Indiana since September 2001. Mr. Smith was the Managing Director of Bank One Corporation from October 1998 to

October 1998 to

September
 2001. Mr.
 Smith was
 President of
 Bank One,
 Indiana, NA,
 a commercial
 bank, from
 September
 1994 until
 October 1998.
 From 1974
 until
 September
 1994, Mr.
 Smith was
 President of
 Banc One
 Mortgage
 Corporation,
 a mortgage
 banking firm.
 Mr. Smith has
 been a
 director of
 SPG Inc.
 since 1998
 and prior to
 that was a
 director of
 the
 Predecessor
 Company since
 1993. He

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MATERIAL POSITIONS
 PRESENT PRINCIPAL
 HELD DURING NAME
 OCCUPATION THE PAST
 FIVE YEARS - ---- --

-- serves as a
 member of SPG Inc.'s
 Audit Committee.
 Pieter S. van den
 Berg... Director
 Mr. van den Berg is
 currently a director
 of SPG Inc. Mr. van
 den Berg has been an
 adviser to the Board
 of Managing
 Directors of PGGM, a
 Dutch pension fund,
 since 1991. He has
 been a director of
 SPG Inc. since 1998.
 Mr. van den Berg
 serves as a member
 of SPG Inc.'s Audit
 Committee. Philip J.
 Ward.....
 Director Mr. Ward is
 currently a director
 of SPG Inc. Mr. Ward
 is the Senior
 Managing Director,
 Head of Real Estate
 Investments, for
 CIGNA Investments,
 Inc., a wholly owned
 subsidiary of CIGNA
 Corporation. He is a
 member of the
 International
 Council of Shopping
 Centers, the Urban
 Land Institute, the
 National Association
 of Industrial and
 Office Parks and the
 Society of
 Industrial and
 Office Realtors. Mr.
 Ward has been a
 director of SPG Inc.
 since 1998 and prior
 to that was a
 director of the
 Predecessor Company
 since 1996. Mr. Ward

serves as a member of SPG Inc.'s Compensation Committee. Stephen E. Sterrett..... Executive Vice Mr. Sterrett serves as SPG Inc.'s President and Chief Executive Vice-President and Chief Financial Officer Financial Officer. He joined MSA in 1989 and also held various positions with MSA until 1993. James M. Barkley..... General Counsel; Mr. Barkley serves as the General Counsel Secretary and Secretary both for SPG Inc. and for MSA. He joined MSA in 1978 as Assistant General Counsel for Development Activity. Randolph L. Foxworthy..... Executive Vice Mr. Foxworthy is the Executive Vice President--President--Corporate Development of Corporate SPG Inc. Mr. Foxworthy joined MSA in 1980 Development and has been an Executive Vice President in charge of Corporate Development of MSA since 1986. Gary Lewis..... Executive Vice Mr. Lewis is the Executive Vice President--Leasing President-- Leasing of SPG Inc. Mr. Lewis joined MSA in 1986 and held various positions with MSA and SPG Inc. prior to becoming and Executive Vice President in charge of Leasing of SPG Inc. in 2002. William J. Garvey..... Executive Vice Mr. Garvey is the Executive Vice President--Property President-- Property Development of Development SPG Inc. Mr. Garvey, who was also Executive Vice President and Director of Development at MSA until 1993, joined MSA in 1979 and held various positions with MSA until 1993.

MATERIAL
POSITIONS PRESENT
PRINCIPAL HELD
DURING NAME
OCCUPATION THE
PAST FIVE YEARS -

- John R.
Neutzling.....

Executive Vice
 Mr. Neutzling is
 the Executive
 Vice President--
 Property
 President--
 Property
 Management of
 Management SPG
 Inc., with
 responsibility
 for overseeing
 all property and
 asset management
 functions. He
 joined MSA in
 1974 and held
 various positions
 with MSA until
 1993. Andrew A.
 Juster.....
 Senior Vice
 President Mr.
 Juster currently
 serves as SPG
 Inc.'s and
 Treasurer
 Treasurer. He
 joined MSA in
 1989 and held
 various financial
 positions with
 MSA until 1993
 and thereafter
 has held various
 positions with
 SPG, Inc.

The name, current principal occupation or employment and material occupations, positions, offices or employment for the past five years, of each director and executive officer of the Purchaser are set forth below. Unless otherwise indicated below, the business address of each director and officer is 115 West Washington Street, Indianapolis, Indiana 46204, telephone: 317-636-1600. None of the directors and officers of the Purchaser listed below has, during the past five years, (1) been convicted in a criminal proceeding (excluding traffic violations or similar misdemeanors) or (2) been a party to any judicial or administrative proceeding that resulted in a judgment, decree or final order enjoining the person from future violations of, or prohibiting activities subject to, federal or state securities laws, or a finding of any violation of federal or state securities laws. All directors and officers listed below are citizens of the United States.

MATERIAL
 POSITIONS
 PRESENT
 PRINCIPAL HELD
 DURING NAME
 OCCUPATION THE
 PAST FIVE YEARS

----- Stephen
 E.
 Sterrett.....
 President and
 Mr. Sterrett
 serves as SPG
 Inc.'s Director
 Executive Vice-
 President and
 Chief Financial
 Officer. He
 joined MSA in
 1989 and held
 various
 positions with
 MSA until 1993.
 Mr. Sterrett is
 the President of
 the Purchaser
 and also serves
 as a director of
 the Purchaser,
 positions he has
 held since the
 Purchaser's
 incorporation in
 November 2002.
 James M.
 Barkley.....
 Secretary,
 Treasurer Mr.
 Barkley serves
 as SPG Inc.'s

General and
Director Counsel
and Secretary.
Mr. Barkley
holds the same
position for
MSA. He joined
MSA in 1978 as
Assistant
General Counsel
for Development
Activity. Mr.
Barkley is the
treasurer and
secretary of the
Purchaser and
also serves as a
director of the
Purchaser,
positions he has
held since the
Purchaser's
incorporation in
November 2002.

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Facsimile copies of the Letter of Transmittal, properly completed and duly executed, will be accepted. The Letter of Transmittal, certificates for Shares and any other required documents should be sent or delivered by each shareholder of the Company or his broker, dealer, commercial bank, trust company or other nominee to the Depository at one of its addresses set forth below:

THE DEPOSITARY FOR THE OFFER IS:
COMPUTERSHARE TRUST COMPANY OF NEW YORK

By Mail:

Attn: Computershare Trust Company
of New York
Wall Street Station
P.O. Box 1010
New York, New York 10268-1010
(registered or certified mail
recommended)

By Facsimile Transmission:

(For Eligible Institutions
Only)
(212) 701-7636
Confirm Facsimile By Telephone:
(212) 701-7624

By Hand/Overnight Delivery:

Computershare Trust Company
of New York
Wall Street Plaza
88 Pine Street, 19th Floor
New York, New York 10005

Any questions or requests for assistance may be directed to the Information Agent or the Dealer Manager at their respective addresses and telephone numbers listed below. Additional copies of this Offer to Purchase, the Letter of Transmittal and other tender offer materials may be obtained from the Information Agent as set forth below, and will be furnished promptly at the Purchaser's expense. You may also contact your broker, dealer, commercial bank, trust company or other nominee for assistance, concerning the Offer.

THE INFORMATION AGENT FOR THE OFFER IS:

[GRAPHIC]
105 Madison Avenue,
New York, New York 10016
(212) 929-5500 (call collect)
or
CALL TOLL-FREE (800) 322-2885
E-MAIL: proxy@mackenziepartners.com

THE DEALER MANAGER FOR THE OFFER IS:

MERRILL LYNCH & CO.
4 World Financial Center
New York, New York 10080
CALL TOLL-FREE (866) 276-1462

LETTER OF TRANSMITTAL
 TO TENDER
 SHARES OF COMMON STOCK
 OF
 TAUBMAN CENTERS, INC.
 PURSUANT TO THE OFFER TO PURCHASE
 DATED DECEMBER 5, 2002
 BY

SIMON PROPERTY ACQUISITIONS, INC.,
 A WHOLLY OWNED SUBSIDIARY OF
 SIMON PROPERTY GROUP, INC.

THE OFFER AND WITHDRAWAL RIGHTS WILL EXPIRE AT 12:00 MIDNIGHT,
 NEW YORK CITY TIME, ON FRIDAY, JANUARY 17, 2003, UNLESS THE OFFER IS EXTENDED.

THE DEPOSITARY FOR THE OFFER IS:
 COMPUTERSHARE TRUST COMPANY OF NEW YORK

BY MAIL:

BY FACSIMILE TRANSMISSION:

BY HAND/OVERNIGHT DELIVERY:

Attn: Computershare Trust Company
 of New York
 Wall Street Station
 P.O. Box 1010
 New York, New York 10268-1010
 (registered or certified mail recommended)

(For Eligible Institutions Only)
 (212) 701-7636
 CONFIRM FACSIMILE BY TELEPHONE:
 (212) 701-7624

Computershare Trust Company
 of New York
 Wall Street Plaza
 88 Pine Street
 14th Floor
 New York, New York 10005

DELIVERY OF THIS LETTER OF TRANSMITTAL TO AN ADDRESS OTHER THAN AS SET FORTH
 ABOVE OR TRANSMISSION OF INSTRUCTIONS VIA FACSIMILE TO A NUMBER OTHER THAN THE
 ONE LISTED ABOVE WILL NOT CONSTITUTE A VALID DELIVERY TO THE DEPOSITARY.

THE INSTRUCTIONS CONTAINED WITHIN THIS LETTER OF TRANSMITTAL SHOULD BE READ
 CAREFULLY BEFORE THIS LETTER OF TRANSMITTAL IS COMPLETED.

This Letter of Transmittal is to be used by shareholders of Taubman
 Centers, Inc. either (a) if certificates for Shares (as such term is defined
 below) are to be forwarded herewith or (b) unless an Agent's Message (as defined
 in Instruction 2 below) is utilized, if delivery of Shares is to be made by
 book-entry transfer to an account maintained by the Depositary at the Book-Entry
 Transfer Facility (as defined in and pursuant to the procedures set forth in the
 Offer to Purchase). Shareholders who deliver Shares by book-entry transfer are
 referred to herein as "Book-Entry Shareholders" and other shareholders who
 deliver shares are referred to herein as "Certificate Shareholders."

Shareholders whose certificates for Shares are not immediately available or
 who cannot deliver either the certificates for, or a Book-Entry Confirmation (as
 defined in the Offer to Purchase) with respect to, their Shares and all other
 documents required hereby to the Depositary on or prior to the Expiration Date
 (as defined in Section 1 of the Offer to Purchase) must tender their Shares
 pursuant to the guaranteed delivery procedures described in Section 3 of the
 Offer to Purchase. See Instruction 2. DELIVERY OF DOCUMENTS TO THE BOOK-ENTRY
 TRANSFER FACILITY WILL NOT CONSTITUTE DELIVERY TO THE DEPOSITARY.

// CHECK HERE IF TENDERED SHARES ARE BEING DELIVERED BY
 BOOK-ENTRY TRANSFER MADE TO THE DEPOSITARY'S ACCOUNT AT THE
 BOOK-ENTRY TRANSFER FACILITY AND COMPLETE THE FOLLOWING
 (ONLY PARTICIPANTS IN THE BOOK-ENTRY TRANSFER FACILITY MAY
 DELIVER SHARES BY BOOK-ENTRY TRANSFER):

Name of Tendering Institution:
 DTC Account Number:
 Transaction Code Number:

// CHECK HERE IF TENDERED SHARES ARE BEING DELIVERED PURSUANT
 TO A NOTICE OF GUARANTEED DELIVERY PREVIOUSLY SENT TO THE
 DEPOSITARY AND COMPLETE THE FOLLOWING:

Name(s) of Registered Owner(s):
 Window Ticket No. (if any):
 Date of Execution of Notice of Guaranteed Delivery:
 Name of Institution which Guaranteed Delivery:
 If delivered by Book-Entry Transfer, check box: //

Account Number:
 Transaction Code Number:
 PLEASE INCLUDE A PHOTOCOPY OF SUCH NOTICE OF GUARANTEED
 DELIVERY

 DESCRIPTION OF SHARES TENDERED

NAME(S) AND ADDRESS(ES) OF REGISTERED HOLDER(S)
 (PLEASE FILL IN, IF BLANK, EXACTLY AS NAME(S)
 APPEAR(S) ON SHARE CERTIFICATE(S))

SHARES TENDERED
 (ATTACH ADDITIONAL SIGNED LIST IF NECESSARY)

CERTIFICATE NUMBER(S)(1)	TOTAL NUMBER OF SHARES REPRESENTED BY CERTIFICATE(S)(1)	NUMBER OF SHARE(S) TENDERED(2)
-----------------------------	--	--------------------------------------

TOTAL SHARES:

-
- (1) Need not be completed by Book-Entry Shareholders.
 - (2) Unless otherwise indicated, it will be assumed that all Shares represented by share certificates delivered to the Depository are being tendered hereby. See Instruction 4.
-

NOTE: SIGNATURES MUST BE PROVIDED BELOW. PLEASE READ THE INSTRUCTIONS SET FORTH IN THIS LETTER OF TRANSMITTAL CAREFULLY.

Ladies and Gentlemen:

The undersigned hereby tenders to Simon Property Acquisitions, Inc., a Delaware corporation (the "Purchaser") and a wholly owned subsidiary of Simon Property Group, Inc., a Delaware corporation ("SPG Inc."), the above-described shares of common stock, par value \$.01 per share (the "Common Stock" or the "Shares") of Taubman Centers, Inc., a Michigan corporation, pursuant to the Purchaser's offer to purchase all outstanding Shares at a price of \$18.00 per Share, net to the seller in cash, without interest thereon, upon the terms and subject to the conditions set forth in the Offer to Purchase, dated December 5, 2002, receipt of which is hereby acknowledged, and in this Letter of Transmittal (which, together with any amendments or supplements thereto or hereto, collectively constitute the "Offer"). The undersigned understands that the Purchaser reserves the right to transfer or assign, in whole at any time, or in part from time to time, to one or more of its affiliates, the right to purchase all or any portion of the Shares tendered pursuant to the Offer, but any such transfer or assignment will not relieve the Purchaser of its obligations under the Offer and will in no way prejudice the rights of tendering shareholders to receive payment for Shares validly tendered and accepted for payment pursuant to the Offer. Receipt of the Offer is hereby acknowledged.

Upon the terms and subject to the conditions of the Offer (and if the Offer is extended or amended, the terms of any such extension or amendment), subject to, and effective upon, acceptance for payment of, and payment for, the Shares tendered herewith in accordance with the terms of the Offer, including, without limitation, the Introduction and Section 14 of the Offer to Purchase, the undersigned hereby sells, assigns and transfers to, or upon the order of, the Purchaser all right, title and interest in and to, and any and all claims in respect of or arising or having arisen as a result of the undersigned's status as a holder of, all the Shares that are being tendered hereby (and any and all non-cash dividends, distributions, rights, other Shares or other securities issued or issuable in respect thereof on or after December 5, 2002 (collectively, "Distributions")) and irrevocably constitutes and appoints the Depository as the true and lawful agent and attorney-in-fact of the undersigned with respect to such Shares (and all Distributions), with full power of substitution (such power of attorney being deemed to be an irrevocable power coupled with an interest), to (i) deliver certificates for such Shares (and any and all Distributions), or transfer ownership of such Shares (and any and all Distributions) on the account books maintained by the Book-Entry Transfer Facility, together, in any such case, with all accompanying evidences of transfer and authenticity, to or upon the order of the Purchaser, (ii) present such Shares (and any and all Distributions) for transfer on the books of Taubman Centers, Inc. and (iii) receive all benefits and otherwise exercise all rights of beneficial ownership of such Shares (and any and all Distributions), all in accordance with the terms of the Offer.

If, on or after December 4, 2002, Taubman Centers, Inc. declares or pays any cash dividend on the Shares or other distribution on the Shares (except for regular quarterly cash dividends on the Shares not in excess of \$.255 per Share having customary and usual record dates and payment dates), or issues with respect to the Shares any additional Shares, shares of any other class of capital stock, other voting securities or any securities convertible into, or rights, warrants or options, conditional or otherwise, to acquire, any of the foregoing, payable or distributable to shareholders of record on a date prior to the transfer of the Shares purchased pursuant to the Offer to the Purchaser or its nominee or transferee on Taubman Centers, Inc.'s stock transfer records, then, subject to the provisions of Section 14 of the Offer to Purchase, (1) the Offer Price (as defined in the Offer to Purchase) may, in the sole discretion of the Purchaser, be reduced by the amount of any such cash dividends or cash distributions and (2) the whole of any such non-cash dividend, distribution or issuance to be received by the tendering shareholders will (a) be received and held by the tendering shareholders for the account of the Purchaser and will be required to be promptly remitted and transferred by each tendering shareholder to the Depository for the account of the Purchaser, accompanied by appropriate documentation of transfer, or (b) at the direction of the Purchaser, be exercised for the benefit of the Purchaser, in which case the proceeds of such exercise will promptly be remitted to the Purchaser. Pending such remittance and subject to applicable law, the Purchaser will be entitled to all rights and privileges as owner of any such non-cash dividend, distribution, issuance or proceeds and may withhold the entire Offer Price or deduct from the Offer Price the amount or value thereof, as determined by the Purchaser in its sole discretion.

By executing this Letter of Transmittal, the undersigned hereby irrevocably appoints Stephen E. Sterrett, Executive Vice President and Chief Financial Officer of SPG Inc., James M. Barkley, Secretary and General Counsel, and Shelly J. Doran, Vice President of Investor Relations of SPG Inc., and each of them, or any other designees of the Purchaser, as the attorneys-in-fact and proxies of the undersigned, each with full power of substitution and resubstitution (such power of attorney being deemed to be an irrevocable power coupled with an interest) to vote at any annual or special meeting of Taubman Centers, Inc.'s shareholders or any adjournment or postponement thereof or otherwise in such manner as each such attorney-in-fact and proxy or his substitute will in his sole discretion deem proper with respect to, to execute any written consent concerning any matter as each such attorney-in-fact and proxy or his substitute will in his sole discretion deem proper with respect to, and to otherwise act as each such attorney-in-fact and proxy or his substitute will in his sole discretion deem proper with respect to, all of the Shares (and any and all Distributions) tendered hereby and accepted for payment by the Purchaser. This appointment will be effective if and when, and only to the extent that, the Purchaser accepts such Shares for payment pursuant to the Offer. This power of attorney and proxy are irrevocable and are granted in consideration of the acceptance for payment of such Shares in accordance with the terms of the Offer. Such acceptance

for payment will, without further action, revoke any prior powers of attorney and proxies granted by the undersigned at any time with respect to such Shares (and any and all Distributions), and no subsequent powers of attorney, proxies, consents or revocations may be given by the undersigned with respect thereto (and, if given, will not be deemed effective). The Purchaser reserves the right to require that, in order for Shares or other securities to be deemed validly tendered, immediately upon the Purchaser's acceptance for payment of such Shares, the Purchaser must be able to exercise full voting, consent and other rights of a record and beneficial holder with respect to such Shares (and any and all Distributions), including voting at any meeting of Taubman Centers, Inc.'s shareholders.

The undersigned hereby represents and warrants that the undersigned has full power and authority to tender, sell, assign and transfer the Shares tendered hereby and all Distributions, that the undersigned owns the Shares tendered hereby within the meaning of Rule 14e-4 promulgated under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), that the tender of the tendered Shares complies with Rule 14e-4 under the Exchange Act, and that when the same are accepted for payment by the Purchaser, the Purchaser will acquire good, marketable and unencumbered title thereto and to all Distributions, free and clear of all liens, restrictions, charges and encumbrances and the same will not be subject to any adverse claims.

The undersigned will, upon request, execute and deliver any additional documents deemed by the Depository or the Purchaser to be necessary or desirable to complete the sale, assignment and transfer of the Shares tendered hereby and all Distributions. In addition, the undersigned will remit and transfer promptly to the Depository for the account of the Purchaser all Distributions in respect of the Shares tendered hereby, accompanied by appropriate documentation of transfer, and, pending such remittance and transfer or appropriate assurance thereof, the Purchaser will be entitled to all rights and privileges as owner of each such Distribution and may withhold the entire purchase price of the Shares tendered hereby or deduct from such purchase price the amount or value of such Distribution as determined by the Purchaser in its sole discretion.

All authority herein conferred or agreed to be conferred in this Letter of Transmittal shall not be affected by, and will survive, the death or incapacity of the undersigned, and any obligation of the undersigned hereunder will be binding upon the heirs, executors, administrators, personal representatives, trustees in bankruptcy, successors and assigns of the undersigned. Except as stated in the Offer and this Letter of Transmittal, this tender is irrevocable.

Tenders of Shares made pursuant to the Offer are irrevocable, except that Shares tendered pursuant to the Offer may be withdrawn at any time prior to the Expiration Date and, unless theretofore accepted for payment by the Purchaser pursuant to the Offer, may also be withdrawn at any time after February 2, 2003. See Section 4 of the Offer to Purchase.

The undersigned understands that the valid tender of Shares pursuant to any one of the procedures described in Section 3 of the Offer to Purchase and in the Instructions hereto will constitute a binding agreement between the undersigned and the Purchaser upon the terms and subject to the conditions of the Offer (and if the Offer is extended or amended, the terms or conditions of any such extension or amendment), including the undersigned's representation that the undersigned owns the Shares being tendered. The undersigned recognizes that under certain circumstances set forth in the Offer to Purchase, the Purchaser may not be required to accept for payment any of the Shares tendered hereby.

Unless otherwise indicated herein in the box entitled "Special Payment Instructions," please issue the check for the purchase price of all Shares purchased and/or return any certificates for Shares not tendered or accepted for payment in the name(s) of the registered holder(s) appearing above under "Description of Shares Tendered." Similarly, unless otherwise indicated under "Special Delivery Instructions," please mail the check for the purchase price of all Shares purchased and/or return any certificates for Shares not tendered or not accepted for payment (and any accompanying documents, as appropriate) to the address(es) of the registered holder(s) appearing above under "Description of Shares Tendered." In the event that the boxes entitled "Special Payment Instructions" and "Special Delivery Instructions" are both completed, please issue the check for the purchase price of all Shares purchased and/or return any certificates evidencing Shares not tendered or not accepted for payment (and any accompanying documents, as appropriate) in the name(s) of, and deliver such check and/or return any such certificates (and any accompanying documents, as appropriate) to, the person(s) so indicated. Unless otherwise indicated herein in the box entitled "Special Payment Instructions," please credit any Shares

tendered herewith by book-entry transfer that are not accepted for payment by crediting the account at the Book-Entry Transfer Facility designated above. The undersigned recognizes that the Purchaser has no obligation, pursuant to the "Special Payment Instructions," to transfer any Shares from the name of the registered holder thereof if the Purchaser does not accept for payment any of the Shares so tendered.

// CHECK HERE IF ANY OF THE CERTIFICATES REPRESENTING SHARES THAT YOU OWN HAVE BEEN LOST, DESTROYED OR STOLEN AND SEE INSTRUCTION 11.

NUMBER OF SHARES REPRESENTED BY LOST, DESTROYED OR STOLEN CERTIFICATES: _____

SPECIAL PAYMENT INSTRUCTIONS
(SEE INSTRUCTIONS 1, 5, 6 AND 7)

To be completed ONLY if the check for the purchase price of Shares accepted for payment (less the amount of any federal income and backup withholding tax required to be withheld) is to be issued in the name of someone other than the undersigned, if certificates for Shares not tendered or not accepted for payment are to be issued in the name of someone other than the undersigned or if Shares tendered hereby and delivered by book-entry transfer that are not accepted for payment are to be returned by credit to an account maintained at a Book-Entry Transfer Facility other than the account indicated above.

Issue: // Check
// Share Certificate(s) to:

Name(s): _____
(PLEASE PRINT)

Address: _____
(INCLUDE ZIP CODE)

(TAXPAYER IDENTIFICATION OR SOCIAL SECURITY NUMBER) (SEE SUBSTITUTE FORM W-9)

// Credit Shares delivered by book-entry transfer and not purchased to the Book-Entry Transfer Facility account.

(ACCOUNT NUMBER)

SPECIAL DELIVERY INSTRUCTIONS
(SEE INSTRUCTIONS 1, 5, 6 AND 7)

To be completed ONLY if certificates for Shares not tendered or not accepted for payment and/or the check for the purchase price of Shares accepted for payment (less the amount of any federal income and backup withholding tax required to be withheld) is to be sent to someone other than the undersigned or to the undersigned at an address other than that shown under "Description of Shares Tendered."

Mail: // Check
// Share Certificate(s) to:

Name(s): _____
(PLEASE PRINT)

Address: _____
(INCLUDE ZIP CODE)

IMPORTANT--SHAREHOLDERS SIGN HERE
(ALSO COMPLETE SUBSTITUTE FORM W-9 BELOW)

(SIGNATURE(S) OF SHAREHOLDER(S))

Dated: _____

(Must be signed by registered holder(s) exactly as name(s) appear(s) on the Share certificate(s) or on a security position listing or by person(s) authorized to become registered holder(s) by certificates and documents transmitted herewith. If signature is by trustee, executor, administrator, guardian, attorney-in-fact, officer of a corporation or other person acting in a fiduciary or representative capacity, please provide the following information and see Instruction 5.)

Name(s): _____
(PLEASE PRINT)

Capacity (Full Title): _____
(SEE INSTRUCTION 5)

Address: _____
(INCLUDE ZIP CODE)

Area Code and Telephone No.: _____

Taxpayer Identification or Social Security No.: _____
(SEE SUBSTITUTE FORM W-9)

GUARANTEE OF SIGNATURE(S)
(SEE INSTRUCTIONS 1 AND 5)

Authorized Signature: _____

Names(s): _____
(PLEASE PRINT)

Title: _____

Name of Firm: _____

Address: _____
(INCLUDE ZIP CODE)

Area Code and Telephone Number: _____

INSTRUCTIONS
FORMING PART OF THE TERMS AND CONDITIONS OF THE OFFER

1. **GUARANTEE OF SIGNATURES.** No signature guarantee is required on this Letter of Transmittal (a) if this Letter of Transmittal is signed by the registered holder(s) (which term, for purposes of this Section, includes any participant in any of the Book-Entry Transfer Facility's systems whose name appears on a security position listing as the owner of the Shares) of Shares tendered herewith, unless such registered holder(s) has (have) completed either the box entitled "Special Payment Instructions" or the box entitled "Special Delivery Instructions" on the Letter of Transmittal or (b) if such Shares are tendered for the account of a financial institution (including most commercial banks, savings and loan associations and brokerage houses) that is a participant in the Security Transfer Agents Medallion Program, the New York Stock Exchange Medallion Signature Guarantee Program or the Stock Exchange Medallion Program (each, an "Eligible Institution"). In all other cases, all signatures on this Letter of Transmittal must be guaranteed by an Eligible Institution. See Instruction 5.

If this Letter of Transmittal is signed by a person other than the registered holder(s) of the Shares evidenced by certificates listed and transmitted hereby, the Share certificates must be endorsed or accompanied by appropriate stock powers, in either case signed exactly as the name(s) of the registered holder(s) appear(s) on the Share certificates. Signature(s) on any such Share certificates or stock powers must be guaranteed by an Eligible Institution (unless signed by an Eligible Institution).

2. **DELIVERY OF LETTER OF TRANSMITTAL AND SHARES; GUARANTEED DELIVERY PROCEDURES.** This Letter of Transmittal is to be completed by shareholders of Taubman Centers, Inc. either if Share certificates are to be forwarded herewith or, unless an Agent's Message is utilized, if delivery of Shares is to be made by book-entry transfer pursuant to the procedures set forth herein and in Section 3 of the Offer to Purchase. For a shareholder validly to tender Shares pursuant to the Offer, either (a) a properly completed and duly executed Letter of Transmittal (or facsimile thereof), together with any required signature guarantees or an Agent's Message (in connection with book-entry transfer) and any other required documents, must be received by the Depositary at one of its addresses set forth herein on or prior to the Expiration Date and either (i) certificates for tendered Shares must be received by the Depositary at one of such addresses on or prior to the Expiration Date or (ii) Shares must be delivered pursuant to the procedures for book-entry transfer set forth herein and in Section 3 of the Offer to Purchase and a Book-Entry Confirmation must be received by the Depositary on or prior to the Expiration Date or (b) the tendering shareholder must comply with the guaranteed delivery procedures set forth herein and in Section 3 of the Offer to Purchase.

Shareholders whose certificates for Shares are not immediately available or who cannot deliver their certificates and all other required documents to the Depositary on or prior to the Expiration Date or who cannot comply with the book-entry transfer procedures on a timely basis may tender their Shares by properly completing and duly executing the Notice of Guaranteed Delivery pursuant to the guaranteed delivery procedure set forth herein and in Section 3 of the Offer to Purchase.

Pursuant to such guaranteed delivery procedures, (i) such tender must be made by or through an Eligible Institution, (ii) a properly completed and duly executed Notice of Guaranteed Delivery, substantially in the form provided by the Purchaser, must be received by the Depositary on or prior to the Expiration Date, and (iii) the certificates for all tendered Shares, in proper form for transfer (or a Book-Entry Confirmation with respect to all tendered Shares), together with a properly completed and duly executed Letter of Transmittal (or a facsimile thereof), with any required signature guarantees, or, in the case of a book-entry transfer, an Agent's Message, and any other required documents must be received by the Depositary within three trading days after the date of execution of such Notice of Guaranteed Delivery. A "trading day" is any day on which the New York Stock Exchange is open for business.

The term "Agent's Message" means a message transmitted by the Book-Entry Transfer Facility to, and received by, the Depository and forming a part of a Book-Entry Confirmation, which states that such Book-Entry Transfer Facility has received an express acknowledgment from the participant in such Book-Entry Transfer Facility tendering the Shares, that such participant has received and agrees to be bound by the terms of the Letter of Transmittal and that the Purchaser may enforce such agreement against the participant.

The Notice of Guaranteed Delivery may be delivered by hand to the Depository, transmitted by telegram or facsimile transmission, or mailed to the Depository and must include a guarantee by an Eligible Institution in the form set forth in such Notice of Guaranteed Delivery.

Notwithstanding any other provision hereof, payment for Shares accepted for payment pursuant to the Offer will in all cases be made only after timely receipt by the Depository of:

(1) Share certificates representing tendered Shares, and

(2) a Letter of Transmittal (or a facsimile thereof) or a Book-Entry Confirmation with respect to all tendered Shares, properly completed and duly executed, together with any required signature guarantees, or an Agent's Message in connection with a book-entry transfer of Shares and any other documents required by the Letter of Transmittal.

Accordingly, payment might not be made to all tendering shareholders at the same time, and will depend upon when Share certificates representing, or Book-Entry Confirmations of, such Shares are received into the Depository's account at the Book-Entry Transfer Facility.

The signatures on this Letter of Transmittal cover the Shares tendered hereby.

THE METHOD OF DELIVERY OF THE SHARES, THIS LETTER OF TRANSMITTAL AND ALL OTHER REQUIRED DOCUMENTS, INCLUDING DELIVERY THROUGH THE BOOK-ENTRY TRANSFER FACILITY, IS AT THE ELECTION AND RISK OF THE TENDERING SHAREHOLDER. THE SHARES WILL BE DEEMED DELIVERED ONLY WHEN ACTUALLY RECEIVED BY THE DEPOSITARY (INCLUDING, IN THE CASE OF A BOOK-ENTRY TRANSFER, BY BOOK-ENTRY CONFIRMATION). IF DELIVERY IS BY MAIL, REGISTERED MAIL WITH RETURN RECEIPT REQUESTED, PROPERLY INSURED, IS RECOMMENDED. IN ALL CASES, SUFFICIENT TIME SHOULD BE ALLOWED TO ENSURE TIMELY DELIVERY.

No alternative, conditional or contingent tenders will be accepted, and no fractional Shares will be purchased. All tendering shareholders, by executing this Letter of Transmittal (or facsimile thereof), waive any right to receive any notice of acceptance of their Shares for payment.

3. INADEQUATE SPACE. If the space provided herein under "Description of Shares Tendered" is inadequate, the number of Shares tendered and the Share certificate numbers with respect to such Shares should be listed on a separate signed schedule attached hereto.

4. PARTIAL TENDERS. (Not applicable to shareholders who tender by book-entry transfer). If fewer than all the Shares evidenced by any Share certificate delivered to the Depository herewith are to be tendered hereby, fill in the number of Shares that are to be tendered in the box entitled "Number of Shares Tendered." In any such case, new certificate(s) for the remainder of the Shares that were evidenced by the old certificates will be sent to the registered holder, unless otherwise provided in the appropriate box on this Letter of Transmittal, as soon as practicable after the acceptance for payment of the Shares tendered herewith. All Shares represented by certificates delivered to the Depository will be deemed to have been tendered unless otherwise indicated.

5. SIGNATURES ON LETTER OF TRANSMITTAL; STOCK POWERS AND ENDORSEMENTS. If this Letter of Transmittal is signed by the registered holder(s) of the Shares tendered hereby, the signature(s) must correspond with the name(s) as written on the face of the certificate(s) without alteration, enlargement or any change whatsoever.

If any of the Shares tendered hereby are held of record by two or more joint owners, all such owners must sign this Letter of Transmittal.

If any of the tendered Shares are registered in different names on several certificates, it will be necessary to complete, sign and submit as many separate Letters of Transmittal as there are different registrations of certificates.

If this Letter of Transmittal or any Share certificate or stock power is signed by a trustee, executor, administrator, guardian, attorney-in-fact, officer of a corporation or other person acting in a fiduciary or representative capacity, such person should so indicate when signing, and proper evidence satisfactory to the Purchaser of the authority of such person so to act must be submitted.

If this Letter of Transmittal is signed by the registered holder(s) of the Shares listed and transmitted hereby, no endorsements of Share certificates or separate stock powers are required unless payment or certificates for Shares not tendered or not accepted for payment are to be issued in the name of a person other than the registered holder(s). SIGNATURES ON ANY SUCH SHARE CERTIFICATES OR STOCK POWERS MUST BE GUARANTEED BY AN ELIGIBLE INSTITUTION.

If this Letter of Transmittal is signed by a person other than the registered holder(s) of the Shares evidenced by certificates listed and transmitted hereby, the Share certificates must be endorsed or accompanied by appropriate stock powers, in either case signed exactly as the name(s) of the registered holder(s) appear(s) on the Share certificates. Signature(s) on any such Share certificates or stock powers must be guaranteed by an Eligible

Institution (unless signed by an Eligible Institution).

6. STOCK TRANSFER TAXES. Except as otherwise provided in this Instruction 6, the Purchaser will pay all stock transfer taxes with respect to the transfer and sale of any Shares to it or its order pursuant to the Offer. If, however, payment of the purchase price of any Shares purchased is to be made to, or if certificates for Shares not tendered or not accepted for payment are to be registered in the name of, any person other than the registered holder(s), or if tendered certificates are registered in the name of any person other than the person(s) signing this Letter of Transmittal, the amount of any stock transfer taxes (whether imposed on the registered holder(s) or such other person or otherwise) payable on account of the transfer to such other person will be deducted from the purchase price of such Shares purchased unless evidence satisfactory to the Purchaser of the payment of such taxes, or exemption therefrom is submitted.

EXCEPT AS PROVIDED IN THIS INSTRUCTION 6, IT WILL NOT BE NECESSARY FOR TRANSFER TAX STAMPS TO BE AFFIXED TO THE SHARE CERTIFICATES EVIDENCING THE SHARES TENDERED HEREBY.

7. SPECIAL PAYMENT AND DELIVERY INSTRUCTIONS. If a check for the purchase price of any Shares accepted for payment is to be issued in the name of, and/or Share certificates for Shares not accepted for payment or not tendered are to be issued in the name of and/or returned to, a person other than the signer of this Letter of Transmittal or if a check is to be sent, and/or such certificates are to be returned, to a person other than the signer of this Letter of Transmittal, or to an address other than that shown above, the appropriate boxes on this Letter of Transmittal should be completed. Any shareholder(s) delivering Shares by book-entry transfer may request that Shares not purchased be credited to such account maintained at the Book-Entry Transfer Facility as such shareholder(s) may designate in the box entitled "Special Payment Instructions." If no such instructions are given, any such Shares not purchased will be returned by crediting the account at the Book-Entry Transfer Facility designated above as the account from which such Shares were delivered.

8. REQUESTS FOR ASSISTANCE OR ADDITIONAL COPIES. Questions and requests for assistance or additional copies of the Offer to Purchase, this Letter of Transmittal, the Notice of Guaranteed Delivery and the Guidelines for Certification of Taxpayer Identification Number on Substitute Form W-9 may be directed to MacKenzie Partners, Inc., the Information Agent for the Offer (the "Information Agent"), or to Merrill Lynch, Pierce, Fenner & Smith, Incorporated (the Dealer Manager), at their respective addresses and telephone numbers set forth below.

9. IRREGULARITIES; WAIVER OF CONDITIONS. All questions as to validity (including time of receipt) and acceptance for payment of any tender of Shares will be determined by the Purchaser, in its sole discretion, whose determination shall be final and binding. The Purchaser reserves the absolute right to reject any and all tenders determined by it not to be in the appropriate form or the acceptance for purchase of which may, in the opinion of its counsel, be unlawful. As set forth in the Offer to Purchase, the Purchaser also reserves the absolute right to waive any of the conditions of the Offer or any defect or irregularity in the tender of any Shares of any particular stockholder whether or not similar defects or irregularities are waived in the case of other stockholders. The Purchaser's interpretations of the terms and conditions of the Offer (including these instructions) will be final and binding. Unless waived, any defects or irregularities must be cured within such time as the Purchaser shall determine. None of the Purchaser, the Dealer Manager, the Depositary, the Information Agent or any other person will be under any duty to give notice of any defects or irregularities in tenders or shall incur any liability for failure to give any such notification. Tenders shall not be deemed to have been made until all defects and irregularities have been cured or waived.

10. BACKUP WITHHOLDING. In order to avoid "backup withholding" of federal income tax on payments pursuant to the Offer, a shareholder surrendering Shares in the Offer must, unless an exemption applies, provide the Depositary with such shareholder's correct taxpayer identification number ("TIN") on Substitute Form W-9 in this Letter of Transmittal and certify, under penalties of perjury, that such TIN is correct and that such shareholder is not subject to backup withholding.

Backup withholding is not an additional income tax. Rather, the amount of the backup withholding can be credited against the federal income tax liability of the person subject to the backup withholding, provided that the required information is given to the Internal Revenue Service. If backup withholding results in an overpayment of tax, a refund may be obtained by the shareholder upon filing an income tax return.

The shareholder is generally required to give the Depositary the TIN (i.e., social security number or employer identification number) of the record owner of the Shares. If the Shares are held in more than one name or are not in the name of the actual owner, consult the enclosed "Guidelines for Certification of Taxpayer Identification Number on Substitute Form W-9" for additional guidance on which number to report.

The box in Part 3 of the Substitute Form W-9 may be checked if the tendering shareholder has not been issued a TIN and has applied for a TIN or intends to apply for a TIN in the near future. If the box in Part 3 is checked, the shareholder or other payee must also complete the Certificate of Awaiting Taxpayer Identification Number below in order to avoid backup withholding. Notwithstanding that the box in Part 3 is checked and the Certificate of Awaiting Taxpayer Identification Number is completed, the Depositary will withhold 30% on all payments made prior to the time a properly certified TIN is provided to the Depositary. However, such amounts will be refunded to such shareholder if a TIN is provided to the Depositary within 60 days.

Certain shareholders (including, among others, most corporations and certain

foreign individuals and entities) are not subject to backup withholding. Noncorporate foreign shareholders should complete and sign the main signature form and a Form W-8BEN, Certificate of Foreign Status, a copy of which may be obtained from the Depository, in order to avoid backup withholding. See the enclosed "Guidelines for Certification of Taxpayer Identification Number on Substitute Form W-9" for more instructions.

11. LOST, DESTROYED OR STOLEN SHARE CERTIFICATES. If any certificate(s) representing Shares has (have) been lost, destroyed or stolen, the shareholder should promptly notify Mellon Investor Services, L.L.C., the transfer agent for Taubman Centers, Inc. at (888) 877-2889 and check the box immediately preceding the special payment/special delivery instructions and indicate the number of Shares lost. The shareholder will then be instructed as to the steps that must be taken in order to replace the Share certificate(s). This Letter of Transmittal and related documents cannot be processed until the procedures for replacing lost, destroyed or stolen Share certificates have been followed.

IMPORTANT: THIS LETTER OF TRANSMITTAL (OR FACSIMILE HEREOF) TOGETHER WITH ANY REQUIRED SIGNATURE GUARANTEES, OR, IN THE CASE OF A BOOK-ENTRY TRANSFER, AN AGENT'S MESSAGE, AND ANY OTHER REQUIRED DOCUMENTS, MUST BE RECEIVED BY THE DEPOSITARY ON OR PRIOR TO THE EXPIRATION DATE AND EITHER CERTIFICATES FOR TENDERED SHARES MUST BE RECEIVED BY THE DEPOSITARY OR SHARES MUST BE DELIVERED PURSUANT TO THE PROCEDURES FOR BOOK-ENTRY TRANSFER, IN EACH CASE ON OR PRIOR TO THE EXPIRATION DATE, OR THE TENDERING SHAREHOLDER MUST COMPLY WITH THE PROCEDURES FOR GUARANTEED DELIVERY.

IMPORTANT TAX INFORMATION

Under Federal income tax law, a shareholder whose tendered Shares are accepted for payment is generally required to provide the Depository (as payer) with such shareholder's correct taxpayer identification number on Substitute Form W-9 below. If such shareholder is an individual, the taxpayer identification number is his social security number. If a tendering shareholder is subject to backup withholding, such shareholder must cross out item (2) of Part 2 (the Certification box) on the Substitute Form W-9. If the Depository is not provided with the correct taxpayer identification number, the shareholder may be subject to a \$50 penalty imposed by the Internal Revenue Service. In addition, payments that are made to such shareholder with respect to Shares purchased pursuant to the Offer may be subject to backup withholding.

Certain shareholders (including, among others, most corporations and certain foreign individuals) are not subject to these backup withholding and reporting requirements. In order for a foreign individual to qualify as an exempt recipient, that shareholder must submit a statement, signed under penalties of perjury, attesting to that individual's exempt status. Such statements can be obtained from the Depository. Exempt shareholders, other than foreign individuals, should furnish their TIN, write "Exempt" on the face of the Substitute Form W-9 below, and sign, date and return the Substitute Form W-9 to the Depository. See the enclosed "Guidelines for Certification of Taxpayer Identification Number on Substitute Form W-9" for additional instructions.

If backup withholding applies, the Depository is required to withhold 30% of any payments made to the shareholder. Backup withholding is not an additional tax. Rather, the tax liability of persons subject to backup withholding will be reduced by the amount of tax withheld. If withholding results in an overpayment of taxes, a refund may be obtained from the Internal Revenue Service.

TO BE COMPLETED BY ALL TENDERING SHAREHOLDERS

(SEE INSTRUCTION 10)

PAYER'S NAME: COMPUTERSHARE INVESTOR SERVICES OF NEW YORK AS DEPOSITARY

SUBSTITUTE FORM W-9 Department of the Treasury Internal Revenue Service	Part I: PLEASE PROVIDE YOUR TIN IN THE BOX AT RIGHT AND CERTIFY BY SIGNING AND DATING BELOW	Social Security Number (If awaiting TIN write "Applied For") OR ----- Employer Identification Number (If awaiting TIN write "Applied For")

Payer's Request for Taxpayer Identification Number (TIN)	PART 3--Awaiting TIN / /	

Part 2--Certification--UNDER PENALTIES OF PERJURY, I CERTIFY THAT:

- (1) The number shown on this form is my correct Taxpayer Identification Number (or I am waiting for a number to be issued for me), and
- (2) I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (the "IRS") that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding.

CERTIFICATION INSTRUCTIONS--You must cross out item (2) above if you have been notified by the IRS that you are currently subject to backup withholding because of underreporting interest or dividends on your tax returns. However, if after being notified by the IRS that you are subject to backup withholding, you receive another notification from the IRS that you are no longer subject to backup withholding, do not cross out such item (2). (Also see instructions in the enclosed Guidelines.)

Signature _____ Date _____

NOTE: FAILURE TO COMPLETE AND RETURN THIS FORM MAY RESULT IN BACKUP WITHHOLDING OF 30% OF ANY PAYMENTS MADE TO YOU PURSUANT TO THE OFFER. PLEASE REVIEW THE ENCLOSED GUIDELINES FOR CERTIFICATION OF TAXPAYER IDENTIFICATION NUMBER ON SUBSTITUTE FORM W-9 FOR ADDITIONAL DETAILS.

YOU MUST COMPLETE THE FOLLOWING CERTIFICATE IF YOU CHECKED THE BOX IN
PART 3 OF THE SUBSTITUTE FORM W-9.

CERTIFICATE OF AWAITING TAXPAYER IDENTIFICATION NUMBER

I certify under penalties of perjury that a Taxpayer Identification Number has not been issued to me, and either (1) I have mailed or delivered an application to receive a Taxpayer Identification Number to the appropriate Internal Revenue Service Center or Social Security Administration Office or (2) I intend to mail or deliver an application in the near future. I understand that if I do not provide a Taxpayer Identification Number to the Depository by the time of payment, 30% of all reportable payments made to me thereafter will be withheld, but that such amounts will be refunded to me if I provide a certified Taxpayer Identification Number to the Depository within sixty (60) days.

SIGNATURE

DATE

Name:
(PLEASE PRINT)

Address:
(INCLUDE ZIP CODE)

FACSIMILE COPIES OF THIS LETTER OF TRANSMITTAL, PROPERLY COMPLETED AND DULY EXECUTED, WILL BE ACCEPTED. THE LETTER OF TRANSMITTAL, CERTIFICATES FOR SHARES AND ANY OTHER REQUIRED DOCUMENTS SHOULD BE SENT OR DELIVERED BY EACH SHAREHOLDER OF TAUBMAN CENTERS, INC. OR HIS BROKER, DEALER, COMMERCIAL BANK, TRUST COMPANY OR OTHER NOMINEE TO THE DEPOSITARY AT ONE OF ITS ADDRESSES SET FORTH ABOVE.

Any questions or requests for assistance may be directed to the Information Agent or the Dealer Manager at their respective addresses and telephone numbers set forth below.

Requests for additional copies of the Offer to Purchase, the Letter of Transmittal and other tender offer materials may be directed to the Information Agent or to brokers, dealers, commercial banks or trust companies.

THE INFORMATION AGENT FOR THE OFFER IS:

[GRAPHIC]
105 Madison Avenue
New York, New York 10016
(212) 929-5500 (call collect)
or
CALL TOLL-FREE (800) 322-2885

THE DEALER MANAGER FOR THE OFFER IS:

MERRILL LYNCH & CO.
4 World Financial Center
New York, New York 10080
CALL TOLL-FREE (866) 276-1462

December 5, 2002

NOTICE OF GUARANTEED DELIVERY
FOR
TENDER OF SHARES OF COMMON STOCK
OF
TAUBMAN CENTERS, INC.
TO
SIMON PROPERTY ACQUISITIONS, INC.
A WHOLLY OWNED SUBSIDIARY
OF
SIMON PROPERTY GROUP, INC.

(NOT TO BE USED FOR SIGNATURE GUARANTEES)

THE OFFER AND WITHDRAWAL RIGHTS WILL EXPIRE AT 12:00 MIDNIGHT,
NEW YORK CITY TIME, ON FRIDAY, JANUARY 17, 2003, UNLESS THE OFFER IS EXTENDED.

As set forth in Section 3 of the Offer to Purchase, dated December 5, 2002, this Notice of Guaranteed Delivery, or a form substantially equivalent hereto, must be used to accept the Offer (as defined below) if certificates representing shares of common stock, par value \$.01 per share (the "Common Stock" or "Shares"), of Taubman Centers, Inc., a Michigan corporation, are not immediately available, if the procedure for book-entry transfer cannot be completed on or prior to the Expiration Date (as defined in the Offer to Purchase), or if time will not permit all required documents to reach the Depository on or prior to the Expiration Date. Such form may be delivered by hand, transmitted by facsimile transmission or mailed to the Depository. See Section 3 of the Offer to Purchase.

The Depository for the Offer is:
COMPUTERSHARE TRUST COMPANY OF NEW YORK

BY MAIL:

Attn: Computershare Trust Company
of New York
Wall Street Station
P.O. Box 1010
New York, New York 10268-1010
(registered or certified mail recommended)

BY FACSIMILE TRANSMISSION:

(For Eligible Institutions
Only)
(212) 701-7636

CONFIRM FACSIMILE BY TELEPHONE:
(212) 701-7624

BY HAND/OVERNIGHT DELIVERY:

Attn: Computershare Trust Company
of New York
Wall Street Plaza
88 Pine Street, 19th Floor
New York, New York 10005

DELIVERY OF THIS NOTICE OF GUARANTEED DELIVERY TO AN ADDRESS OTHER THAN AS SET FORTH ABOVE OR TRANSMISSION OF INSTRUCTIONS VIA FACSIMILE TO A NUMBER OTHER THAN AS SET FORTH ABOVE WILL NOT CONSTITUTE A VALID DELIVERY.

This form is not to be used to guarantee signatures. If a signature on a Letter of Transmittal is required to be guaranteed by an "Eligible Institution" under the instructions thereto, such signature guarantee must appear in the applicable space provided in the signature box on the Letter of Transmittal.

The Eligible Institution that completes this form must communicate the guarantee to the Depository and must deliver the Letter of Transmittal and certificates for Shares to the Depository within the time period shown herein. Failure to do so could result in a financial loss to such Eligible Institution.

THE GUARANTEE ON THE REVERSE SIDE MUST BE COMPLETED.

Ladies and Gentlemen:

The undersigned hereby tenders to Simon Property Acquisitions, Inc., a Delaware corporation (the "Purchaser") and a wholly owned subsidiary of Simon Property Group, Inc., a Delaware corporation ("SPG Inc."), upon the terms and subject to the conditions set forth in the Purchaser's Offer to Purchase, dated December 5, 2002 (the "Offer to Purchase"), and the related Letter of Transmittal (which, together with any amendments or supplements thereto, constitute the "Offer"), receipt of which is hereby acknowledged, the number of shares set forth below of common stock, par value, \$.01 per share (the "Common Stock" or the "Shares") of Taubman Centers, Inc., a Michigan corporation, pursuant to the guaranteed delivery procedures set forth in Section 3 of the Offer to Purchase.

Number of Shares tendered:

Name(s) of Record Holder(s):
PLEASE PRINT

Certificate Nos. (if available):

Address(es):

ZIP CODE

Check box if Shares will be tendered by
book-entry transfer: / /

Area Code and Tel. No.:

Account Number:

Signature(s):

Dated:

THE GUARANTEE BELOW MUST BE COMPLETED
GUARANTEE
(NOT TO BE USED FOR SIGNATURE GUARANTEES)

The undersigned, a firm which is a bank, broker, dealer, credit union, savings association or other entity which is a member in good standing of a recognized Medallion Program approved by the Securities Transfer Association Inc., including the Securities Transfer Agents Medallion Program, the Stock Exchange Medallion Program and the New York Stock Exchange Medallion Signature Program or any other "eligible guarantor institution" (as such term is defined under Rule 17Ad-15 under the Securities Exchange Act of 1934, as amended), hereby (a) represents that the above-named recordholder(s) "own(s)"

the Shares tendered hereby within the meaning of Rule 14e-4 under the Securities Exchange Act of 1934 ("Rule 14e-4"), (b) represents that the tender of Shares effected hereby complies with Rule 14e-4 and (c) guarantees to deliver to the Depository either certificates representing the Shares tendered hereby, in proper form for transfer, or confirmation of book-entry transfer of such Shares into the Depository's account at The Depository Trust Company, in each case with delivery of a properly completed and duly executed Letter of Transmittal (or facsimile thereof), with any required signature guarantees, or an Agent's Message, and any other documents required by the Letter of Transmittal, within three trading days (as defined in the Offer to Purchase) after the date hereof.

The Eligible Institution that completes this form must communicate the guarantee to the Depository and must deliver the Letter of Transmittal and certificates for Shares to the Depository within the same time period herein. Failure to do so could result in a financial loss to such Eligible Institution.

Name of Firm:

AUTHORIZED SIGNATURE

Address:

Name:

PLEASE PRINT

Title:

ZIP CODE

Area Code & Tel. No.:

Date:

DO NOT SEND CERTIFICATES FOR SHARES WITH THIS NOTICE OF GUARANTEED DELIVERY.
CERTIFICATES SHOULD BE SENT ONLY WITH YOUR LETTER OF TRANSMITTAL.

MERRILL
LYNCH &
CO. FOUR
WORLD
FINANCIAL
CENTER
NEW
YORK,
NEW YORK
10080
(866)
276-1412
(CALL
TOLL-
FREE)

OFFER TO PURCHASE
ALL OUTSTANDING SHARES OF COMMON STOCK
OF
TAUBMAN CENTERS, INC.
AT
\$18.00 NET PER SHARE IN CASH
BY
SIMON PROPERTY ACQUISITIONS, INC.,
A WHOLLY OWNED SUBSIDIARY OF
SIMON PROPERTY GROUP, INC.

THE OFFER AND WITHDRAWAL RIGHTS WILL EXPIRE AT 12:00 MIDNIGHT,
NEW YORK CITY TIME, ON FRIDAY, JANUARY 17, 2003, UNLESS THE OFFER IS EXTENDED.

December 5, 2002

To Brokers, Dealers, Commercial Banks,
Trust Companies and Other Nominees:

We have been engaged by Simon Property Acquisitions, Inc. (the "Purchaser"), a Delaware corporation and a wholly owned subsidiary of Simon Property Group, Inc. ("SPG Inc."), to act as Dealer Manager in connection with the offer being made by SPG Inc. through the Purchaser to purchase all outstanding shares of common stock, par value \$.01 (the "Common Stock" or the "Shares"), of Taubman Centers, Inc., a Michigan corporation, at a price of \$18.00 per Share, net to the seller in cash, without interest thereon, upon the terms and subject to the conditions set forth in the Offer to Purchase, dated December 5, 2002 (the "Offer to Purchase"), and in the related Letter of Transmittal (which, together with any amendments or supplements thereto, constitute the "Offer") enclosed herewith. In this context, we hereby request that you please furnish copies of the enclosed materials to those of your clients for whose accounts you hold Shares registered in your name or in the name of your nominee.

THE OFFER IS CONDITIONED UPON, AMONG OTHER THINGS, (1) THERE BEING VALIDLY TENDERED AND NOT WITHDRAWN PRIOR TO THE EXPIRATION OF THE OFFER SUCH NUMBER OF SHARES OF TAUBMAN CENTERS, INC. THAT REPRESENTS, TOGETHER WITH SHARES OWNED BY THE PURCHASER, SPG INC. OR ANY OF ITS OTHER SUBSIDIARIES, AT LEAST TWO-THIRDS (2/3) OF THE TOTAL VOTING POWER OF TAUBMAN CENTERS, INC., (2) THE PURCHASER BEING SATISFIED, IN ITS SOLE DISCRETION, THAT AFTER CONSUMMATION OF THE OFFER NONE OF THE SHARES ACQUIRED BY THE PURCHASER SHALL BE DEEMED "EXCESS STOCK" (AS DEFINED IN THE OFFER TO PURCHASE), (3) FULL VOTING RIGHTS FOR ALL SHARES TO BE ACQUIRED BY THE PURCHASER IN THE OFFER HAVING BEEN APPROVED BY THE SHAREHOLDERS OF TAUBMAN CENTERS, INC. PURSUANT TO THE MICHIGAN CONTROL SHARE ACT (AS DEFINED IN THE OFFER TO PURCHASE), OR THE PURCHASER BEING SATISFIED, IN ITS SOLE DISCRETION, THAT THE PROVISIONS OF SUCH STATUTE ARE INVALID OR OTHERWISE INAPPLICABLE TO THE SHARES TO BE ACQUIRED BY THE PURCHASER PURSUANT TO THE OFFER, AND (4) THE PURCHASER BEING SATISFIED, IN ITS SOLE DISCRETION, THAT, AFTER CONSUMMATION OF THE OFFER, THE MICHIGAN BUSINESS COMBINATION ACT (AS DEFINED IN THE OFFER TO PURCHASE) WILL NOT PROHIBIT FOR ANY PERIOD OF TIME, OR IMPOSE ANY SHAREHOLDER APPROVAL REQUIREMENT WITH RESPECT TO, THE PROPOSED SECOND STEP MERGER OR ANY OTHER BUSINESS COMBINATION INVOLVING TAUBMAN CENTERS, INC. AND THE PURCHASER OR ANY OTHER AFFILIATE OF SPG INC.

For your information and for forwarding to your clients for whom you hold Shares registered in your name or in the name of your nominee, we are enclosing the following documents:

1. Offer to Purchase dated December 5, 2002;
2. Letter of Transmittal for your use in accepting the Offer and tendering Shares and for the information of your clients;
3. Notice of Guaranteed Delivery to be used to accept the Offer if certificates for Shares and all other required documents cannot be delivered to the Depository, or if the procedures for book-entry transfer cannot be completed, on or prior to the Expiration Date;
4. A letter which may be sent to your clients for whose accounts you hold Shares registered in your name or in the name of your nominee, with space provided for obtaining such clients' instructions with regard to the Offer;
5. Guidelines for Certification of Taxpayer Identification Number on Substitute Form W-9; and
6. A return envelope addressed to Computershare Trust Company of New York (the "Depository").

YOUR PROMPT ACTION IS REQUESTED. WE URGE YOU TO CONTACT YOUR CLIENTS AS PROMPTLY AS POSSIBLE. PLEASE NOTE THAT THE OFFER AND WITHDRAWAL RIGHTS EXPIRE AT 12:00 MIDNIGHT, NEW YORK CITY TIME, ON FRIDAY, JANUARY 17, 2003, UNLESS THE OFFER IS EXTENDED.

Upon the terms and subject to the conditions of the Offer (including, if the Offer is extended or amended, the terms and conditions of the Offer as so extended or amended), the Purchaser will purchase, by accepting for payment, and will pay for all Shares validly tendered and not withdrawn on or prior to the Expiration Date as soon as practicable after the Expiration Date. Payment for Shares purchased pursuant to the Offer will, in all cases, be made only after timely receipt by the Depository of (i) certificates for such Shares, or timely confirmation of a book-entry transfer of such Shares (if such procedure is available) into the Depository's account at The Depository Trust Company pursuant to the procedures described in Section 3 of the Offer to Purchase, (ii) a properly completed and duly executed Letter of Transmittal (or a properly completed and manually signed facsimile thereof) or an Agent's Message (as defined in the Offer to Purchase) in connection with a book-entry transfer, and (iii) any other documents required by the Letter of Transmittal.

The Purchaser will not pay any fees or commissions to any broker, dealer or other person (other than the Dealer Manager and the Information Agent, as described in the Offer to Purchase) for soliciting tenders of Shares pursuant to the Offer. The Purchaser will, however, upon request, reimburse brokers, dealers, commercial banks and trust companies and other nominees for customary clerical and mailing expenses incurred by them in forwarding the enclosed materials to their customers.

The Purchaser will pay or cause to be paid all stock transfer taxes applicable to its purchase of Shares pursuant to the Offer, subject to Instruction 6 of the Letter of Transmittal.

In order to accept the Offer, (i) a duly executed and properly completed Letter of Transmittal (or facsimile thereof), with any required signature guarantees, or an Agent's Message in connection with a book-entry transfer of Shares, and any other required documents, should be sent to the Depository, and (ii) either certificates representing the tendered Shares should be delivered or such Shares should be tendered by book-entry transfer into the Depository's account at The Depository Trust Company, all in accordance with the instructions set forth in the Letter of Transmittal and in the Offer to Purchase.

If holders of Shares wish to tender, but it is impracticable for them to forward their certificates or other required documents or to complete the procedures for delivery by book-entry transfer prior to

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the expiration of the Offer, a tender may be effected by following the guaranteed delivery procedures specified in Section 3 of the Offer to Purchase.

Questions or requests for assistance may be directed to the Information Agent or the Dealer Manager at their respective addresses and telephone numbers set forth on the back cover of the Offer to Purchase. Requests for additional copies of the Offer to Purchase, the Letter of Transmittal and other tender offer materials may be directed to the Information Agent or to brokers, dealers, commercial banks or trust companies.

Very truly yours,
Merrill Lynch, Pierce, Fenner & Smith
Incorporated

NOTHING CONTAINED HEREIN OR IN THE ENCLOSED DOCUMENTS WILL CONSTITUTE YOU THE AGENT OF PURCHASER, SPG INC., THE DEALER MANAGER, TAUBMAN CENTERS, INC., THE INFORMATION AGENT, THE DEPOSITARY, OR ANY AFFILIATE OF ANY OF THE FOREGOING, OR AUTHORIZE YOU OR ANY OTHER PERSON TO USE ANY DOCUMENT OR MAKE ANY STATEMENT ON BEHALF OF ANY OF THEM IN CONNECTION WITH THE OFFER OTHER THAN THE DOCUMENTS ENCLOSED HERewith AND THE STATEMENTS CONTAINED THEREIN.

3

OFFER TO PURCHASE
ALL OUTSTANDING SHARES OF COMMON STOCK
OF
TAUBMAN CENTERS, INC.
AT
\$18.00 NET PER SHARE IN CASH
BY
SIMON PROPERTY ACQUISITIONS, INC.,
A WHOLLY OWNED SUBSIDIARY
OF
SIMON PROPERTY GROUP, INC.

THE OFFER AND WITHDRAWAL RIGHTS WILL EXPIRE AT 12:00 MIDNIGHT,
NEW YORK CITY TIME, ON FRIDAY, JANUARY 17, 2003, UNLESS THE OFFER IS EXTENDED.

December 5, 2002

To Our Clients:

Enclosed for your consideration are the Offer to Purchase, dated December 5, 2002 (the "Offer to Purchase"), and the related Letter of Transmittal (which, together with any amendments or supplements thereto, collectively constitute the "Offer") in connection with the offer by Simon Property Acquisitions, Inc., (the "Purchaser"), a Delaware corporation and a wholly owned subsidiary of Simon Property Group, Inc. ("SPG Inc."), to purchase all outstanding shares of common stock, par value \$.01 per share (the "Common Stock" or the "Shares"), of Taubman Centers, Inc., a Michigan corporation, at a purchase price of \$18.00 per Share, net to you in cash, without interest thereon.

WE ARE THE HOLDER OF RECORD OF SHARES HELD FOR YOUR ACCOUNT. A TENDER OF SUCH SHARES CAN BE MADE ONLY BY US AS THE HOLDER OF RECORD AND PURSUANT TO YOUR INSTRUCTIONS. THE ENCLOSED LETTER OF TRANSMITTAL IS FURNISHED TO YOU FOR YOUR INFORMATION ONLY AND CANNOT BE USED BY YOU TO TENDER SHARES HELD BY US FOR YOUR ACCOUNT.

Accordingly, we hereby request instructions as to whether you wish us to tender any or all of the Shares held by us for your account, upon the terms and subject to the conditions set forth in the Offer.

Your attention is invited to the following:

1. The offer price is \$18.00 per Share, net to you in cash, without interest upon the terms and subject to the conditions set forth in the Offer.
2. The Offer is being made for all outstanding Shares.
3. Following the consummation of the Offer, SPG Inc. intends, as soon as practicable, to propose and seek to have Taubman Centers, Inc. consummate a merger or similar business combination (the "Proposed Merger") with the Purchaser or another subsidiary of SPG Inc., pursuant to which each then outstanding Share (other than Shares held by the Purchaser, SPG Inc. or its other subsidiaries) would be converted into the right to receive an amount in cash per Share equal to the highest price per Share paid by the Purchaser pursuant to the Offer, without interest.
4. The Offer and withdrawal rights expire at 12:00 Midnight, New York City time, on Friday, January 17, 2003, unless the Offer is extended.
5. THE OFFER IS CONDITIONED UPON, AMONG OTHER THINGS, (1) THERE BEING VALIDLY TENDERED AND NOT WITHDRAWN PRIOR TO THE EXPIRATION OF THE OFFER SUCH NUMBER OF SHARES OF TAUBMAN CENTERS, INC. THAT REPRESENTS, TOGETHER WITH SHARES OWNED BY THE PURCHASER, SIMON PROPERTY GROUP, INC. OR ANY OF ITS OTHER SUBSIDIARIES, AT LEAST TWO-THIRDS (2/3) OF THE TOTAL VOTING POWER OF TAUBMAN CENTERS, INC., (2) THE PURCHASER BEING SATISFIED, IN ITS SOLE DISCRETION, THAT AFTER CONSUMMATION OF THE OFFER NONE OF THE SHARES ACQUIRED BY THE PURCHASER SHALL BE DEEMED "EXCESS STOCK" (AS DEFINED IN THE OFFER TO PURCHASE), (3) FULL VOTING RIGHTS FOR ALL SHARES TO BE ACQUIRED BY THE PURCHASER IN THE OFFER HAVING BEEN APPROVED BY THE SHAREHOLDERS OF TAUBMAN CENTERS, INC. PURSUANT TO THE MICHIGAN CONTROL SHARE ACT (AS DEFINED IN THE OFFER TO PURCHASE), OR THE PURCHASER BEING SATISFIED, IN ITS SOLE DISCRETION, THAT THE PROVISIONS OF SUCH STATUTE ARE INVALID OR OTHERWISE INAPPLICABLE TO THE SHARES TO BE ACQUIRED BY THE PURCHASER PURSUANT TO THE OFFER, AND (4) THE PURCHASER BEING SATISFIED, IN ITS SOLE DISCRETION, THAT, AFTER CONSUMMATION OF THE OFFER, THE MICHIGAN BUSINESS COMBINATION ACT (AS DEFINED IN THE OFFER TO PURCHASE) WILL NOT PROHIBIT FOR ANY PERIOD OF TIME, OR IMPOSE ANY SHAREHOLDER APPROVAL REQUIREMENT WITH RESPECT TO, THE PROPOSED MERGER OR ANY OTHER BUSINESS COMBINATION INVOLVING TAUBMAN CENTERS, INC. AND THE PURCHASER OR ANY OTHER AFFILIATE OF SPG INC.
6. Any stock transfer taxes applicable to the sale of Shares to Purchaser pursuant to the Offer will be paid by Purchaser, except as otherwise provided in Instruction 6 of the Letter of Transmittal.

The Purchaser will not pay any fees or commissions to any broker, dealer or other person (other than the Dealer Manager and the Information Agent, as described in the Offer to Purchase) for soliciting tenders of Shares pursuant to the Offer.

The Offer is being made solely by this Offer to Purchase and the related Letter of Transmittal and is being made to all holders of the Shares. The Purchaser is not aware of any state where the making of the Offer is prohibited by administrative or judicial action pursuant to any valid state statute. If the Purchaser becomes aware of any valid state statute prohibiting the making of the

Offer or the acceptance of Shares pursuant thereto, the Purchaser will make a good faith effort to comply with any such state statute. If, after such good faith effort the Purchaser cannot comply with any such state statute, the Offer will not be made to (nor will tenders be accepted from or on behalf of) the holders of Shares in such state. In any jurisdiction where the securities, blue sky or other laws require the Offer to be made by a licensed broker or dealer, the Offer shall be deemed to be made on behalf of the Purchaser by Merrill Lynch & Co., the Dealer Manager for the Offer, or one or more registered brokers or dealers which are licensed under the laws of such jurisdiction.

In all cases, payment for Shares purchased pursuant to the Offer will be made only after timely receipt by Computershare Trust Company of New York (the "Depository") of (a) the Share certificates ("Share Certificates") representing such Shares or timely confirmation (a "Book-Entry Confirmation") of the book-entry transfer of such Shares (if such procedure is available), into the Depository's account at The Depository Trust Company (the "Book-Entry Transfer Facility"), pursuant to the procedures set forth in Section 3 of the Offer to Purchase, (b) the Letter of Transmittal (or a facsimile thereof), properly completed and duly executed, with any required signature guarantees, or an Agent's Message (as defined in the Offer to Purchase) in connection with a book-entry transfer, and (c) any other documents required by the Letter of Transmittal.

If you wish to have us tender any or all of your Shares, please so instruct us by completing, executing and returning to us the instruction form set forth on the reverse side of this letter. An envelope to return your instructions to us is enclosed. If you authorize the tender of your Shares, all such Shares will be tendered unless otherwise specified on the reverse side of this letter. Your instructions should be forwarded to us in ample time to permit us to submit a tender on your behalf prior to the expiration of the Offer.

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INSTRUCTIONS WITH RESPECT TO THE
OFFER TO PURCHASE FOR CASH
ALL OUTSTANDING SHARES OF COMMON STOCK
OF
TAUBMAN CENTERS, INC.

The undersigned acknowledge(s) receipt of your letter and the enclosed Offer to Purchase, dated December 5, 2002 (the "Offer to Purchase") and the related Letter of Transmittal in connection with the Offer by Simon Property Acquisitions, Inc., a Delaware corporation (the "Purchaser") and a wholly owned subsidiary of Simon Property Group, Inc., a Delaware corporation ("SPG Inc."), to purchase all outstanding shares of common stock, par value \$.01 per share (the "Common Stock" or the "Shares"), of Taubman Centers, Inc., a Michigan corporation, at a price of \$18.00 per Share, net to the seller in cash, without interest thereon, upon the terms and subject to the conditions set forth in the Offer to Purchase and the related Letter of Transmittal.

This will instruct you to tender the number of Shares indicated below (or if no number is indicated below, all Shares) held by you for the account of the undersigned, upon the terms and subject to the conditions set forth in the Offer.

Number of Common Shares to Be Tendered(*)

Dated: _____

Signature(s)

Print Name(s)

Print Addresses(es)

Area Code and Telephone Number

Tax ID or Social Security Number

* Unless otherwise indicated, it will be assumed that all Shares held by you for your account are to be tendered.

GUIDELINES FOR CERTIFICATION OF TAXPAYER IDENTIFICATION NUMBER
ON SUBSTITUTE FORM W-9

GUIDELINES FOR DETERMINING THE PROPER IDENTIFICATION NUMBER TO GIVE THE
PAYER.--Social Security numbers have nine digits separated by two hyphens:
i.e., 000-00-0000. Employer identification numbers have nine digits separated by
only one hyphen: i.e., 00-0000000. The table below will help determine the
number to give the payer.

----- GIVE
THE SOCIAL
SECURITY FOR
THIS TYPE OF
ACCOUNT:
NUMBER OF --

----- 1. An
individual's
The
individual
account 2.
Two or more
The actual
owner of the
individuals
individuals
(joint
account or,
if combined
account)
funds, the
first
individual on
the
account(1) 3.
Husband and
wife The
actual owner
of the (joint
account)
account or,
if joint
funds, either
person(1) 4.
Custodian
account of a
The minor(2)
minor
(Uniform Gift
to Minors
Act) 5. Adult
and minor
(joint The
adult or, if
the minor
account) is
the only
contributor,
the minor(1)
6. Account in
the name of
The ward,
minor, or
guardian or
committee
incompetent
person(3) for
a designated
ward, minor,
or
incompetent
person 7. (a)
The usual The
grantor-
trustee(1)
revocable
savings trust
account
(grantor is
also a
trustee) (b)
So-called
trust The
actual
owner(1)
account that
is not a
legal or
valid trust
under State

Law 8. Sole
proprietorship
The owner(4)
account

----- GIVE
THE EMPLOYER
IDENTIFICATION
FOR THIS TYPE
OF ACCOUNT:
NUMBER OF --

----- 9. A
valid trust,
estate, The
legal entity
(Do not or
pension trust
furnish the
identifying
number of the
personal
representative
or trustee
unless the
legal entity
itself is not
designated in
the account
title)(5) 10.

Corporate
account The
corporation
11.

Religious,
charitable,
The
organization
or
educational
organization
account 12.

Partnership
account The
partnership
held in the
name of the
business 13.
Association,
club, or The
organization
other tax-
exempt
organization

14. A broker
or registered
The broker or
nominee

nominee 15.
Account with
the The

public entity
Department of
Agriculture
in the name
of a public
entity (such
as a state or
local
government,
school
district or
prison) that
receives
agricultural
program
payments

-
- (1) List first and circle the name of the person whose number you furnish.
 - (2) Circle the minor's name and furnish the minor's social security number.
 - (3) Circle the ward's, minor's or incompetent person's name and furnish such person's social security number.
 - (4) Show the name of the owner.
 - (5) List first and circle the name of the legal trust, estate, or pension trust.

NOTE: If no name is circled when there is more than one name, the number will be considered to be that of the first name listed.

GUIDELINES FOR CERTIFICATION OF TAXPAYER IDENTIFICATION
NUMBER ON SUBSTITUTE FORM W-9

OBTAINING A NUMBER

If you do not have a taxpayer identification number or you do not know your number, obtain Form SS-5, Application for a Social Security Number Card, Form SS-4, Application for Employer Identification Number, or Form W-7 Application for IRS Individual Taxpayer Identification Number, at the local office of the Social Security Administration or the Internal Revenue Service and apply for a number.

PAYEES EXEMPT FROM BACKUP WITHHOLDING

Payees specifically exempt from backup withholding on ALL payments include the following:

- Certain corporations.
- Certain financial institutions.
- An organization exempt from tax under Section 501(a) of the Internal Revenue Code of 1986, as amended (the "Code"), or an individual retirement plan or a custodial account under Section 403(b)(7), if the account satisfies the requirements of Section 401(f)(2).
- The United States or any agency or instrumentality thereof.
- A State, the District of Columbia, a possession of the United States or any subdivision or instrumentality thereof.
- A foreign government, a political subdivision of a foreign government or any agency or instrumentality thereof.
- An international organization or any agency or instrumentality thereof.
- Certain dealers in securities or commodities required to register in the United States or a possession of the United States.
- Certain real estate investment trusts, the District of Columbia.
- Certain common trust funds operated by a bank under Section 584(a) of the Code.
- Certain exempt charitable remainder trusts, or a non-exempt trust described in Section 4947(a)(1) of the Code.
- Certain entities registered at all times under the Investment Company Act of 1940.
- Certain foreign central banks of issue.
- Certain futures commission merchants registered with the Commodity Futures Trading Commission.
- Certain middlemen known in the investment community as nominees or custodians.

Payments of dividends and patronage dividends not generally subject to backup withholding include the following:

- Payments to nonresident aliens subject to withholding under Section 1441 of the Code.
- Payments to partnerships not engaged in a trade or business in the United States and which have at least one nonresident partner.
- Payments of patronage dividends where the amount received is not paid in money.
- Payments made by certain foreign organizations.
- Payments made to a nominee.
- Section 404(k) payments made by an ESOP.

Payments of interest not generally subject to backup withholding include the following:

- Payments of interest on obligations issued by individuals.

NOTE: You may be subject to backup withholding if this interest is \$600 or more and is paid in the course of the payer's trade or business and you have not provided your correct taxpayer identification number to the payer.

- Payments of tax-exempt interest (including exempt-interest dividends under Section 852 of the Code).
- Payments described in Section 6049(b)(5) of the Code to nonresident aliens.
- Payments on tax-free covenant bonds under Section 1451 of the Code.

- Payments made by certain foreign organizations.

- Mortgage or student loan interest paid to you.

Exempt payees described above should file Form W-9 to avoid possible erroneous backup withholding. FILE THIS FORM WITH THE PAYER, FURNISH YOUR TAXPAYER IDENTIFICATION NUMBER, CHECK THE BOX PROVIDED TO INDICATE THAT YOU ARE EXEMPT FROM BACKUP WITHHOLDING, AND RETURN IT TO THE PAYER. IF THE PAYMENTS ARE INTEREST, DIVIDENDS OR PATRONAGE DIVIDENDS, ALSO SIGN AND DATE THE FORM. IF YOU ARE A NONRESIDENT ALIEN OR A FOREIGN ENTITY NOT SUBJECT TO BACKUP WITHHOLDING, FILE WITH A PAYER A COMPLETED INTERNAL REVENUE FORM W-8 (CERTIFICATE OF FOREIGN STATUS).

Certain payments other than interest dividends, and patronage dividends, that are not subject to information reporting are also not subject to backup withholding. For details, see the regulations under Sections 6041, 6041A, 6045, 6049, 6050A and 6059N of the Code and the regulations promulgated thereunder.

PRIVACY ACT NOTICE. Section 6109 of the Code requires most recipients of dividend, interest or other payments to give taxpayer identification numbers to payers who must report the payments to the IRS. The IRS uses the numbers for identification purposes. Payers must be given the numbers whether or not recipients are required to file tax returns. Beginning January 1, 1984, payers must generally withhold 30% of taxable interest, dividend and certain other payments to a payee who does not furnish a taxpayer identification number to a payer. Certain penalties may also apply.

PENALTIES

- (1) PENALTY FOR FAILURE TO FURNISH TAXPAYER IDENTIFICATION NUMBER. If you fail to furnish your taxpayer identification number to a payer, you are subject to a penalty of \$50 for each such failure unless your failure is due to reasonable cause and not to willful neglect.
- (2) FAILURE TO REPORT CERTAIN DIVIDEND AND INTEREST PAYMENTS. If you fail to include any portion of an includible payment for interest, dividends or patronage dividends in gross income, such failure may result in civil or criminal penalties.
- (3) FALSE INFORMATION WITH RESPECT TO WITHHOLDING. If you make a false statement with no reasonable basis which results in no imposition of backup withholding, you are subject to a penalty of \$500. Falsifying certifications or affirmations may also subject to criminal penalties including fines and/or imprisonment.

FOR ADDITIONAL INFORMATION
CONTACT YOUR TAX CONSULTANT OR
THE INTERNAL REVENUE SERVICE.

[LETTERHEAD OF SIMON PROPERTY GROUP]

CONTACTS:

INVESTORS
Shelly Doran
Simon Property Group, Inc.
317/685-7330

MEDIA
George Sard/Paul Caminiti/Hugh Burns
Citigate Sard Verbinnen
212/687-8080

SIMON PROPERTY GROUP COMMENCES \$18.00 PER SHARE
CASH TENDER OFFER FOR TAUBMAN CENTERS, INC.

FILES SUIT TO INVALIDATE TAUBMAN FAMILY'S IMPROPERLY OBTAINED VOTING CONTROL

FILES PRELIMINARY PROXY MATERIALS UNDER MICHIGAN CONTROL SHARE ACT

INDIANAPOLIS, DECEMBER 5, 2002 -- Simon Property Group, Inc. (NYSE: SPG) today announced that it has commenced a tender offer to acquire all of the outstanding shares of Taubman Centers, Inc. (NYSE: TCO) at a price of \$18.00 per share net to the seller in cash. The tender offer and withdrawal rights will expire at 12:00 midnight, New York City time, on January 17, 2003, unless extended.

SPG had previously sent letters to TCO's Board of Directors offering to acquire the Company for \$17.50 per share. The \$18.00 per share price of the tender offer represents a premium of approximately 35% to the price of TCO shares when Simon first made a written proposal to acquire TCO, and is above the highest level that TCO shares have ever traded.

David Simon, Chief Executive Officer of Simon Property Group, stated: "This compelling all-cash offer will produce full and immediate value that is not otherwise available to TCO shareholders. We call on the Board of Directors to uphold its fiduciary duty to all TCO shareholders. It is especially important that TCO's independent directors establish an arms-length process to ensure that our offer is evaluated on the merits and that the rights of the public shareholders are protected. We are ready to move quickly and are firmly committed to taking the steps necessary to complete this transaction."

SPG also announced today that it has filed suit in the United States District Court for the Eastern District of Michigan against TCO, TCO's Board of Directors (Robert S. Taubman, Lisa A. Payne, Graham T. Allison, Peter Karmanos, Jr., William S. Taubman, Allan J. Bloostein,

Jerome A. Chazen and S. Parker Gilbert), and former director A. Alfred Taubman. Among other things, the complaint states that:

- o The TCO Board of Directors has breached its fiduciary duty, and continues to do so, by not giving adequate consideration to SPG's premium all-cash offer and by accepting the Taubman family's claimed veto power over the offer.
- o Although the Taubman family owns only a 1% economic interest in TCO, they are using their claimed 33.6% of TCO's voting power to prevent the public shareholders, who own 99% of TCO's economic interest, from reaping the benefits of SPG's offer, in breach of the family's fiduciary duties as controlling shareholders.
- o Under the Michigan Control Share Act (MCSA), the Taubman family may not cast any votes using its Series B Preferred shares, which were issued to the Taubman family in 1998. The MCSA prevents anyone who acquires securities representing more than 20% of TCO's shareholder vote from exercising the votes associated with those shares without the approval of a majority of disinterested shareholders. No such shareholder approval was ever sought or received.
- o Under the MCSA, no votes may be cast by Robert Taubman pursuant to the voting agreements among his family, friends and affiliates disclosed in his 13D filing of November 14, 2002. The MCSA prevents anyone who acquires securities representing more than 33.3% of TCO's shareholder vote from exercising the votes associated with those shares without the approval of a majority of disinterested shareholders. No such shareholder approval was ever sought or received.

The complaint seeks declaratory and injunctive relief, including a declaration that TCO's Board of Directors is breaching its fiduciary duty by not considering the merits of SPG's offer and the benefits to TCO's public shareholders. It also seeks a declaration and injunction barring the Taubman family from voting its alleged blocking position to frustrate the tender offer. The blocking position is based primarily on the Series B Preferred shares that increased the Taubman family's purported voting power over TCO from less than 1% to just over 30% for nominal consideration of \$38,400.00. The Series B Preferred shares were provided to the Taubman family in 1998 without shareholder approval as required by Michigan statutory law.

SPG is also today filing preliminary proxy materials with the Securities and Exchange Commission (SEC) for a potential shareholder meeting that SPG expects to request under the MCSA. The purpose of the meeting would be to allow TCO shareholders to approve voting rights for the shares that SPG anticipates acquiring in the tender offer.

The tender offer materials are also being filed today with the SEC. The complete terms and conditions of the offer are set forth in the Offer to Purchase, copies of which are available by contacting the information agent, Mackenzie Partners, Inc. at (800) 322-2885. Merrill Lynch & Co. is acting as exclusive financial advisor to SPG and is the Dealer Manager for the Offer. Willkie Farr & Gallagher is acting as legal advisor to SPG, and Simpson Thacher & Bartlett is acting as legal advisor to Merrill Lynch & Co.

ABOUT SIMON PROPERTY GROUP

Headquartered in Indianapolis, Indiana, Simon Property Group is a real estate investment trust engaged in the ownership and management of income-producing properties, primarily regional malls and community shopping centers. Through its subsidiary partnerships, it currently owns or has an interest in 248 properties containing an aggregate of 185 million square feet of gross leasable area in 36 states, as well as eight assets in Europe and Canada and ownership interests in other real estate assets. Additional Simon Property Group information is available at <http://about.simon.com/corpinfo/index.html>.

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IMPORTANT INFORMATION

This news release is for informational purposes only and is not an offer to buy or the solicitation of an offer to sell any Taubman shares, and is not a solicitation of a proxy. Investors and security holders are urged to read any proxy statement relating to the tender offer described in this press release because it will contain important information. Each such proxy statement will be filed with the Securities and Exchange Commission. Investors and security holders may obtain a free copy of the tender offer statement, each such proxy statement and other documents filed by SPG with the Commission at the Commission's web site at: <http://www.sec.gov>. The tender offer statement, any proxy statement and any related materials may also be obtained for free by directing such requests to Mackenzie Partners, Inc. at (800) 322-2885.

FORWARD-LOOKING STATEMENTS

This release contains some forward-looking statements as defined by the federal securities laws which are based on our current expectations and assumptions, which are subject to a number of risks and uncertainties that could cause actual results to differ materially from those anticipated, projected or implied. We undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise.

This announcement is neither an offer to purchase nor a solicitation of an offer to sell Shares (as defined below). The Offer (as defined below) is made solely by the Offer to Purchase dated December 5, 2002 (the "Offer to Purchase") and the related Letter of Transmittal and is not being made to (nor will tenders be accepted from or on behalf of) holders of Shares in any jurisdiction in which the making of the Offer or the acceptance thereof would not be in compliance with the laws of such jurisdiction. In any jurisdiction where securities, blue sky or other laws require the Offer to be made by a licensed broker or dealer, the Offer shall be deemed made on behalf of the Purchaser by Merrill Lynch, Pierce, Fenner & Smith Incorporated (the "Dealer Manager") or one or more registered brokers or dealers licensed under the laws of such jurisdiction.

Notice of Offer to Purchase for Cash
All Outstanding Shares of Common Stock
of
Taubman Centers, Inc.
at
\$18 Net Per Share
by
Simon Property Acquisitions, Inc.
a wholly owned subsidiary of
Simon Property Group, Inc.

Simon Property Acquisitions, Inc., a Delaware corporation (including any successor thereto, the "Purchaser"), is offering to purchase all the outstanding shares of common stock, par value \$.01 per share (the "Common Stock" or the "Shares"), of Taubman Centers, Inc., a Michigan corporation (the "Company"), at a price of \$18 per Share, net to the seller in cash, without interest thereon (the "Offer Price"), upon the terms and subject to the conditions set forth in the Offer to Purchase and in the related Letter of Transmittal (which, together with any amendments or supplements thereto, constitute the "Offer"). The Purchaser is a direct wholly owned subsidiary of Simon Property Group, Inc., a Delaware corporation ("SPG Inc.").

THE OFFER AND WITHDRAWAL RIGHTS WILL EXPIRE AT 12:00 MIDNIGHT, NEW YORK CITY TIME, ON FRIDAY, JANUARY 17, 2003, UNLESS THE OFFER IS EXTENDED.

The Offer is conditioned upon, among other things, (1) there being validly tendered and not withdrawn prior to the expiration of the Offer such number of Shares that represents, together with Shares owned by the Purchaser, SPG Inc. or any of its other subsidiaries, at least two-thirds (2/3) of the total voting power (as described in the Offer to Purchase) of the Company, (2) the Purchaser being satisfied, in its sole discretion, that after consummation of the Offer none of the Shares acquired by the Purchaser shall be deemed Excess Stock (as defined in the Offer to Purchase), (3) full voting rights for all Shares to be acquired by the Purchaser in the Offer having been approved by the shareholders

of the Company pursuant to the Michigan Control Share Act (as defined in the Offer to Purchase), or the Purchaser being satisfied, in its sole discretion, that the provisions of such statute are invalid or otherwise inapplicable to the Shares to be acquired by the Purchaser pursuant to the Offer, and (4) the Purchaser being satisfied, in its sole discretion, that, after consummation of the Offer, the Michigan Business Combination Act (as defined in the Offer to Purchase) will not prohibit for any period of time, or impose any shareholder approval requirement with respect to, the proposed second step merger or any other business combination involving the Company and the Purchaser or any other affiliate of SPG Inc.

The purpose of the Offer is for SPG Inc. to acquire control of, and ultimately all the Common Stock of, the Company. If the Offer is consummated, SPG Inc. currently intends, as soon as practicable following the consummation of the Offer, to propose and seek to have the Company consummate a merger or similar business combination (the "Proposed Merger") with the Purchaser or another subsidiary of SPG Inc., pursuant to which each then outstanding Share (other than Shares held by the Purchaser, SPG Inc. or its other subsidiaries) would be converted into the right to receive an amount in cash per Share equal to the highest price per Share paid by the Purchaser pursuant to the Offer, without interest.

SPG Inc. and the Purchaser are seeking to negotiate with the Company with respect to the combination of the Company with the Purchaser or another affiliate of SPG Inc. SPG Inc. is willing to allow holders of The Taubman Realty Group Limited Partnership interests, including the Taubman family, to retain their economic interest in The Taubman Realty Group Limited Partnership, or at such holders' option, to participate in a transaction whereby such holders would receive either the Offer Price or an equivalent value for such holders' limited partnership interests by exchanging such interests on a tax efficient basis for Simon Property Group, L.P. interests. The Purchaser reserves the right to amend the Offer (including amending the number of Shares to be purchased and the Offer Price) upon entering into a merger agreement with the Company, or to negotiate a merger agreement with the Company not involving a tender offer pursuant to which the Purchaser would terminate the Offer and the Shares would, upon consummation of such merger, be converted into cash, common stock of SPG Inc. and/or other securities in such amounts as are negotiated by SPG Inc., the Purchaser and the Company.

For purposes of the Offer, the Purchaser will be deemed to have accepted for payment, and thereby purchased, Shares validly tendered and not withdrawn as, if and when the Purchaser gives oral or written notice to Computershare Investor Services (the "Depository") of the Purchaser's acceptance of such Shares for payment pursuant to the Offer. In all cases, upon the terms and subject to the

conditions of the Offer, payment for Shares purchased pursuant to the Offer will be made by deposit of the purchase price therefor with the Depositary, which will act as agent for tendering shareholders for the purpose of receiving payment from the Purchaser and transmitting payment to validly tendering shareholders. Upon the deposit of funds with the Depositary for the purpose of making payments to tendering shareholders, the Purchaser's

obligation to make such payment shall be satisfied and tendering shareholders must thereafter look solely to the Depositary for payment of amounts owed to them by reason of the acceptance for payment of Shares pursuant to the Offer. Under no circumstances will interest on the purchase price for Shares be paid by the Purchaser regardless of any extension of the Offer or by reason of any delay in making such payment. If, on or prior to the Expiration Date, the Purchaser increases the consideration being paid for Shares accepted for payment pursuant to the Offer, such increased consideration will be paid to all shareholders whose Shares are purchased in the Offer, whether or not such Shares were tendered before the increase in consideration. The Purchaser will pay any stock transfer taxes incident to the transfer to it of validly tendered Shares, except as otherwise provided in Instruction 6 of the Letter of Transmittal, as well as any charges and expenses of the Depositary and the Information Agent.

The term "Expiration Date" means 12:00 midnight, New York City time, on January 17, 2003, unless and until the Purchaser, in its sole discretion, extends the period of time for which the Offer is open, in which event the term "Expiration Date" means the time and date at which the Offer, as so extended by the Purchaser, will expire. Subject to the applicable rules and regulations of the Securities and Exchange Commission, the Purchaser expressly reserves the right (but will not be obligated), in its sole discretion, at any time and from time to time, to extend the period during which the Offer is open for any reason by giving oral or written notice of the extension to the Depositary and by making a public announcement of the extension. Under no circumstances will interest on the purchase price for Shares be paid by the Purchaser regardless of any extension of the Offer or by reason of any delay in making such payment. Any extension, delay, termination, waiver or amendment of the Offer will be followed as promptly as practicable by public announcement thereof, and such announcement in the case of an extension will be made no later than 9:00 a.m., New York City time, on the next business day after the previously scheduled Expiration Date. The Purchaser does not currently intend to make available a "subsequent offering period" (within the meaning of Rule 14d-11 under the Securities Exchange Act of 1934, as amended (the "Exchange Act")), but has the right to do so under Rule 14d-11.

If the Purchaser extends the Offer or if the Purchaser is delayed in its acceptance for payment of or payment (whether before or after its acceptance for payment of Shares) for Shares or it is unable to pay for Shares pursuant to the Offer for any reason, then, without prejudice to the Purchaser's rights under the Offer, the Depositary may retain tendered Shares on behalf of the Purchaser, and such Shares may not be withdrawn except to the extent tendering shareholders are entitled to withdrawal rights as described under Section 4 of the Offer to Purchase. However, the ability of the Purchaser to delay the payment for Shares that the Purchaser has accepted for payment is limited by Rule 14e-1(c) under the Exchange Act, which requires that a bidder pay the consideration offered or return the securities deposited by or on behalf of shareholders promptly after the termination or withdrawal of such bidder's offer.

If any tendered Shares are not purchased pursuant to the Offer for any reason, or if Shares purchased by certificates are submitted representing more Shares than are tendered, certificates representing unpurchased or untendered Shares will be returned, without expense to the tendering shareholder (or, in the case of Shares delivered pursuant to the book-entry transfer procedures set forth in Section 3 of the Offer to Purchase, such Shares will be credited to an account maintained within the Depositary Trust Company (the "Book-Entry Transfer Facility")), as promptly as practicable following the expiration, termination or withdrawal of the Offer.

Except as otherwise provided below, tenders of Shares made pursuant to the Offer are irrevocable. Shares tendered pursuant to the Offer may be withdrawn at any time on or prior to the Expiration Date and, unless theretofore accepted for payment by the Purchaser pursuant to the Offer, may also be withdrawn at any time after February 2, 2003 (or such later date as may apply in case the Offer is extended).

For a withdrawal to be effective, a notice of withdrawal must be timely received by the Depositary at one of its addresses set forth on the back cover of the Offer to Purchase. Any such notice of withdrawal must specify the name of the person who tendered the Shares to be withdrawn, the number of Shares to be withdrawn and the name of the registered holder of the Shares to be withdrawn, if different from the name of the person who tendered the Shares. If Share certificates evidencing Shares to be withdrawn have been delivered or otherwise identified to the Depositary, then, prior to the physical release of such certificates, the serial numbers shown on such certificates must be submitted to the Depositary and, unless such Shares have been tendered by an Eligible Institution (as defined in the Offer to Purchase), the signatures on the notice of withdrawal must be guaranteed by an Eligible Institution. If Shares have been delivered pursuant to the procedures for book-entry transfer as set forth in Section 3 of the Offer to Purchase, any notice of withdrawal must also specify the name and number of the account at the Book-Entry Transfer Facility to be credited with the withdrawn Shares and otherwise comply with the Book-Entry Transfer Facility's procedures.

Withdrawals of Shares may not be rescinded. Any Shares properly withdrawn will be deemed not validly tendered for purposes of the Offer, but may be retendered

at any subsequent time on or prior to the Expiration Date by following any of the procedures described in Section 3 of the Offer to Purchase. All questions as to the form and validity (including time of receipt) of notices of withdrawal will be determined by the Purchaser, in its sole discretion, whose determination will be final and binding on all parties.

A request is being made to the Company under Rule 14d-5 of the Exchange Act for use of the Company's shareholder lists and security position listings for the purpose of disseminating the Offer to shareholders. Upon compliance by the Company with this request, the Offer to Purchase and the Letter of Transmittal and all other relevant materials will be mailed to record holders of Shares and will be furnished to brokers, dealers, banks, trust companies and similar persons whose names, or the names of whose nominees, appear on the Company's shareholders lists, or, if applicable, who are listed as participants in a

clearing agency's security position listing for subsequent transmittal to beneficial owners of Shares.

The receipt of cash pursuant to the Offer or the Proposed Merger will be a taxable transaction for U.S. federal income tax purposes and also may be a taxable transaction under applicable state, local or foreign income or other tax laws.

Shareholders of the Company should consult their own tax advisors regarding the specific tax consequences to them of the Offer and the Proposed Merger, including the applicability and effect of U.S. federal, state, local and foreign income and other tax laws in their particular circumstances. The information required to be disclosed by Rule 14d-6(d)(1) under the Exchange Act is contained in the Offer to Purchase and is incorporated herein by reference. The Offer to Purchase and the Letter of Transmittal contain important information that Shareholders should read before making any decision with respect to the Offer.

Any questions or requests for assistance may be directed to the Information Agent or the Dealer Manager at their respective addresses and telephone numbers set forth below. Additional copies of the Offer to Purchase, the Letter of Transmittal and all other tender offer materials may be obtained from the Information Agent as set forth below, and copies will be furnished promptly at the Purchaser's expense. No fees or commissions will be payable to brokers, dealers or other persons (other than the Dealer Manager and the Information Agent) for soliciting tenders of Shares pursuant to the Offer.

The Information Agent for the Offer is:

[MACKENZIE PARTNERS LOGO]
105 Madison Avenue
New York, New York 10016
(212) 929-5500 (Call Collect)
or
Call Toll-Free (800) 322-2885
E-mail: proxy@mackenziepartners.com

The Dealer Manager for the Offer is:

Merrill Lynch & Co.
4 World Financial Center
New York, New York 10080
Call Toll-Free (866) 276-1462

December 5, 2002

UNITED STATES DISTRICT COURT
EASTERN DISTRICT OF MICHIGAN

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	:
SIMON PROPERTY GROUP, INC., and	:
SIMON PROPERTY ACQUISITIONS, INC.,	:
	:
Plaintiffs,	:
	:
- against -	:
	:
TAUBMAN CENTERS, INC., A. ALFRED TAUBMAN, ROBERT S.	:
TAUBMAN, LISA A. PAYNE, GRAHAM T. ALLISON, PETER	: CIVIL ACTION NO.
KARMANOS, JR., WILLIAM S. TAUBMAN, ALLAN J. BLOOSTEIN,	: JUDGE
JEROME A. CHAZEN, AND S. PARKER GILBERT,	:
	:
Defendants.	:
	:
	:
-----X	

COMPLAINT FOR DECLARATORY AND INJUNCTIVE RELIEF

Plaintiffs Simon Property Group, Inc. ("SPG"), and Simon Property Acquisitions, Inc. ("SPA"), by their undersigned attorneys, as their complaint against defendants, allege as follows:

PRELIMINARY STATEMENT

1. SPG, the nation's largest retail mall real estate investment trust, with 249 malls and shopping centers in 36 states, has offered an extraordinary opportunity to the public stockholders of Taubman Centers, Inc. (the "Company") to sell their shares to SPG for \$18.00 in cash. This price represents approximately a 33% premium to the closing market price of the Company's common stock on the day SPG made its initial \$17.50 offer to the Company in October of this year. It is also higher than the price at which the Company's shares have ever

traded. SPG's offer is not conditioned on the receipt of financing or any due diligence investigation of the Company. SPG has today formally commenced a tender offer through SPA, a subsidiary of SPG, which would allow the Company's shareholders to take advantage of SPG's compelling offer and directly tender their shares to SPA (the "SPG Tender Offer").

2. While SPG seeks nothing more than to give the Company's public shareholders a full and fair opportunity to consider the merits of its offer, that opportunity is being thwarted by the Taubman family, which flatly opposes the offer and refuses even to discuss it. This is despite the fact that the SPG offer gives the Taubman family complete flexibility to retain, sell or exchange its economic stake as it wishes. Of greater and more immediate concern, however, is that the family, which owns only 1% of the economic interest in the Company, purports to wield an effective veto power over the offer to the public shareholders who own the remaining 99%. The Taubmans have erected their purported veto power through a series of tactical corporate mechanisms giving it a blocking voting position against unsolicited takeovers. As detailed below, these include

- (a) a provision in the Company's charter, extraordinary in that it is unalterable and unwaivable by the Company's board of directors, preventing any outside party from acquiring more than 9.9% of the Company's capital stock absent amendment of the charter by a two-thirds shareholder vote (the "Excess Share Provision");
- (b) providing to the Taubman family, for nominal consideration, without shareholder approval as required under Michigan statutory law, a new series of voting preferred stock (the "Series B Preferred Stock") that

increased its purported voting power over the Company from less than 1% to just over 30%;(1) and

- (c) most recently, and in direct response to SPG's offer, the acquisition of an additional 3% of voting power by exercising options and persuading several close associates of the family to sign over voting rights on their shares, designed to ensure the Taubmans' veto power over any sale (the "New 3% Shares").

3. Whatever the motivation for and validity of any of these actions taken individually -- and there is ample basis for challenging them in both respects -- taken in tandem, their practical effect is to foreclose an all-cash premium tender offer that the Company's public shareholders may well consider to be in their economic interest to accept. At least three shareholder lawsuits have already been filed against the Company and its board of directors alleging that the board is improperly acting out of self-interest to frustrate SPG's offer and to deny what one of those lawsuits terms the "extremely generous premium" afforded by the offer. An analyst following the Company recently stated that SPG's offer "represents a valuation well in excess of where the shares have traded any time in the past and well in excess of where the shares may trade in the foreseeable future." Indeed, even the Company's board has not stated that the offer is inadequate from a financial standpoint. So that the shareholders at least be given a choice as to whether to accept the offer, relief from this Court is necessary to declare invalid and enjoin any vote by the Taubmans of their purported blocking position that would have the

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1 As detailed below, the Michigan Control Share Act, M.B.C.A. ss. 450.1790 ET SEQ., required that the Taubmans' purported increase in voting power from less than 1% to over 30% be approved by a shareholder vote. No such vote was held, and accordingly the shares of Series B Preferred Stock held by the Taubmans have no voting rights.

effect of disenfranchising the public shareholder body who own 99% of the economic interest in the Company.

4. Such relief has become necessary not only because of the practical operation of the various procedural impediments created by the board and the Taubmans, but because the Company's board of directors is simply slavishly following the dictates of the Taubman family. Without engaging in a careful, independent and deliberate consideration of the SPG offer, the board has supinely accepted the Taubman family line that because of the family's asserted veto power, there is nothing to talk about and any efforts to purchase the Company would not be "productive." Indeed, within one hour of SPG's public announcement of its offer to the board on November 13, 2002, the Company, at the behest of the Taubman family, summarily rejected it.

5. Directors have a fiduciary duty not to allow the corporate machinery to be used in a manner injurious to the public shareholders, and controlling shareholders, such as the Taubmans, likewise have a duty to exercise their control in a fair and equitable manner. Having caused or allowed the Series B Preferred Stock to be given to the Taubman family while aware of the Excess Share Provision embedded in the Company's charter, which, in conjunction with the New 3% Shares, operate to preclude SPG's all-cash offer, the board must now act affirmatively to protect the Company's shareholders and not resign itself to domination and control by the Taubman family, whose interests directly contravene the best interests of the Company's shareholders.

PARTIES

6. Plaintiff SPG is organized and exists under the laws of the State of Delaware and has its principal place of business located at 115 West Washington Street, Suite 15 East, Indianapolis, Indiana. SPG is a self-administered and self-managed real estate investment trust ("REIT"). SPG is the managing general partner of Simon Property Group, L.P. (the "SPG Operating Partnership"). Through the SPG Operating Partnership, SPG is engaged in the ownership, operation, leasing, management, acquisition, expansion and development of real estate properties, primarily regional malls and community shopping centers. SPG owns 5,500 shares of the Company's common stock.

7. Plaintiff SPA is organized and exists under the laws of the State of Delaware and has its principal place of business located at 115 West Washington Street, Suite 15 East, Indianapolis, Indiana. SPA is a wholly-owned subsidiary of SPG and is the entity that is making the SPG Tender Offer. SPA owns 5,500 shares of the Company's common stock.

8. The Company, also a REIT, is organized and exists under the laws of the State of Michigan and has its principal place of business located at 200 East Long Lake Road, Suite 300, Bloomfield Hills, Michigan. The Company conducts its operations through The Taubman Realty Group Limited Partnership ("TRG"), a real estate company, which manages the Company's properties and business affairs. The Company is the managing general partner of, and has an approximate 62% interest in, TRG. (Approximately 30% of the remaining interest in TRG is owned by the Taubman family and 8% is owned by other investors.)

9. Defendant A. Alfred Taubman is the founder of the Company and, upon information and belief, currently resides in Rochester, Minnesota. Alfred Taubman was a

director of the Company from its incorporation in 1973 until his resignation in December 2001. Alfred Taubman has a 0.4% economic interest in the Company. By contrast, he purportedly has nearly 30% voting power in the Company (individually and through various entities under his control). He possesses this purported voting power principally through the Series B Preferred Stock. Alfred Taubman has previously served as the Chairman of the Board of Sotheby's Holdings, Inc., and as a director of Livent, Inc., and Hollinger International, Inc.

10. Defendant Robert S. Taubman is Chairman of the Board, President and Chief Executive Officer of the Company, and, upon information and belief, resides in Michigan. Robert Taubman has served as a director of the Company since 1992. Robert Taubman is also a director of Comerica Bank and of Sotheby's Holdings, Inc., and represents the Company as a director of fashionmall.com, Inc. Robert Taubman, or entities he controls, owns less than 1% of the outstanding voting shares of the Company's stock. He is the brother of defendant William Taubman and the son of defendant Alfred Taubman. In his capacity as Chairman of the Board, President and Chief Executive Officer of the Company, Robert Taubman was paid \$2,439,864 in total compensation for fiscal year 2001, including \$750,000 in salary, \$468,000 in bonuses, \$1,196,250 in deferred compensation, and \$25,614 in other compensation.

11. Defendant William S. Taubman is a director and Executive Vice President of the Company, and, upon information and belief, resides in Michigan. William Taubman has served as a director of the Company since 2000. William Taubman has held various executive positions with The Taubman Company LLC, which is an indirect subsidiary of TRG. William Taubman is the brother of defendant Robert Taubman and the son of defendant Alfred Taubman. In his capacity as a director and Executive Vice President of the Company, William Taubman

was paid approximately \$1,266,079 in total compensation for fiscal year 2001, including \$474,994 in salary, \$312,500 in bonus, \$453,450 in deferred compensation, and \$25,135 in other compensation.

12. Defendant Lisa A. Payne ("Payne") is a director, Executive Vice President, and Chief Financial and Administrative Officer of the Company, and, upon information and belief, resides in Michigan. Payne has served as a director of the Company since 1997.

13. Defendant Graham T. Allison ("Allison") is a director of the Company, and, upon information and belief, resides in Massachusetts. He has served as a director of the Company since 1996. Allison previously served as a director of the Company for one year, from 1992 through 1993.

14. Defendant Peter Karmanos, Jr. ("Karmanos"), is a director of the Company, and, upon information and belief, resides in Michigan. He has served as a director of the Company since 2000. Karmanos is also a director of Detroit Renaissance, an urban renewal organization, of which defendant Alfred Taubman has also served as a director.

15. Defendant Allan J. Bloostein ("Bloostein") is a director of the Company, and, upon information and belief, resides in Connecticut. Defendant Bloostein has served as a director of the Company since 1992.

16. Defendant Jerome A. Chazen ("Chazen") is a director of the Company, and, upon information and belief, resides in New York. Defendant Chazen has served as a director of the Company since 1992. Chazen is Chairman of Chazen Capital Partners, a private investment company, and along with Robert Taubman is also a director of fashionmall.com, Inc.

17. Defendant S. Parker Gilbert ("Gilbert") is a director of the Company, and, upon information and belief, resides in New York. Gilbert has served as a director of the Company since 1992. He is a retired Chairman of Morgan Stanley Group, Inc.

18. Defendants Robert Taubman, William Taubman, Payne, Allison, Karmanos, Bloostein, Chazen and Gilbert are referred to herein collectively as the "Director Defendants." Defendants Bloostein, Chazen and Gilbert have been directors of the Company for approximately ten years, and Allison for approximately seven years. Because all four have served on the Company's board for more than three years, none of Allison, Bloostein, Chazen, or Gilbert qualifies as an "Independent Director" under Michigan Business Corporations Act ss. 450.1107, which provides that an "Independent Director" is a director who "[d]oes not have an aggregate of more than 3 years of service as a director of the corporation, whether or not as an independent director." In fact, all of the non-officer/non-employee directors are dominated and controlled by, and are beholden to, the Taubman family and do not possess the independence necessary to qualify as independent directors.

JURISDICTION AND VENUE

19. This court has jurisdiction pursuant to 28 U.S.C. ss. 1332, as plaintiffs and defendants are citizens of different states, and the amount in controversy exceeds the sum or value of \$75,000, exclusive of interest and costs.

20. Defendants are subject to personal jurisdiction in this judicial district, and transact business in this judicial district.

21. Venue is proper in this judicial district pursuant to 28 U.S.C. ss. 1391(a)(2), as a substantial part of the events and omissions giving rise to this action occurred in this district.

BACKGROUND

SPG'S OFFER TO PURCHASE TAUBMAN CENTERS

22. On October 16, 2002, SPG made a written proposal to defendant Robert Taubman to purchase all of the outstanding common stock of the Company at a significant premium to its current market price.

23. On October 21, 2002, without the benefit of discussing with SPG the details of its proposal, and, upon information and belief, without disclosure to the Company's board of directors or stockholders, Robert Taubman summarily rejected SPG's proposal.

24. In a letter dated October 22, 2002, SPG reiterated the basic terms of its offer. SPG proposed that it would pay \$17.50 in cash for each share of Company common stock, which represented a 30% premium to the \$13.50 closing market price of the Company's common stock on the date of this letter. SPG also gave the Taubman family a choice: The Taubman family could exchange its limited partnership interests in TRG for limited partnership interests in the SPG Operating Partnership. Alternatively, the Taubman family could remain limited partners in TRG. Thus, SPG's offer to purchase the outstanding common stock would not impact the Taubman family's economic interests in any way if the Taubman family so wished. Nor would the offer jeopardize the Company's status as a REIT for tax purposes, the purported rationale for the Excess Share Provision in the Company's charter. SPG's proposal also expressly stated that it was not subject to the receipt of financing or any due diligence investigation of the Company or its subsidiaries.

25. On October 28, 2002, Robert Taubman again rejected SPG's proposal, and on October 29, 2002, sent a summary one-paragraph letter, which conclusorily stated: "The

Board is unanimous in concluding that the company has no interest whatsoever in pursuing a sale transaction, and that discussion as to such a transaction would not be productive."

26. On November 13, 2002, SPG publicly announced its offer to the board. SPG also apprised the Company's board regarding SPG's flexibility in structuring the deal to allow the Taubman family to retain, sell or exchange their interests as they wished.

27. Less than one hour later, the Company issued a press release stating that:

"The Taubman Centers Board of Directors has unanimously rejected this proposal. In addition, the Taubman family has informed the Board that it is categorically opposed to the sale of the Company. Given the family's position, any efforts to purchase Taubman Centers would not be productive."

THE TAUBMAN FAMILY FURTHER ACTS TO
SOLIDIFY ITS BLOCKING POSITION AND ENTRENCH ITSELF

28. Within days of SPG's public announcement of its initial \$17.50 all cash offer, the Taubman family began to solidify its voting power and to further entrench itself. On November 15, 2002, the Taubman family issued a press release, and filed a corresponding Schedule 13D with the Securities and Exchange Commission, announcing that certain non-family stockholders had given Robert Taubman proxies to vote their shares and that the Taubman family now controlled over one-third of the Company's outstanding voting stock. All of the stockholders mentioned in the Company's November 15, 2002 press release were either holding companies for the Taubman family, or close friends (or entities controlled by close friends) of the Taubman family.

29. On November 14, 2002, Alfred Taubman's two sons -- Robert and William -- exercised a total of 300,000 options; Robert Larson, former vice chairman of the board, purchased 266,366 shares in the open market; The Max M. Fisher Revocable Trust

purchased 150,000 shares in the open market; and Mr. Larson, Max M. Fisher, and John and Terry Rakolta (and entities they control), each of whom is a close personal friend of Alfred Taubman, transferred voting power over an aggregate of 2,440,762 shares to Robert Taubman.

30. Thus, at a time when the board should have been evaluating SPG's premium all-cash offer on the merits, the Taubman family was hurriedly acting to further entrench itself by adding to its blocking position. As detailed more fully below, the acquisition of voting power by the Taubman family with respect to the New 3% Shares was a "control share acquisition" because, as a result, the Taubman family's claimed voting power -- individually, as well as through various family members, trusts and other members of a group which includes the Taubman family -- in the Company increased from about 30% to 33.6%. Under Michigan law, such a transaction required the approval of a majority of the holders of the disinterested shares for the Taubman family to acquire the right to vote those shares. No such approval was sought or obtained.

THE SPG TENDER OFFER

31. On December 5, 2002, SPA commenced a tender offer to purchase the Company's outstanding common stock for \$18.00 in cash per share. The SPG Tender Offer is conditioned on a number of events, including that the Excess Share Provision be amended or waived as to SPG and that there be validly tendered and not withdrawn shares of the Company's common stock representing at least two-thirds of the Company's total voting power. If the Taubman family is permitted to vote the Series B Preferred Stock and the New 3% Shares, then, as a practical matter, the SPG Tender Offer will not be consummated.

32. The SPG Tender Offer is also conditioned on SPG being granted full voting rights for all shares acquired in the SPG Tender Offer under the Michigan Control Share Act, or that the Michigan Control Share Act does not apply to the shares being acquired in the SPG Tender Offer or is invalid. For purposes of satisfying this condition, SPA intends, pursuant to the Michigan Control Share Act, to demand that a special meeting of the Company's shareholders be called (the "Control Share Special Meeting"), to be held no later than 50 days after such demand, at which the Company's shareholders will be asked to vote to approve full voting rights for the shares to be acquired in the SPG Tender Offer. SPG intends to solicit proxies from the Company's shareholders with respect to the Control Share Special Meeting and is filing with the Securities and Exchange Commission its preliminary proxy statement. A majority vote of the Company's shareholders is necessary for approval of voting rights for these shares. If the Taubman family is permitted to vote the Series B Preferred Stock and the New 3% Shares at the Control Share Special Meeting, then, as a practical matter, SPG's ability to obtain the necessary majority vote will be impeded.

THE COMMON STOCK OF TAUBMAN CENTERS
HAS SIGNIFICANTLY UNDERPERFORMED THE MARKET

33. The Company was incorporated in Michigan in 1973 and had its initial public offering (the "IPO") in 1992. Upon completion of the IPO, the Company became the managing general partner of TRG. Upon information and belief, the Company currently has a 62% managing general partnership interest in TRG, through which the Company conducts all of its operations.

34. The stock price of the Company has underperformed the market in recent months and years. From October 1998 until October 22, 2002 (the day SPG made its initial

\$17.50 offer to the Company), the Company's shares declined 4%, even though the average stock price of comparable REITs has increased for the same period.

35. Market observers familiar with the Company have attributed its recent underperformance to bad management. As one analyst was recently quoted, if SPG is successful in acquiring the Company, "[y]ou would be swapping bad management for good management." A University of Michigan finance professor, commenting on the Company, explained to the DETROIT FREE PRESS that typical targets of takeovers are "ones that are doing poorly financially" and that SPG sees in Taubman Centers a company that is "not performing up to its potential."

THE SERIES B PREFERRED STOCK IS GIVEN
TO THE FAMILY WITHOUT A SHAREHOLDER VOTE

36. Prior to August 1998, the Taubman family's voting power in the Company and economic interest in the Company were both below 1%. The remainder of the voting and economic interests in the Company were in the hands of the public shareholders. The Company and TRG were (and remain) separate legal entities, a design originally created to provide tax benefits to the Taubman family. Prior to August 1998, TRG was controlled by a 13-member Partnership Committee, on which the Taubman family held only a minority of four seats. The Taubman family owned approximately 23% of the partnership units of TRG, while General Motors Pension Trust ("GMPT") owned approximately 37% of the partnership units and the remainder were owned by the Company. Decisions of the Partnership Committee and control of TRG were governed by majority vote. Thus, as of August 1998, the Taubman family did not hold a blocking position with respect to either the Company or TRG. At any time prior to August 1998, if an offer (such as the SPG Tender Offer) to acquire shares of the Company's common stock were received, the public shareholders of the Company would have been free to

amend the Company's charter to repeal the Excess Share Provision and take any other actions necessary to ensure that they received the highest value for their shares without fear of a Taubman family veto.

37. This entire structure was drastically and improperly altered through an August 1998 restructuring that was designed to give the Taubman family substantial veto powers in the Company that they were not and are not entitled to exercise. Through this transaction the Board, in breach of its fiduciary duty and Michigan statutory law, purportedly increased the Taubman family's voting power in the Company notwithstanding the lack of a parallel change in the Taubman family's economic interest in the Company.

38. Specifically, on August 19, 1998, the Company announced that it had purchased the TRG partnership units owned by GMPT (the "GMPT Exchange"). As a result of its purchase, the Company obtained a controlling interest in TRG. Simultaneously with the GMPT Exchange, although not announced in any public filings until after the transaction, the Company, for the nominal amount of \$38,400, gave to the remaining limited partners in TRG (consisting primarily of the Taubman family) one share of the new Series B Preferred Stock in the Company for each TRG unit held by those limited partners. The transaction concerning the Series B Preferred Stock was not submitted to a shareholder vote, nor was it even disclosed in the press release announcing the GMPT Exchange. Indeed, the Series B Preferred Stock transaction was not even mentioned until, nearly two months after the GMPT Exchange was publicly announced, the Company made a filing with the Securities and Exchange Commission cryptically stating that it "became obligated" to issue the Series B Preferred Stock to the Taubman family in connection with the GMPT Exchange. Even then, the filing provided no

explanation of the fact that the Series B Preferred Stock purported to give the Taubman family a virtual veto power over major transactions concerning the Company and, in particular, unsolicited takeover attempts.

39. The Series B Preferred Stock purported to increase the Taubman family's voting power in the Company from less than 1% to 30%. The Series B Preferred Stock, if valid, gives the Taubman family effective control over decisions affecting the Company's public stockholders even though the family's economic interest in the Company is DE MINIMIS. Thus, the Taubman family could vote its shares to effectively block amendments to the Company's charter and any other action requiring a two-thirds vote of the voting stock. Prior to receiving the Series B Preferred Stock, the Taubman family did not possess such control or veto powers over the Company. The Series B Preferred Stock is convertible to common stock at a ratio of 14,000 shares to one; therefore, all of Alfred Taubman's Series B shares, if converted to common stock, would amount to less than 2,000 common shares out of more than 51 million shares of common stock.

40. The following table illustrates the purported change in ownership at the Company by virtue of the transfer of the Series B Preferred Stock to the Taubman family:

	TAUBMAN FAMILY TOTAL VOTING POWER IN THE COMPANY	PUBLIC STOCKHOLDERS TOTAL VOTING POWER IN THE COMPANY	TAUBMAN FAMILY ECONOMIC INTEREST IN THE COMPANY	PUBLIC STOCKHOLDERS ECONOMIC INTEREST IN THE COMPANY
Pre-GMPT Exchange	less than 1%	more than 99%	less than 1%	more than 99%
Post-GMPT Exchange	30%	70%	1%	99%

41. On August 18, 1998, the Company told the public in a press release accompanying the GMPT Exchange transaction:

With the [Company] now having a majority and controlling interest in TRG, we will dissolve the TRG Partnership Committee. GMPT will relinquish its two seats on the [Company's] board of directors resulting in the [Company] having a majority of independent directors.

42. The press release did not disclose that, simultaneously with the GMPT Exchange, the Company gave the Series B Preferred Stock to the limited partners in TRG, consisting primarily of the Taubman family, and thus endowed them with a purported 30% voting position over the Company.

43. The acquisition of the Series B Preferred Stock by the Taubman family -- and the effective control that such an acquisition handed to the Taubman family -- was a "control share acquisition" under the Michigan Control Share Act, because the Taubman family's ostensible voting power in the Company was increased from (1) less than one-fifth, to (2) between one-fifth and one-third. Under the Control Share Act, for the Taubman family to

acquire the right to vote those shares, the transaction required the approval of a majority of the Company's shareholders. No such approval was ever sought or given, and those shares therefore have no voting rights.

44. The Taubman family and the other limited partners paid an aggregate of only \$38,400 for the shares of Series B Preferred Stock in the 1998 control share transaction, although the stock provided the Taubman family with a purported 30% vote and substantial veto powers over the Company. The transfer of the Series B Preferred Stock had no valid corporate purpose, except to bestow upon the Taubman family extraordinary powers and rights, and to dilute the voting power of the public shareholders. No fair consideration was paid by the Taubman family for the Series B Preferred Stock.

45. The terms of the Series B Preferred Stock, set forth in the charter, make it clear that the holders would wield extreme -- indeed, dispositive -- power with respect to the voting rights of the Company. Each share of Series B Preferred Stock purportedly would entitle the holder to vote with the holders of the Company's common stock on all matters submitted to the Company's shareholders.

THE COMPANY'S EXCESS SHARE PROVISION AS ADOPTED AND APPLIED
BY THE COMPANY'S BOARD OF DIRECTORS HAS SIGNIFICANT ANTI-TAKEOVER EFFECT

46. Article III, Section 2, Subsection (d) of the Company's Articles of Incorporation (the "Articles"), the Excess Share Provision, is designed to prohibit the ownership by any person, as defined by the Articles, of shares in excess of 8.23% of the "aggregate value" of the outstanding common stock and preferred stock of the Company. Subject to certain specified exceptions, any transfer that would result in any person owning in excess of 8.23% of the aggregate value of the outstanding common stock and preferred stock of the Company (or

9.99% where the board has exempted a person from the 8.23% limit), is purportedly void AB INITIO as to the shares of common stock and/or preferred stock that are in excess of the limit, and the intended transferee acquires no rights -- including voting rights -- in such shares.

47. Although it is not uncommon for a REIT to include an excess share provision in its articles of incorporation or bylaws to ensure compliance with the Internal Revenue Code, which prohibits five or fewer individuals from owning in the aggregate in excess of 50% of the value of the shares of a REIT, such provisions invariably grant the REIT's board of directors the discretion to waive the limitation with respect to particular acquirors. This gives the board discretion to act in the best interests of the stockholders. In any event, acquisition of a REIT by a REIT, as is contemplated by SPG's offer, would not implicate the REIT status rules of the Internal Revenue Code.

48. The Company's Excess Share Provision is far more restrictive because it cannot be waived by the board to allow any person to own more than 9.9% of the aggregate value of the Company's outstanding capital stock, even if the board believes that such a transaction is in the Company's best interests, and even if (as here) the transaction does not jeopardize the Company's status as a REIT for tax purposes. This provision may only be amended or eliminated by a two-thirds vote of the Company's voting stock. The non-waivability of the Excess Share Provision is fundamentally unfair where, as shown above, the Taubman family and its friends now purport to control more than one-third of the Company's outstanding voting stock, because the Excess Share Provision cannot be amended or eliminated without the affirmative vote and imprimatur of the Taubman family -- if the Taubman family is permitted to vote the Series B Preferred Stock and the New 3% Shares. The Company did not disclose to the

public stockholders at any time that the non-waivable Excess Share Provision would effectively be forever embedded in the Articles by virtue of the Series B Preferred Stock given to the Taubman family.

49. Although the Company's board cannot directly waive the Excess Share Provision, given the impediment that the Excess Share Provision, in conjunction with the Series B Preferred Stock and the New 3% Shares, poses to the public shareholders' consideration of the offer, the board should not permit the Taubman family to vote its Series B Preferred Stock or the New 3% Shares at any shareholder vote that affects the ability of the SPG Tender Offer to proceed. The family's economic interest in TRG, the Company's operating partnership, is in a separate legal entity and does not justify a veto power over the ability of the public shareholders of the Company (the publicly-traded REIT) to take advantage of the SPG Tender Offer. The board's current and continuing failure to prevent the family from voting its purported blocking position simply confirms that the board continues to defer completely to the wishes of the Taubman family at the expense of the public stockholders.

DECLARATORY AND INJUNCTIVE RELIEF

50. The Court may grant the declaratory and injunctive relief sought herein pursuant to 28 U.S.C. ss. 2201 and Fed. R. Civ. P. 57 and 65. A substantial controversy exists because the board is breaching its fiduciary duties by allowing a stockholder -- who owns 1% of the economic interest in the Company -- to tell it what to do. The board has failed -- and continues to fail -- to discharge its fiduciary duties by failing to give independent scrutiny and evaluation to SPG's premium all cash offer, thus depriving the public shareholders of the right to choose for themselves whether to accept the SPG offer. Furthermore, the Taubman family is

also breaching the duties that it owes, as a purported controlling shareholder, to the public stockholders by not giving the public shareholders the opportunity to consider SPG's offer -- a transaction that, if the Taubman family chooses, will have no impact on the Taubman family's economic interests, but will substantially benefit the public stockholders.

51. The interests of defendants in maintaining their grip over the Company is adverse to the interest of the Company's common stockholders in maximizing the value of their holdings. Any purchase by SPG of the Company's outstanding publicly held stock has effectively been rendered impossible because of the non-waivable Excess Share Provision in conjunction with the veto powers purportedly bestowed upon the Taubman family. In addition, SPG's ability to obtain the necessary majority vote at the Control Share Special Meeting to approve the voting rights of the shares acquired in the SPG Tender Offer -- and therefore to satisfy a condition to the SPG Tender Offer -- will be impeded if the Taubman family is permitted to vote the Series B Preferred Stock and the New 3% Shares at that meeting. The existence of this controversy -- especially given the public tender offer currently in effect -- is causing confusion and uncertainty in the market for public securities. Investors do not know whether, or when, they will have the opportunity to avail themselves of an advantageous all cash offer for their shares. Declaratory relief will serve the public interest by affording relief from such uncertainty and by permitting the holders of the Company's stock to maximize the value of their holdings by, at the very least, having the opportunity to consider the SPG Tender Offer.

52. Injunctive and declaratory relief is required, INTER ALIA, to declare that the Taubman family's Series B Preferred Stock and the New 3% Shares cannot vote at the Control Share Special Meeting or any other meeting, to prevent the board from permitting the Taubman

family's Series B Preferred Stock and the New 3% Shares to be voted, to prevent the Taubman family from voting that stock at any meeting of shareholders, and to eliminate the uncertainty as to whether the Company's public shareholders will be permitted to achieve a superior transaction in the sale of their corporation.

FIRST CLAIM FOR RELIEF

MICHIGAN CONTROL SHARE ACT
(MICHIGAN BUSINESS CORPORATION ACT SS. 450.1790 ET SEQ. --
AGAINST ALL DEFENDANTS)

53. Plaintiffs repeat and reallege Paragraphs 1 through 52 as if fully set forth herein.

54. The Michigan Control Share Act, Chapter 7B of the Michigan Business Corporation Act (M.B.C.A. ss. 450.1790 ET SEQ.), applies to the Company.

55. Pursuant to the Michigan Control Share Act, control shares are shares of a corporation that, when added to the pre-existing shares owned by a person or in respect to which that person may exercise or direct the exercising of voting power, would entitle that person, immediately after the acquisition of the shares, directly or indirectly, alone or as part of a group, to exercise or direct the exercise of the voting power of the corporation within any of the following ranges:

- (a) at least one-fifth, but less than one-third, of all voting power;
- (b) at least one-third, but less than a majority, of all voting power;
or
- (c) a majority of all voting power.

56. Pursuant to the Michigan Control Share Act, a control share acquisition is any direct or indirect acquisition of ownership of, or the power to direct the exercise of voting power with respect to, control shares.

57. A person who acquires shares in a control share acquisition without the affirmative vote of a majority of the holders of all disinterested shares entitled to vote does not acquire the right to vote those control shares.

58. The Series B Preferred Stock increased the Taubman family's claimed voting power of the Company's stock from less than 1% to 30%. In other words, the Taubman family's voting power purportedly increased from (a) less than one-fifth, to (b) between one-fifth and one-third, and therefore constituted a control share acquisition pursuant to M.B.C.A. ss. 450.1790(2)(a).

59. The holders of the Company's disinterested voting stock have not voted to confer any voting rights on the Series B Preferred Stock held by the Taubman family.

60. Accordingly, plaintiffs seek (i) a declaration that pursuant to the Michigan Control Share Act, the Taubman family's Series B Preferred Stock does not have any voting rights, and (ii) injunctive relief prohibiting the Taubman family from voting the Series B Preferred Stock.

61. Plaintiffs have no adequate remedy at law.

SECOND CLAIM FOR RELIEF

MICHIGAN CONTROL SHARE ACT
(MICHIGAN BUSINESS CORPORATION ACT SS. 450.1790 ET SEQ. -
AGAINST ALL DEFENDANTS)

62. Plaintiffs repeat and reallege Paragraphs 1 through 61 as if fully set forth herein.

63. The Michigan Control Share Act, Chapter 7B of the Michigan Business Corporations Act (M.B.C.A. ss. 450.1790 ET SEQ.), applies to the Company.

64. Pursuant to the Michigan Control Share Act, control shares are shares of a corporation that, when added to the pre-existing shares owned by a person or in respect to which that person may exercise or direct the exercising of voting power, would entitle that person, immediately after the acquisition of the shares, directly or indirectly, alone or as part of a group, to exercise or direct the exercise of the voting power of the corporation within any of the following ranges:

- (a) at least one-fifth, but less than one-third, of all voting power;
- (b) at least one-third, but less than a majority, of all voting power;
or
- (c) a majority of all voting power.

65. Pursuant to the Michigan Control Share Act, a control share acquisition is any direct or indirect acquisition of ownership of, or the power to direct the exercise of voting power with respect to control shares.

66. A person who acquires shares in a control share acquisition without the affirmative majority vote of the holders of all disinterested shares entitled to vote does not acquire the right to vote those control shares.

67. On November 15, 2002, the Taubman family announced that certain non-family stockholders, including Robert Larson, Max Fisher and the Rakolta family (and entities they control), had given Robert Taubman irrevocable proxies to vote their shares. In addition, the Taubman family announced that Robert Taubman and William Taubman had exercised a total of 300,000 options. Thus, the Taubman family announced that it now controlled over one-third of the Company's outstanding voting stock.

68. The power to vote the New 3% Shares increased the Taubman family's claimed voting power in the Company from 30% to 33.6%. In other words, the Taubman family's voting power purportedly increased from (a) between one-fifth and one-third, to (b) between one-third and a majority, and constituted a control share acquisition pursuant to M.B.C.A. ss. 450.1790(2)(b).

69. The holders of the Company's disinterested voting stock have not voted to confer any voting rights with respect to the New 3% Shares.

70. Accordingly, plaintiffs seek (i) a declaration that pursuant to the Michigan Control Share Act, the New 3% Shares do not have any voting rights, and (ii) injunctive relief prohibiting the Taubman family from voting the New 3% Shares.

71. Plaintiffs have no adequate remedy at law.

THIRD CLAIM FOR RELIEF

DECLARATORY JUDGMENT

(INVALIDITY OF TAUBMAN FAMILY VOTING RIGHTS -- AGAINST ALL DEFENDANTS)

72. Plaintiffs repeat and reallege Paragraphs 1 through 71 as if fully set forth herein.

73. The Series B Preferred Stock and the New 3% Shares do not have the right to vote and should not be allowed to vote at any meeting of shareholders because, INTER ALIA:

- (a) the board is following the dictates of the Taubman family without engaging in a searching, independent and deliberative consideration of the SPG offer, and passively accepting the Taubman family's position that it controls a blocking voting position when, in fact, that position was largely obtained without the shareholder vote required under the Michigan Control Share Act;

- (b) the board has created, and continues to allow, an effective veto position for the Taubman family by giving them the Series B Preferred Stock for no fair consideration for the improper purpose of insulating the Company from third-party proposals such as the SPG Tender Offer;
- (c) the board is depriving the public stockholders of the opportunity to consider SPG's offer and effectively removing from the shareholders the choice of whether or not to tender their shares;
- (d) the board is acquiescing in the Taubman family's arbitrary, irrational and spiteful conduct towards the public shareholders and SPG, that is designed solely to entrench the Taubman family;
- (e) the board is permitting the Series B Preferred Stock given to the Taubman family and the New 3% Shares to effectively prevent amendment of the charter to remove the Excess Share Provision, and failing to take steps to remove this impediment; and
- (f) the Series B Preferred Stock held by the Taubman family and the New 3% Shares have no voting rights under the Michigan Control Share Act.

74. Plaintiffs have been damaged, and continue to be damaged, as a direct result of defendants' conduct.

75. Accordingly, plaintiffs seek a declaration that the Taubman family may not validly vote the Series B Preferred Stock and the New 3% Shares under circumstances that would have the effect of foreclosing the SPG Tender Offer and disenfranchising the public shareholder body, including at the Control Share Special Meeting and any vote to amend the charter's Excess Share Provision.

76. Plaintiffs have no adequate remedy at law.

FOURTH CLAIM FOR RELIEF

BREACH OF FIDUCIARY DUTY -- AGAINST
ALFRED TAUBMAN AND THE DIRECTOR DEFENDANTS

77. Plaintiffs repeat and reallege Paragraphs 1 through 76 as if fully set forth herein.

78. Directors of Michigan corporations, such as the Company, owe a fiduciary duty to the Company's stockholders. Directors also have a fiduciary duty to refrain from interfering with the shareholder franchise and from inequitably manipulating the corporate machinery for improper purposes. In addition, directors have a duty to give due consideration in good faith to a proposal of a material transaction and to act in the best interests of the stockholders.

79. Pursuant to Michigan Business Corporation Act ss. 450.1541a, directors are required to discharge their duties in good faith, with the care that an ordinarily prudent person in a like position would exercise under similar circumstances, and in a manner they reasonably believe to be in the best interests of the corporation.

80. The conduct set forth above constitutes a continuing breach of the board of directors' fiduciary duties to the Company's non-Taubman family stockholders.

81. Plaintiffs have been damaged, and continue to be damaged, as a direct result of defendants' conduct.

82. Accordingly, plaintiffs seek injunctive relief prohibiting the Taubman family from voting the shares of Series B Preferred Stock and the New 3% Shares.

83. Plaintiffs have no adequate remedy at law.

FIFTH CLAIM FOR RELIEF

BREACH OF FIDUCIARY DUTY
(AGAINST ALFRED TAUBMAN, ROBERT TAUBMAN AND WILLIAM TAUBMAN)

84. Plaintiffs repeat and reallege Paragraphs 1 through 83 as if fully set forth herein.

85. If the Taubman family's Series B Preferred Stock and the new 3% Shares are entitled to be voted, then the Taubman family, including Alfred, Robert and William Taubman, owns or controls more than a third of the voting power of the Company and has an effective veto over the SPG Tender Offer. However, it owns only 1% of the economic interests in the Company.

86. The Taubman family, including defendants Alfred, Robert and William Taubman, exercises control over the business affairs of the Company and owes fiduciary duties to the Company's non-family shareholders.

87. The Taubman family is exercising actual domination and control over the passive board. Rather than considering the benefits that the SPG offer presents to the public stockholders, and taking affirmative steps to allow the shareholders to reap the benefits of the SPG offer, the board is acting at the direction and behest of the Taubman family.

88. If the Taubman family's Series B Preferred Stock and the New 3% Shares are entitled to vote, then the Taubman family -- through its stock ownership and the other conduct described herein -- is a "controlling" shareholder.

89. As a controlling shareholder, the Taubman family owes fiduciary duties to the Company's other shareholders. The Taubman family owns only 1% of the economic interests in the Company, but purports to wield over 33% of the Company's voting power. A

proper discharge of the Taubmans' fiduciary duties requires that the Taubman family refrain from voting its Series B Preferred Stock and the New 3% Shares because persons with a 1% economic stake in the Company should not be able to use their voting power to deny the overwhelming shareholder body a right to consider freely and fairly an all-cash offer in their economic interests. This disparity threatens to inflict serious harm and injury to the Company's public shareholders, who stand to gain enormous financial benefits if the Taubman family does not vote its Series B Preferred Stock and the New 3% Shares.

90. Plaintiffs have been damaged, and continue to be damaged, as a result of the Taubman family's conduct.

91. Accordingly, plaintiffs seek (i) a declaration that the Taubman family's voting of its Series B Preferred Stock and the New 3% Shares constitutes a breach of the fiduciary duties owed by the Taubman family to the Company's shareholders, and (ii) injunctive relief prohibiting the Taubman family from voting its shares of Series B Preferred Stock and the New 3% Shares.

92. Plaintiffs have no adequate remedy at law.

IRREPARABLE INJURY

93. Plaintiffs repeat and reallege Paragraphs 1 through 92 as if fully set forth herein.

94. Plaintiffs and the holders of the Company's common stock face the prospect of immediate, severe and irreparable injury should the Taubman family be permitted to vote the Series B Preferred Stock and the New 3% Shares. If the requested relief is not granted, the conditions to the extremely valuable and compelling SPG Tender Offer, including those

relating to the Control Share Special Meeting and to the Excess Share Provision, will not be satisfied, and SPA will lose the unique opportunity to make its tender offer. Furthermore, the public stockholders will lose this unique opportunity to participate in the SPG Tender Offer and receive a premium for their shares. In addition, if the requested relief is not granted, defendants will successfully impede and frustrate the public stockholders' right to vote and interfere with the shareholder franchise.

95. Voting of the Series B Preferred Stock and the New 3% Shares will, unless enjoined, impede the SPG Tender Offer, interfere with the voting rights of the non-Taubman family stockholders, disenfranchise the holders of the Company's common stock, and deprive those stockholders of a premium bid for their shares that they would otherwise be able to consider.

WHEREFORE, plaintiffs respectfully demand that the Court enter judgment against defendants and in favor of plaintiffs, and that the Court issue an Order:

- (a) Declaring that pursuant to the Michigan Control Share Act, the Series B Preferred Stock and the New 3% Shares do not have any voting rights;
- (b) Preliminarily and permanently enjoining the board of directors from allowing the Taubman family to vote its Series B Preferred Stock and the New 3% Shares;
- (c) Preliminarily and permanently enjoining the Taubman family from voting its Series B Preferred Stock and the New 3% Shares;
- (d) Declaring that the board of directors has breached -- and is breaching -- its fiduciary duties owed to the Company's shareholders;

- (e) Declaring that the Taubman family has breached -- and is breaching -- its fiduciary duties owed to the Company's shareholders; and
- (f) Granting to plaintiffs such other and further relief as the Court deems fair and equitable.

Dated: December 5, 2002

Respectfully submitted,

MILLER, CANFIELD, PADDOCK &
STONE, P.L.C.

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